

COWIE CONTRACT HIRE for business Cars & Vans. Telephone 0783 44122. 0636 4131 or 0254 57021

CONTINENTAL SELLING PRICES: AUSTRIA S 15; BELGIUM F 25; DENMARK Kr. 3.5; FRANCE F 3.6; GERMANY DM 2.0; ITALY L 400; NETHERLANDS F 2.0; NORWAY Kr 3.6; PORTUGAL Esc 25; SPAIN Ptas 60; SWEDEN Kr 3.25; SWITZERLAND Fr 2.0; EIRE 20p

NEWS SUMMARY

GENERAL Nuclear safety talks sought. Chancelor Helmut Schmidt of West Germany called for a conference on the safety of nuclear reactors...

BUSINESS Talks on clearing bank accounts. DEPARTMENT OF TRADE is seeking a meeting with the clearing banks to discuss suggestions that the banks' accounts do not comply with Britain's Companies' Acts...

Caution over union reform—and some good news for the Chancellor

Tax cuts priority for new Government

BY RICHARD EVANS, LOBBY EDITOR

THE OVERRIDING priority of the Government chosen by Mrs. Margaret Thatcher at the weekend will be introduction of the fiscal and monetary reforms promised during the election campaign...

Signs of recovery in economy

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

SIR GEOFFREY HOWE, the new Chancellor of the Exchequer, will start his first full day at the Treasury today faced with growing evidence of an upturn in the level of economic activity...

Begin calls for Lebanon peace. Premier Menahem Begin of Israel invited the Lebanese Government to enter peace negotiations...

U.S. aid claim. The Indian Government rejected demands in Parliament for an inquiry into allegations by former U.S. ambassador Daniel Moynihan...

Amin resistance. Tanzanian forces in Uganda have reached the Pakwach bridge, gateway to the north-western region of fugitive dictator Idi Amin...

SALT session. U.S. and Soviet negotiators met in Washington for what is expected to be the final full session in a new strategic arms limitation treaty...

Zanu boycott. The Rev. Ndabasingi Sithole and his 11 Zanu supporters in Rhodesia's new Parliament...

Auschwitz visit. Pope John Paul will visit the former Nazi concentration camps at Auschwitz and Krakow during his trip to his native Poland next month...

Murder search. Police launched a big search for women they believe may be able to help in the search for an Anglo-Irish teenager Peter Thompson...

Fieffy... re damaged Rome's century-old opera house, where a memorial concert for former premier Aldo Moro is due to be held...

London gardener found a 50 lb first world war bomb and two live second world war bombs when planting potatoes...

Profiles of new Ministers Page 6 • Editorial comment and Men and Mrs. Thatcher Page 29

North Sea oil aid 'illegal' and must stop says EEC

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT IN BRUSSELS

THE EUROPEAN Commission has told the British Government that its policy of offering preferential interest relief grants to UK suppliers of offshore oil and gas equipment for the North Sea is illegal and must be changed...

The grants reduce the cost of credit to finance the supply of goods and services to companies developing UK offshore oil and gas resources. According to M. Vouel, Mr. Benn had reluctantly offered to extend the grants to 50 per cent of supplies procured from other parts of the EEC...

Socialists win in Austria

BY PAUL LENDVAI IN VIENNA

DR. BRUNO KREISKY, the Austrian Socialist leader and Federal Chancellor, scored his biggest-ever electoral victory in Sunday's general election, retaining his absolute majority in Parliament...

He made clear that he had no intention of dropping Dr. Hannes Androsch, his controversial Finance Minister and Vice-Chancellor. The present team would prepare the 1980 Budget. The full-scale reshuffle would probably be in the autumn...

Japan may lend China \$2bn

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

CHINA IS expected to sign a \$2bn syndicated loan agreement with a consortium of 22 Japanese banks during a visit to Tokyo by a mission from the Bank of China...

long-term export financing loans extended to developing countries. This position has been challenged by the U.S. but Japan appears to be hoping to surmount American opposition to its plans by persuading the U.S. to enter into a joint venture relationship with Japan...

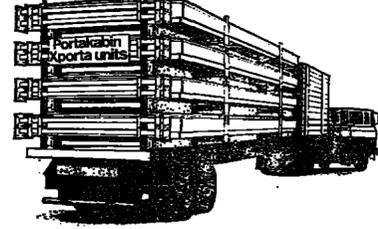
IMF and World Bank face strikes by staff

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE PROTRACTED dispute over a pay rise for the staffs of the International Monetary Fund and the World Bank is on the verge of leading to strikes at both institutions. The dispute is also intruding into international financial talks...

CONTENTS
UNCTAD: A new stage in rich-poor dialogue... 16
Britain: Mrs. Thatcher's Cabinet... 29
Financial Times survey... 9
Management: A.W. German engineering company... 12
Editorial comment: Austrian election; UK industry... 16
Lex: UK stock market after the general election... 44
Lombard: Samuel Brittan on UK defence spending... 14
Surveys: Photographic equipment 8. U.S. investment and finance... 29-40

Portakabin Xporta Series Instant buildings in 'flat-pack' format



A fast-moving service for your accommodation needs—worldwide. Room to live, work and play anywhere in the world, supplied complete with all fittings, furniture... everything. Xporta units are complete buildings packed flat for ease and economy of transport...

OVERSEAS NEWS

Schmidt call for conference on nuclear safety

BY DAVID FISHLICK, SCIENCE EDITOR

HERR HELMUT SCHMIDT, the West German Chancellor, called yesterday here in Hamburg for a conference sponsored by the governments of nuclear nations — including the Communist countries — on the safety of nuclear reactors.

Herr Schmidt, who was opening the European Nuclear Conference said nuclear safety is a goal just as ambitious as the International Nuclear Fuel Cycle Evaluation in which over 50 nations were participating.

The conference programme has already been rearranged to include a session on Wednesday investigating the recent U.S. reactor accident on Three Mile Island and its lessons for the nuclear power industry.

President Carter, in a message read to the conference, stressed that the U.S. Government was keenly aware of other countries, and reaffirmed its pledge to be a dependable

Shell joins study of Qatar gas field

By Kathleen Sistiawi in Doha

QATAR HAS taken the first steps towards development of its North-West Dome gas field with the announcement yesterday by Mr. Ali Jaidah, general manager of the Qatar General Petroleum Corporation, that a joint study is to be carried out with Shell.

The field has been compared in potential with Holland's Groningen field. Proven reserves are 31 trillion (million million) cubic feet though some industry estimates put them at up to 100 trillion cubic feet.

Shell has already outlined in general terms the possibilities for liquid natural gas and associated industries. Qatar is already spending about \$2.5bn on the creation of heavy industries to use its existing gas resources.

Mr. Jaidah emphasised that matters were at a very early stage and that further studies would be commissioned from other companies. He estimated that about \$1bn would be needed to develop the field, another \$1bn to build LNG trains and a further \$1bn for shipping facilities.

One industry informant suggested that the total figure of \$3bn was already a year old and that probable costs by the time construction work actually begins, would be much greater.

The joint study with Shell is not likely to be complete for at least a year, Mr. Jaidah said. He added that before the field could be exploited, gas prices would have to rise.

Mr. Jaidah said that it was likely that the Government would absorb some foreign shareholders in a joint venture to develop the North-West Field, probably with a state shareholding of not less than 70 per cent. Qatar hoped to raise finance for the development from suppliers' credits and such organisations as the U.S. Export-Import Bank.

Unauthorised Iran bank loans come under fire

BY SIMON HENDERSON IN TEHRAN

THE CENTRAL BANK of Iran says it does not consider itself committed to help foreign banks which have made loans without its permission to Iranian banks now facing difficulties.

Mr. Mohammed Ali Mowlavi, the Bank's governor, said this week-end that there are one or two Iranian banks which have received such loans and are now in trouble because of interference in their management by revolutionary workers' committees.

He did not name the Iranian banks concerned or the foreign banks which have made loans to them. The loans are believed to have been before the February revolution which overthrew the Shah's regime.

Iran's foreign exchange reserves were revealed as \$10.4bn, a reduction of \$400m on the figure two months ago. Following the revival of oil exports in March the first \$800m in receipts had arrived and henceforth the future monthly income from oil would be \$1.4bn, Mr.

Mowlavi said, in a wide-ranging Press conference on the broad lines of the Government's economic priorities.

Mr. Mowlavi said that the Provisional Revolutionary Government would devote its energies to economic growth and the creation of jobs, dealing afterwards with the increases in inflation that the new growth might cause.

"We are not worried by inflation," he commented. "We are going to have economic growth even if it causes some inflation." Mr. Mowlavi was not able to give a figure for present inflation but in 1977-78 the figure was estimated to be over 30 per cent. Creating new jobs has become a major concern for the new government as several protest marches by the unemployed have taken place.

The large construction industry is at a standstill and many factories have had to close or go on part-time working. Unemployment is very roughly estimated at between 3.5 and 4 million out

of a labour force of 10 million.

The central bank has already made available Rials 5bn (\$70m) to industries that had stopped work. The money would mainly be used to cover workers' back pay and to purchase raw materials.

In addition Mr. Mowlavi said another Rials 20bn (\$280m) was given to be given to needy industrialists immediately and there would be a reserve of a further Rials 20bn. Loans to industry would be at a rate of 6 per cent.

The bank is also to provide Rials 17bn (\$240m) to the Housing Ministry to complete projects already started and Rials 10bn (\$140m) was to be given to the Agricultural Development Bank for loans to the farmer at an interest rate of 4 per cent.

Guarantees on letters of credit were also being abolished by the bank provided the amount of credit did not exceed that of last year.

OECD Ministers debate anti-pollution measures

BY ROBERT MAUTHNER IN PARIS

BETTER co-ordination of measures against pollution is being considered by Environment Ministers from the 24 member countries of the Organisation for Economic Co-operation and Development in Paris yesterday.

The talks centre on a report published by the OECD secretariat, which says that, even assuming a slower growth rate than expected earlier, the environment will come under heavy pressure in the years ahead.

Average annual growth rate for the area of 3 per cent from 1978 to 1985 would lead to a 23 per cent increase in industrial pollution. A 4.5 per cent rise in gross national product would imply a pollution increase of 36 per cent.

Mr. Emilio van Lennep, OECD secretary-general, told the meeting that environmental policies could no longer be limited to a rearguard action, dealing with problems after they had arisen. Policies had to become anticipatory. There was also an urgent need for closer integration of environmental, with economic, industrial, energy and transport policies.

Mr. Douglas Costle, administrator of the U.S. Environmental Protection Agency, said the Western industrial countries should adopt the concept of "qualitative growth" as their guiding principle for the 1980s. That should take into account the finite nature of natural resources and the limited capacity of natural systems to recover from chronic damage.

Among specific problems to be discussed by the Ministers are the implications of the substitution of coal for oil in many power stations. The increased use of coal in the U.S., West Germany and Britain will raise the level of pollution considerably and the Ministers may adopt international guidelines in this field.

Carter faces N-protests

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT CARTER looks likely to face strong political opposition in next year's election campaign from a broad, and apparently growing, anti-nuclear power front, organised at least 65,000 people to take part in a protest march here on Sunday.

It was the biggest rally against nuclear power to be seen in the U.S. and reminiscent of the anti-Vietnam marches at the start of the 1970s.

Rally organisers put the number of marchers at about 125,000, twice the police estimate. Capitalising on public anxieties about nuclear safety in the wake of the Pennsylvania reactor accident six weeks ago, they called for the shutdown of nuclear generators and the resignation of Mr. James Schlesinger, the Energy Secretary.

Governor Jerry Brown of California, the only major politician invited to speak at the rally called nuclear power "a pathological addition, storing up for generations evils and risks that the human mind can barely grasp."

Other speakers at the rally included Mr. Ralph Nader, the consumer advocate, and Miss Jane Fonda, the star of the recent hit film "The China Syndrome" about a fictitious nuclear accident.

Meanwhile, Reuter reports that opponents of nuclear energy are to hold demonstrations in 11 European countries next Sunday. West Germany's biggest environmental group said the protests would take place in West Germany, France, Britain, Sweden, Finland, the Netherlands, Belgium, Luxembourg, Italy, Spain and Switzerland.

Begin plea for peace with Beirut

BY DAVID LENNON IN TEL AVIV

ISRAEL called on the Lebanese Government yesterday to enter into peace negotiations as Israeli aircraft attacked suspected Palestinian bases in Lebanon for the second successive day.

Mr. Menahem Begin, the Israeli Prime Minister, invited President Elias Sarkis of Lebanon to meet him in Jerusalem, Beirut, or at a neutral site to negotiate a peace agreement. The Israeli leader said peace could be achieved in a matter of days as neither country had any territorial claim on the other.

Opening the summer session of the Knesset, Mr. Begin said Israel would wage an unrelenting war of attrition against the Palestinian guerrilla organisations based in Lebanon. "We won't let them rest. We know where their headquarters, their

armories and their armouries are. We will attack them with all our force from the sea, the air, and on the land in order to destroy them."

Mr. Begin went on to describe the guerrillas as enemies of humanity who were commanded by "the Palestinian Idi Amin—Yassir Arafat."

He said that Lebanon could not absorb what he described as the 165,000 Palestinian refugees who had not been rehabilitated. He suggested that Syria, Iraq, Libya and Saudi Arabia, should take them in and promised that Israel would help in their resettlement. He avoided any mention of the possible return of some of the refugees to their former homes in Israel.

Mr. Begin also demanded that Syria should withdraw its forces from Lebanon and said that Israel would continue to expand its aid to the Lebanese Christians both in the North and the South.

granted independence to Namibia without UN-supervised elections and therefore without the involvement of the South West Africa People's Organisation (SWAPO), the major black nationalist movement.

Tony Hawkins reports from Salisbury: The Reverend Ndabambi Sithole and the other 11 ZANU MFAs in Rhodesia's new House of Assembly boycotted the first day's proceedings yesterday.

Lawyers for the party are working on a petition to the High Court listing allegations of gross irregularities in the elections last month.

UNCTAD V begins

BY PHILIP SOWRING IN MANILA

THE FIFTH United Nations Conference on Trade and Development (UNCTAD V) opened here yesterday with pleas for urgent compromise rather than confrontation between rich and poor to spread wealth more evenly round the globe.

Delegates to the 159-member conference were warned that time was running out in the quest for a new international economic order to raise living standards in the developing world.

Of the items on the agenda, Dr. Kurt Waldheim UN Secretary General, singled out protectionism. He said short-term action was needed to establish new principals to govern the imposition of restrictions on exports of developing nations. For the longer term there was a need for industrial adjustment within a framework of internationally accepted guidelines.

The conference was opened by President Ferdinand Marcos of the Philippines. President Marcos urged a "momentum of action" to achieve a new economic order. "The rich can wait, the powerful can wait... but the starving masses of the Third World cannot wait upon quibbles, reservations and further studies," he said. Feature Page 16

Namibia verdict delivered

BY QUENTIN PEEL IN CAPE TOWN

SOUTH AFRICA'S response to the United Nations proposals for a ceasefire and elections in Namibia (South West Africa) was yesterday handed over in Cape Town to envoys of the five Western members of the Security Council. It is expected to amount to rejection of the latest terms.

Observers now expect South Africa to back the move to create a national assembly in the territory, proposed by the Democratic Turnhalle Alliance, but to stop short of granting executive authority to the body.

Setting up a national assembly would be a clear step towards

Gulf states split currencies

The Gulf state of Qatar yesterday decided to break away from the monetary union linking its exchange rate to the Bahraini and UAE currencies, Kathy Sistiawi writes from Doha. For the past three years, the currencies of the three countries have been interchangeable and each state has consulted the other on revaluations. But yesterday Qatar opted for a 2 per cent revaluation of its riyal against the U.S. dollar, the new rate being 3.7653p to the dollar.

No similar revaluations appeared to be planned by the UAE Currency Board or the Bahrain Monetary Agency. The three countries were at one time considering a common currency.

Cartel quiz for German bankers

By Leslie Collett in Berlin

WEST GERMANY'S Cartel Office has asked the three leading German banks to explain why they did not increase interest rates for savings deposits until several weeks after raising interest charges for loans.

The office, an agency of the Economics Ministry, has asked Deutsche Bank, Dresdner Bank and Commerzbank to send the member of the board of the directors responsible for the decision to Berlin on Thursday.

This is the first time the Cartel Office in Berlin has suggested that West Germany's major banks might have violated cartel law. Recently Count Otto Lambsdorff, the Economics Minister, said the German banks would be well-advised to divert themselves of their massive industrial holdings if they were not to be forced to do so by law.

A Cartel Office spokesman said that the three banks increased their charges for loans at the beginning of April but did not raise interest for deposits until mid-April.

Katmandu student march

BY CHRIS SHERWELL IN KATMANDU

HUNDREDS OF Nepali students marched through the narrow streets in the heart of this ancient city yesterday shouting slogans of solidarity and demonstrating their antipathy toward the Government.

Exotic temples and Katmandu's famous old palaces echoed their demands. By the end of the hour-long demonstration the crowd had swelled to thousands, with tourists and hippies watching interestedly.

Truckloads of maroon-bereted police carrying large sticks stood by, apparently under orders not to intervene. Despite the almost carnival atmosphere the students were worried and nervous.

The Government has angrily denied reports from India that 32 people have died and between 4,000 and 7,000 others have been arrested in the past month of disturbances.

Mr. Jaganath Jha, the newly-appointed Minister of Education, said in a statement that three people, none of them students, had died as a result of police shooting. Of the 224 people arrested, 160 had been released.

Independent estimates put the figures higher but it is impossible to confirm this. It is clear, however, that the Government of this mountain kingdom is facing a serious challenge to its authority, even though a new Cabinet was appointed only last month.

French bank scandal

A further 10 people have been charged in connection with the fraud scandal at Credit Lyonnais, in which FFr 37m (over £4m) disappeared in the bank's operations on the London and other overseas stock markets, David White writes from Paris.

Libya broadcasts end

Libya's radio station in Malta has been shut down on the instructions of Premier Dom Mintoff's government, Geoffrey Grima reports from Valletta. The Maltese government appears to have been unhappy with the way of words waged by the station against Egypt and Israel.

Ex-police chief shot

Sr. Emilio Rodriguez Roman, a former chief of Spain's police, was shot and wounded in Madrid yesterday, on the day that the Spanish Interior Ministry began a law and order drive by transferring an extra 3,000 paramilitary police to the city from neighbouring areas, David Gardner reports from the Spanish Capital.

Soviet media moye

The Soviet authorities have ordered a major effort to improve the country's propaganda apparatus, the quality of the controlled press, David Satter reports from Moscow.

U.S.-Turkey monitoring talks

By Metin Monir in Ankara

MR. WARREN CHRISTOPHER, the U.S. Deputy Secretary of State, arrived here yesterday afternoon to seek increased Turkish co-operation to enable the Americans to monitor Soviet weapons tests, senior officials said.

Following the loss of two vital CIA listening posts in Northern Iran, such co-operation from Ankara would enable reliable monitoring of Soviet nuclear capability.

Mr. Bulent Ecevit's government is committed not to allow the Americans to expand their bases in Turkey. But it seems likely that the Americans may seek permission for flights by U.S. spy planes.

We are pleased to announce the opening of our representative office in Canada.

TORONTO

This is an important expansion in Commerzbank's commitment to strengthening its traditionally close ties with Canada's business, financial, and government communities — and to serving a growing clientele in North America.

For more information contact Mr. Helmuth Martin, Commerzbank AG, Royal Bank Plaza, Suite 2585, P.O. Box 191, Toronto M5J 2J4, Tel. (416) 865-0492.

COMMERZBANK

Head Office: P.O. Box 25 34, D-6000 Frankfurt/Main

Giving the world a sense of security

The best security is backed by experience and training. There's no substitute. Easy answers. After 70 years in the business we've proved it, to our satisfaction, and that of our clients. That's how we became the largest security Group in Europe.

You see, our best advertisement is our people. They know their security. The ones you meet are the 5% that passed our screening and training programme. That makes them pretty special. So they make Group 4 special too. Our training school is the finest in the country. People come from all over the world to train there.

Whether you need security guards, alarms, security in retailing or cash carrying, Group 4 give you a sense of security.

Get in touch with your local Group 4 office right now through Yellow Pages.

group 4 SECURITAS

Group 4 Total Security Ltd.
7 Carlos Place, London W1 Tel: 01-629 8765
or your local Group 4 office through Yellow Pages.

The Jobs Column and **Appointments Advertising** including **"£6,000-£9,000 Accountancy Appointments"** does not appear in today's issue owing to pressure on space caused by coverage of the election.

The **£6,000-£9,000 Accountancy Appointments** section which would normally have appeared today, will appear instead on Thursday.

Handwritten scribble at the top of the page.

WORLD TRADE NEWS

Belgium wins \$267m E. German contract

BRUSSELS—A consortium led by the Belgian Steel company Cockerill will build a \$267m steel laminating and cutting plant in Saalfeld, East Germany...

EEC seeks consensus on Japan trade

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT IN BRUSSELS SENIOR OFFICIALS of the European Commission and the Japanese Government embark this week on a series of intensive negotiations...

Air France to spend £1.1bn on aircraft

PARIS—The French state-run airline, Air France, intends to spend Ffr 10bn (£1.12bn) between 1981-83 on updating its fleet...

Freight markets stable

BY OUR SHIPPING CORRESPONDENT A SATISFYING air of stability has descended upon most freight markets in the last few weeks.

U.S. urged to act on non-tariff barriers

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO THE U.S. should stop thinking that its Japanese trade problem can be solved by the creation of "high level state" about a few politically sensitive items...

Boeing increases output

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT BOEING of the U.S. is increasing the production rate of its jet airliners from 19 to 24 a month...

MIDDLE EAST TRADE

Emirates spending in the balance

AS THE consultations in the United Arab Emirates continue on the shape of the new government, dozens of Western governments and bankers are anxiously awaiting the outcome...

documented lists of Japanese tariff barriers yet to have been made public. The Chamber says that Japanese import quotas, though a problem in the past, are now at reasonable levels...

World Economic Indicators

Table with columns: RETAIL PRICES, % Change over previous year, Index base year. Rows include UK, W. Germany, France, Belgium, Italy, U.S., Holland, Japan.

MICROCOMPUTER DISTRIBUTORSHIPS AVAILABLE IMSAI MFG. CORP. will make a special presentation to interested persons who have the ability and desire to distribute American made personal and small business computer systems in England.

CITY OF WESTMINSTER ASSURANCE Flexible Pension Plans Whether you're self-employed or eligible for our Directors and Executives Pension Scheme, City of Westminster Assurance can give you an outstandingly flexible pension plan backed by a highly successful investment record.

to contribute 50 per cent of his income to the federal budget. Ras al-Khaimah is in a much more bleak position. It has no petroleum revenue and little other income.

to contractors. But the last slice has also had to cover the salaries of local government employees. Unless more money comes through from the capital there are only slim hopes for the repayment of known debts...

Is this how you view your telex machine? Sadly, many companies take a narrow view of telex. As they see it, it's there for screaming emergencies and international work.

Construction industry recovery continues

BY ANDREW TAYLOR

THE RECOVERY of the construction industry, which had shown signs of faltering at the beginning of this year, has continued throughout the first quarter, according to the latest state of trade survey by the National Federation of Building Trades Employers.

The survey of some 600 construction groups shows a greater number of firms reporting increased demand and output during the first quarter, compared with the previous three months. There was also a greater number of firms anticipating a further improvement in output during the current year.

However, the NFBTE says that improvement has largely been restricted to "smaller contracts with limited long-term prospects." Larger contractors still lack the volume of major orders to plan ahead confidently.

In addition, increased demand during the first quarter may have benefited from the traditional upsurge in public sector interest from managers seeking to use up budget allocations ahead of the financial year-end. The survey shows that during the first three months the pro-

portion of firms reporting increased inquiries for new work rose from 36 per cent to 48 per cent.

Sectors showing the strongest demand for new work were again repair and maintenance and investment by private industry and commerce. But there also appears to have been some improvement in the previously "stagnant sectors of public works and, to a lesser extent, new housebuilding."

Momentum

However, the NFBTE warns that most economic indicators suggest that the upturn in housebuilding and public new orders may be only temporary. In contrast it expects the growth in refurbishment and business investment to maintain its momentum throughout the year.

The first quarter also shows an improvement in the number of firms reporting actual new orders won—with 38 per cent reporting increased success in gaining orders against 20 per cent reporting reduced success.

The increase in new orders and inquiries is reflected in improved operating capacities

with almost half the firms approached now working at full, or almost full, capacity—compared with 41 per cent in the previous three months, and 25 per cent a year ago.

Larger companies, employing more than 250 workers, however, are faring less well, with only between 33 per cent and 40 per cent operating at or near full capacity.

The NFBTE says that the survey indicates that a greater number of firms are now anticipating a further improvement in output during 1979 than has been suggested in most published forecasts.

However, it warns, the increasing bias towards short-life contracts and repair and maintenance work suggests that while building industry output may continue to grow at a reasonable rate in the current year, prospects for continued growth into 1980 are less certain.

The survey also highlights the problem of attracting skilled workers to the building industry. It says that many companies are experiencing serious difficulties in hiring bricklayers, tilers, carpenters, plasterers and plumbers.

Limited new version of Dolomite is introduced

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE BL subsidiary Jaguar Rover Triumph today again focuses attention on the Triumph Dolomite car by introducing a limited edition of a new version.

JRT insists that demand for the Dolomite range remains buoyant and that some versions are in short supply. This view is backed by dealers.

Last year registrations of Dolomites fell from 24,764 to 22,529 but JRT maintains this was because of supply problems associated with the closure of the Triumph plant at Speke where the bodies were built.

In the first quarter of 1979 nearly 6,000 Dolomites were registered compared with a little more than 4,000 in the same period a year before.

Although it is a profitable and premium-priced range, the Dolomite presents JRT with some marketing problems because the models offer such different attractions.

The 1300cc version is a sedate and comfortable run-about while the Sprint, with its powerful 2-litre engine, has a diametrically opposed image.

Only 2,500 of the new limited edition model will be made, an average of less than three for each of JRT's UK outlets.

Called the Triumph Dolomite 1500 SE (for "special edition") the newcomer is based on the Dolomite 1500 rather than on the more expensive cars in the range.

The price of the SE is £3,925. It is generally assumed that the Dolomite, along with the Marina and the Allegro from JRT's sister company Austin Morris, will be replaced by the medium-sized car code-named LC 10.

However, approval for this project has still to be given by the BL Board.

The price of most BL cars increases by 5½ per cent today. Cars already in showrooms will not be put up.

Vauxhall prices also go up today—an average of 8 per cent. American scientists hope to have an electric car, with a performance better than today's petrol-engined models, working in ten years thanks to a joint project between the Lawrence Livermore Laboratory, and the Lockheed Aircraft Company on an ultra-powerful aluminium air battery.

Refuelling would involve replacing aluminium plates and draining the aluminium oxide powder every 600 miles, and topping up with water every 250 miles. No other battery maintenance would be needed.

Coal 'by wire' plan is revived

BY ROY HODSON

AN idea first described by Lord Robens when he was chairman of the National Coal Board as "exporting British coal by wire" has been revived by Mr. Glyn Eastland, chairman of the Central Electricity Generating Board.

In the Coal and Energy Quarterly published by the NCB, he says that coal mined in the heart of England will find a multi-million pound market in France. It will be used to generate electricity in England for the planned 2,000 megawatt cross-Channel power link.

"If the price is right, up to 1m tonnes of coal a year can be used to send power to France," says Mr. Eastland.

Two-thirds of the CEB's generating capacity is coal-fired. But, Mr. Eastland claims, the Board's markets have suffered in the last few years because of high fossil fuel prices.

The proposed cable link would be operated jointly with Electricité de France. A formal agreement between the two electricity authorities is now in the last stages of negotiation.

The British Government gave its approval in principle in August, 1978. Planning permission for a cable terminal in Kent has been sought and extensive technical trials are in progress.

The link could be ready by 1984-85 and is expected to cost at least £250m.

Call for action against hand tool imports

By Roy Hodson

A CALL for protection against cheap hand tools being made in Hong Kong, South Korea, Brazil, and India and imported duty-free into Britain is made by Mr. G. W. Ward, the new president of the Federation of British Hand Tool Manufacturers, in his inaugural address.

Mr. Ward, who is a director of James Neill Holdings, called for new representations to be made for hand tools to be placed on the "sensitive" list under the Generalised Scheme of Preferences for developing countries, as a means of limiting the growth of imports into Britain.

Makers of hand tools in Britain now account for a turnover of nearly £200m a year. The industry exported goods worth more than £100m last year. Meanwhile, imports reached £72.4m in 1978—a 33 per cent increase over the previous year.

The European Hand Tools Organisation is also making new representations to the Community in Brussels about the pressures hand tool manufacturers throughout the Nine are experiencing from imports.

Prestel service queue growing

BY MAX WILKINSON

THE POST OFFICE has received more than 4,000 inquiries for Prestel, the new electronic publishing system, for which a limited public service was launched at the end of March.

Most people wanting to be connected to Prestel will have to wait until at least the autumn, because few specially adapted television receivers have yet been produced.

Prestel is a system invented in Britain which enables modified television sets to display text obtained by the telephone network from Post Office computers.

The Post Office is putting discreet pressure on television set makers to speed their production plans, but manufacturers are in turn waiting for microelectronic components to be developed for Prestel sets.

The Post Office is at present unable to connect only a limited number of subscribers because it is still developing and installing the computers needed to run the service.

The information stored by the computers is at present supplied by 150 organisations which have between them put more than 150,000 pages of information on the system.

The launching of the system on March 26 followed a year's test service for a limited number of users. About 850 sets were connected by the end of the test service.

These sets had to be hand-made by manufacturers because no mass production lines existed for converting standard receivers into Prestel sets.

The present public service is for residential users in the London area only. The Post Office feared that if it opened the service to London business users, it would receive many more inquiries than it could accommodate.

Public inquiry into mine plan opens

BY JOHN LLOYD

THE FIRST SKIRMISHES in what is expected to be a protracted battle over major coal mining developments in the Vale of Belvoir, in North-East Leicestershire, will be joined today with the opening of a preliminary hearing on the National Coal Board's application to mine there.

The hearing, to be held at Stoke Rochford near Grantham, in the heart of the vale, is expected to last three days. It will determine the scope and agenda for the full-dress inquiry into the proposed development, also deal with environmental, employment and land loss issues.

Mr. Peter Shore, then the Environment Secretary, to chair the proceedings, has already suggested an agenda. This is unlikely to be seriously disputed by groups, such as the National Farmers' Union, Leicestershire County Council and Belvoir protection groups, who oppose the developments, or by the NCB and Department of Energy who are backing them.

Mr. Mann has proposed that the inquiry be a radical one, dealing with the national need for coal as well as the viability of the Belvoir field. It should also deal with environmental, employment and land loss issues.

Mr. Peter Shore, then the Environment Secretary, to chair the proceedings, has already suggested an agenda. This is unlikely to be seriously disputed by groups, such as the National Farmers' Union, Leicestershire County Council and Belvoir protection groups, who oppose the developments, or by the NCB and Department of Energy who are backing them.

Foodmakers seeking new markets abroad

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

BRITAIN'S FOOD manufacturers are increasingly looking overseas for new markets to compensate for the static domestic demand and fierce High Street competition, says a survey.

The Institute of Grocery Distribution's annual review shows that the UK's manufactured food exports last year rose by a quarter to top £1bn for the first time. At the same time, manufactured food imports were down 2 per cent to just over £5bn.

The growth areas for export last year appeared to be dairy products and cereals. But "for 1979 much will depend on relative movements of the major world currencies, including the Green Pound."

Further confirmation that 1978 was a generally good year for food exports, says the review, can be found in the recent Queen's Awards for Exports and Technology. Of the 102 awards to companies for export achievements, 12 went to food and drink companies.

The United Biscuits company has been one of the most successful in export performance. Its overseas sales as a percentage of turnover rose from 5 per cent in 1972 to 40 per cent in 1977. At the same time profit earned overseas as a percentage of the company's total rose from 1 per cent to 33 per cent in the same period.

The attraction of increasing food exports is that the UK demand for food is static, which means that competition for a larger share of the existing market has become even more fierce in the past few years.

He warned: "Those who live by greed, can die by greed."

Mr. Emlyn Williams, the South Wales miners' leader, forecast confrontation with the new administration over pit closures and denationalisation.

Unions expect fight with Government

TRADE UNION delegates went away in a mood of defiance armed with apprehension from the Wales TUC's annual conference in Tenby, West Wales, at the weekend.

Spirits were raised in the wake of Mrs. Thatcher's victory by a rousing speech from Mr. Neil Kinnock, MP, a left-wing member of Labour's national executive, who promised full backing for trade union resistance to the new Government's legislative plans in the industrial relations fields.

Mr. Kinnock claimed the Conservatives won the election by "harvesting discontent and mobilising greed."

He warned: "Those who live by greed, can die by greed."

Mr. Emlyn Williams, the South Wales miners' leader, forecast confrontation with the new administration over pit closures and denationalisation.

Firm fishing policy urged by chip-shop owners

BY MAURICE SAMUELSON

BRITAIN'S fish and chip shop owners resent their back-street image and prefer to be thought of as among the take-away food pioneers—with whom the rest of the world has belatedly caught up.

At Harrogate's Cairn Hotel this week, the 100 delegates at the 65th annual conference of the National Federation of Fish Fryers have been dining à la carte rather than from paper bags wrapped in newspaper.

Admittedly, many of the country's 12,000 chip shops now serve chicken portions, beef and hamburgers apart from the usual cod, haddock and plaice. Mushy peas, once a purely Northern delicacy, are spreading south.

However, the industry's twin staples remain unchanged, personified in two of the federation's guests of honour, Mr. C. L. Meek, chairman of the White Fish Authority, and Mr. G. S. Grantham, chairman of the Potato Marketing Board.

After some difficult years, the industry has largely absorbed the steep rises caused by the Cod War and the bad potato harvests of 1975-76.

But it remains unhappy that one-third of fish landed in Britain comes off foreign trawlers and it wants the new Government to defend the UK's own fishing industry and resources with as much vigour at Brussels as Mr. John Silkin, Labour's Minister of Agriculture and Fisheries showed.

Last year, Britain's fish and chip shops are believed to have taken £230-£300m. But they could not have done so without varying their fare, with fish wholesaling at £10 a stone, compared with £4.50 in February, 1975.

Williams & Glyn's believes businesses should make their bank managers work harder for them

If you have the feeling you're running hard to stay in the same place, you would do well to talk to your local Williams & Glyn's manager. Or, if you think your business is doing well but could do better, you could expect him to help you there, too.

It's the job of every Williams & Glyn's manager to provide advice as well as money. Show him your accounts and let him run an expert eye over them. Of course he may say he can't fault your financial management. But equally, he may spot something you've overlooked. For instance, our managers often find that simply by tightening credit control, companies can improve their cash flow, reduce their overdraft and increase profitability.

Call in and see your local Williams & Glyn's manager soon. You've got nothing to lose. And by working together, perhaps a great deal to gain. Or write to: Marketing Development Office, Williams & Glyn's Bank Limited, New London Bridge House, 25 London Bridge Street, London SE1 9SX.

Five ways to more profitable business

- 1 Short-term finance**
Overdrafts can cover seasonal fluctuations in revenue and expenditure or provide additional working capital.
- 2 Medium-term loans**
A more formal arrangement for loans from 2-7 years for the purchase of new plant and equipment, etc.
- 3 International equipment leasing**
Our leasing subsidiary offers flexible, competitive terms for exports of British manufactured capital equipment plus tailored leases for capital investment in the U.K. by major companies.
- 4 Investing surplus funds**
A cash surplus, even if temporary, can be put to good use for you. Quotations based on the latest London market rates are obtainable from any branch.
- 5 Instalment credit**
Our subsidiary, St. Margaret's Trust, can provide facilities for the purchase of industrial goods or equipment.

Clydeport achieves £2.1m surplus

Extract from the annual statement by the Chairman of the Clyde Port Authority, Mr. Robin G. Duthie, C.B.E.

The results of the Authority in 1978 have been more satisfactory than appeared likely at the time of my last report and the surplus for the year at £2,106,229 is very little lower than that achieved in 1977 notwithstanding the closure of the container terminal for four weeks at the start of the year due to industrial action and also a series of one-day strikes at Glasgow. Indeed, despite the four weeks' closure, the terminal had a record year in tonnage handled. Unfortunately, at the start of the current year the road transport drivers' dispute seriously affected all Port operations for over four weeks resulting in substantial losses of some £500,000.

There is as yet little sign of the upsurge in the economy so necessary to make satisfactory use of the facilities provided by the Port. It would be unwise to make predictions about the outcome of the current year but the successful efforts of the executive to combat the difficulties of last year encourage me to feel confident that they have the ability to react satisfactorily to whatever challenge faces them. The strong financial position of the Authority provides a sound basis from which to operate.

SUMMARY OF FINANCIAL RESULTS

	1978	1977	1976	1975	1974
	£m	£m	£m	£m	£m
Group revenue	21.785	20.422	18.729	13.704	12.567
Surplus before interest and depreciation	5.445	5.908	5.551	4.151	3.993
Interest charges	2.218	2.682	2.349	2.141	2.098
Depreciation	1.121	1.017	0.861	0.807	0.805
Surplus for year	2.106	2.209	2.341	1.203	1.090

CLYDE PORT AUTHORITY
16 Robertson Street,
Glasgow G2 8DS, Scotland

WILLIAMS & GLYN'S BANK LTD
The most flexible of the big five banks

A member of the National and Commercial Banking Group and one of the Inter-Alpha Group of Banks.

50 من الأصل

Apply in 150



Building isn't all bricks and mortar.

These tomatoes are unusual in that they were grown at Navrongo, Ghana, during the dry season, normally a barren time for crops and a period of unemployment for farm workers.

They are the first fruits of a new irrigation system constructed for the Government of Ghana.

Navrongo is a township on the edge of the Sahara Desert, close to the River Tono. For decades the natural desert soils there had yielded only a single, sparse crop of ground nuts, maize and rice every year.

Then Taylor Woodrow built a long, earth-filled dam across the broad valley of the Tono, helped with the design of an irrigation network, and completed miles of canals and drainage ditches.

Now two annual crops can be grown. 6000 acres of good farmland have been fought for, tooth and nail, from the scrub. Soon yields will more than double and the

encroaching sands of the Sahara will be halted and pushed back.

Taylor Woodrow's part in developing the region is significant. It was not only the expertise in constructing the 2-mile long dam, it was also advice on how to manage the farms, how to build community facilities and how to organise those hard-won acres into efficient units.

All in all it was an achievement of teamwork, built not only with bricks and mortar, but through the free exchange of information, ideas and techniques.

For the people of Navrongo it means more food and more employment, leading to greater prosperity.

Our experience ranges from dams, power stations, irrigation systems, harbours, dry docks to bridges, roads, multi-storey buildings, homes and hospitals.

Can we bring our expertise to your next construction project?



Taylor Woodrow International Ltd.

EXPERIENCE, EXPERTISE AND TEAMWORK, WORLDWIDE

TAYLOR WOODROW

Taylor Woodrow is a team of companies providing employment for some 25,000 teamworkers throughout the world.

We offer a comprehensive, worldwide service from feasibility study, research, design and construction right through to commissioning. That's total teamwork.

If you'd like to know how total teamwork pays and how we could work with you and for you, take the first step now. Ring Don Venus on 01-997 6641 for overseas projects, or Ted Page on 01-578 2366 for home projects.

Or cut out the coupon, having ticked the boxes that interest you and send it to us.



Overseas—Taylor Woodrow International Ltd., Western House, Western Avenue, London W5 1EU.
U.K.—Taylor Woodrow Construction Ltd., Taywood House, 345 Ruslip Road, Southall, Middlesex UB1 2QX.

Teamwork across the World, Group Brochure

Annual Report

Taylor Woodrow in research, design and construction

Taylor Woodrow in project management

Taylor Woodrow 'Directory of Services'

Taylor Woodrow in mechanical, electrical and process engineering

For any other information about Taylor Woodrow, write your request here _____

Name _____

Company address _____

Position held _____

UK NEWS-POLITICS

Finance team has targets ready-made

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE CONSERVATIVES arrive at the Treasury with not only a clear idea of what they would like to achieve but a team well prepared for the task.

Sir Geoffrey Howe, the new Chancellor of the Exchequer, had been shadowing Mr. Denis Healey for more than four years. He brings with him to the Treasury his two shadow colleagues for the past 18 months: Mr. Nigel Lawson as Financial Secretary and Mr. Peter Rees as Minister of State.

Moreover, the two additions—Mr. John Biffen as Chief Secretary, with a seat in Cabinet, and Lord Cockfield as Minister of State—have both been closely involved in the preparation of Tory economic and tax proposals.

The Tories worked out the essence of their tax ideas two years ago and Sir Geoffrey's team prepared detailed suggestions on cutting public spending after lengthy discussions with other Shadow Ministers.

That mirrored the annual spending review within Whitehall. While the final figures have not been agreed, the hope is that the new ministers will now be thinking in terms of expenditure cuts, not additions.

All five are strong personal enthusiasts for the Tory philosophy of cutting taxes and public spending. Some of the new ministers, notably Mr. Biffen, have been highly critical of the EEC in the past and there is unlikely to be any great enthusiasm for early full participation by the UK in the European Monetary System.

Of the five, only Sir Geoffrey has previous ministerial experience. He was Solicitor-General and Consumer Affairs Minister in the Heath Government.

As Shadow Chancellor from early 1975 he suffered rough handling in the Commons for a long time from Mr. Healey. However, his recent Parliamentary performances have been more relaxed and effective.

Behind his quiet and slightly painstaking public face Sir Geoffrey has clear-cut and precise views on the main economic issues. He has been sceptical of some academic controversies and has drawn heavily on personal experience in his beliefs on, say, incentives and taxation.

Sir Geoffrey certainly has no illusions about the constraints facing any Chancellor. For Whitehall watchers there will be close interest in whether Sir Geoffrey follows Mr. Healey's style of robust openness in the discussion of policy within the Treasury.

Mr. John Biffen is probably the most strongly committed monetarist in the Treasury. He has had as a Minister, Mr. Biffen has, for example, never had any time for incomes policies, has been strongly critical of industrial subsidies, and is committed to the top priority of reducing public borrowing.

He was one of the few original Powellites and is said to be the only leading Tory for whom Mr. Powell has any respect. Mr. Biffen did, however, have the judgment not to become too closely identified with Mr. Powell. He has the reputation of having remained over the years to become a popular Commons figure.

Before the election he had responsibility for small businesses after an 18-month absence from the Shadow Cabinet because of a desire to avoid over-trading.

Lord Cockfield is a more familiar figure in Whitehall. His long career has included spells in the Inland Revenue, at Boots, as special tax adviser to the Conservatives before and after the 1970 election, as chairman of the Price Commission from 1973 to 1977, and, most recently, as close adviser to Mrs. Thatcher.

Financial Times writers look at the people who will be running some of the key teams in the new Government and the issues that will confront them.



Sir Geoffrey Howe (left), Sir Keith Joseph, Mr. John Nott, Mr. James Prior and Lord Carrington.

Liberal slant to foreign team

BY ELINOR GOODMAN

THE composition of the seven-man foreign affairs team reflects the importance Mrs. Thatcher attaches to foreign relations.

Led by Lord Carrington, one of the most experienced politicians at her disposal, it also includes Sir Ian Gilmour, one of the party's leading intellectuals, and Mr. Douglas Hurd, a former diplomat and a committed European.

Overall, it represents a victory for the liberal, internationalist wing of the party and is unlikely to be regarded with much enthusiasm by white leaders in Southern Africa, or, indeed, the black members of Rhodesia's newly elected Government.

The size of the team reflects the Conservative decision to put overseas development back under the umbrella of the Foreign Office, where it will be the special responsibility of Mr. Neil Marten.

Lord Carrington, whose experience in Government goes back to 1951, apparently made it clear to Mrs. Thatcher that the only job in which he was really interested was the Foreign Office.

As a former leader of the House of Lords and Defence Secretary, he has already held most of the senior posts which can be carried out from the second chamber.

The job of Foreign Secretary is apparently put in this category because, by and large, foreign affairs are not usually the subject of major arguments between the parties.

Moreover, Sir Alec Douglas Home, as Lord Home, had showed it was possible. For this reason, Mrs. Thatcher decided to give Lord Carrington precedence over both Mr. Francis Pym, who has been the shadow Foreign Secretary since November last year, and the less likely candidate, Mr. Edward Heath.

Lord Carrington is likely to take a rather tougher line on the Rhodesia internal settlement than some members of the new Rhodesia Government might have hoped from a Tory administration.

A pragmatist, he has little sympathy with the "kith and kin" arguments put forward by some members of his party and believes that the future of Southern Africa lies with the blacks.

Sir Ian Gilmour, who will speak for Lord Carrington in the House of Commons and has been appointed Lord Privy Seal with responsibility for European Affairs at the Foreign Office, is also a liberal on foreign policy.

He is also pro-Arab and a strong supporter of the Atlantic Alliance. His experience to date has been largely on defence matters. He was made Minister of State for Defence by Mr. Heath in 1972, and in 1973 he was made Opposition spokesman on Defence.

As the former chairman of the Conservative Research Department and the author of Inside Right—a Study of Conservatism, he is regarded as one of the party's intellectuals.

Beneath him in the House of Commons will be four Ministers of State and one Parliamentary Under-Secretary. The strong pro-market attitude of Mr. Douglas Hurd, a former Heath aide, will, to some extent, be offset by Mr. Marten's strong opposition to British membership, though Mr. Marten's chief responsibility will be overseas aid.

Mrs. Thatcher has also appointed another of her most loyal supporters, Mr. Nicholas Ridley, as a Minister of State at the Foreign Office, together with Mr. Peter Blaker. The Parliamentary secretary is to be Mr. Richard Luce.

The new team faces a number of immediate tests, both on the EEC and in Southern Africa. As well as the Tokyo economic summit, which Mrs. Thatcher has already said she intends going to, there is the EEC summit in Strasbourg in June and the Commonwealth Prime Ministers' Conference in Lusaka later in the summer.

The Foreign Secretary and the Minister of Agriculture, Mr. Peter Walker, will have to plunge straight into EEC affairs but the most pressing foreign policy issue is Southern Africa—particularly Rhodesia.

Lord Carrington will be under pressure from the party's right wing to recognise the Government of Bishop Abel Muzorewa, following last month's Rhodesian elections, and to rethink the joint Anglo-American initiative in which Dr. David Owen was an active participant.

Ministers for industry bring rich experience

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

WHEN THE five Ministers responsible for Britain's industrial affairs meet for the first time this morning in their offices at the Department of Industry, they will bring to each other a range of knowledge about different types of businesses. All in one way or another, have had direct industrial experience.

Sir Keith Joseph, aged 61, the new Secretary of State, used to work for his family's construction company, Bovis, of which he was once deputy chairman.

Then there are two Ministers of State, both of whom, unlike Sir Keith, were somewhat surprise appointments. One is Mr. Adam Butler, aged 47, formerly Mrs. Thatcher's Parliamentary Private Secretary; the other is Lord Trenchard, 61. Butler has experience as a Courtaulds executive, running some of its smaller units, and Lord Trenchard as a former director of Unilever.

The team is completed by two Parliamentary Under-Secretaries: Mr. Michael Marshall, aged 48, and Mr. David Mitchell, aged 50. Mr. Marshall is a management consultant and has worked in the private sector of the steel industry, while Mr. Mitchell is a wine shipper (owner of Fleet Street's El Vino's wine bar) and has been head of the Conservatives' Small Business Bureau.

How those Ministers will split up the responsibilities has yet to be decided, although it is assumed that Mr. Mitchell will deal with small companies. Sir Keith has been studying briefs from his new department's civil servants since Saturday afternoon, when he saw Sir Peter Carey, the department's permanent secretary.

Sir Peter handed over a dossier on immediate issues and longer-term policies, and that was followed by a lengthy meeting on Sunday afternoon between Sir Keith and senior civil servants.

The difficulty facing Sir Keith will be to discharge satisfactorily from the host of immediate questions needing decisions so as to be able to deal with longer-term issues. He has made clear during the past few years that he does not believe that financial and managerial intervention by the State is the right way to encourage industrial expansion, and he is apparently determined to find the time and energy to diagnose alternative ways of creating the framework in which industry can prosper.

He will find, however, that important decisions are needed quite quickly on a range of matters, each of which challenges Sir Keith's basic policy of non-intervention. One is the corporate plan of the National Enterprise Board (whose annual results are announced this morning) is sitting on Sir Keith's desk, awaiting approval or rejection. There are also smaller NEB issues to be tackled, such as the future of Prestcold's Glasgow factories and a computer tie-up with the U.S.

Then there are the massive problems of the shipbuilding and steel industries, as well as the Conservatives' avowed wish to denationalise aircraft, shipbuilding and other industries.

In addition, Sir Keith must consider in a month or so whether to extend the £150m Selective Investment Scheme (Labour has planned a £100m expansion), used to attract inward investment into the UK and to persuade British companies to accelerate their investment projects.

Dunlop also has a highly controversial £23m aid application awaiting Ministerial attention and there are the questions of aid for the Wheel Jane Cornish tin mine, and the workers co-operatives at Kirkby and Meriden.

Elsewhere Mr. Prior is faced with much unfinished business in the public sector. The postal workers' ballot last week produced a rejection of a 12 per cent pay and productivity offer and the power workers, who have been offered an estimated 12 to 15 per cent, also look set to reject the deal in their national ballot, in spite of a recommendation by their union leaders for acceptance.

The teachers' industrial action over pay continues, and 400,000 local government staff will shortly formulate details of their claim for the "going rate" in wage increases in the current round. Further ahead this summer, 200,000 industrial civil servants will submit their claim as well.

One product of Mr. Prior's lonely climb back to the Cabinet (he was Minister of Agriculture and leader of the House under Mr. Heath) has been a detectable sharpening of his political skills. Once considered merely a bluff farmer, he has shown considerable public dexterity in recent years, masking the divisions in Tory ranks on incomes policy and industrial relations.

If Mr. Prior's confirmation in office is more than just recognition of his diplomatic skills, then he might be a powerful moderating force in the Cabinet when difficult political decisions, not least about jobs, confront the new Government.

The Tory trade unionists will certainly be relieved at Mr. Prior's appointment. They may be less pleased by the placing of Mr. Barney Hayhoe, an assistant spokesman on employment while the Tories were in opposition, in the Defence Department.

N. Ireland greets Atkins cautiously

BY STEWART DALBY IN DUBLIN

THE NAMING of Mr. Humphrey Atkins as the new Northern Ireland Secretary has been greeted by a combination of violence from the Provisional IRA and cautious surprise from politicians in both Ulster and the Republic.

Mr. Paisley, who is due in the Province either today or tomorrow, makes his visit at a time when terrorist violence has been at a peak.

A soldier and policeman were ambushed outside a church in Lisnaskea, near the border, over the weekend.

The Provisionals claiming responsibility, demanded that the Conservative Government withdraw British troops from the Province. "Slaughter" would continue until this was done, they said.

Of the orthodox politicians in Northern Ireland, the uncompromising Rev. Ian Paisley was the most positive.

Mr. Paisley, who is flush with success at boosting his Democratic Unionist Party's representation at Westminster to three, said he was sure the new Secretary of State would adopt a tough security policy.

"I've no doubt Mr. Atkins will make a military defeat of the IRA at once," he said.

Nott's sensitive demolition task

BY OUR LOBBY STAFF

THE intricacies of Britain's trading policies barely featured as an election issue, yet the new Trade Secretary, Mr. John Nott, will be responsible for one of the most politically-sensitive policy changes the new Government is likely to make.

The Department of Prices & Consumer Affairs is once again to be merged into the Department of Trade and it will therefore be how Mr. Nott's job to decide just how the Price Commission is to be dismantled and what, if any, consequential changes will have to be made in the functions of the Office of Fair Trading.

As a rightwinger on economic matters, and a self-declared enemy of centralised bureaucracy, Mr. Nott will presumably be very happy with this aspect of his job.

Certainly, Mrs. Sally Oppenheim, the Minister of State with special responsibilities for Consumer Affairs, has never minced her words about the Price Commission during her five years as shadow Prices Secretary.

"A star chamber" was just one of the descriptions she coined. Over the years, the Department of Trade has acquired a curious assortment of responsibilities, some of which, like the marine division, excite very new political passions.

In other areas, like company law, and to a lesser extent trade itself, the main parties agree on the broad outline of policy. One of Mr. Nott's first jobs will be deciding whether to introduce a redrafted Companies Bill to replace the one lost in the last session.

By no means all the subjects which come within the Department of Trade's remit are so uncontroversial. Under the last Government, at least, it was Trade which was charged with the delicate question of drawing up proposals for introduction of industrial democracy.

Moreover, now that the Department has been given back prices and consumer protection, it will also be responsible for competition policy, a subject on which the Conservatives have been remarkably quiet in terms of detailed proposals during their period in Opposition.

Unemployment is first priority in Scotland

BY RAY PERMAN, SCOTTISH CORRESPONDENT

AN ATTACK on unemployment will be the first priority of the Government north of the Border, Mr. George Younger, Secretary of State for Scotland, said yesterday.

Speaking in Edinburgh, he said that he expected to give the largest part of his attention to employment for at least the rest of the year.

Urgent difficulties faced the shipbuilding industry and companies such as Prestcold, Marathon Shipbuilders, and the Wiggins Teape pulp mill at Fort William.

"I do not like the term 'lame ducks', but there are industrial problems in Scotland, which are nobody's fault, but are part of the change which must come in any economy."

"I certainly do recognise that a lot of my time is going to be needed to change the steady decline in our industrial base."

Mr. Younger said that he expected the new Government to continue aid to Prestcold until the future of the company's two Glasgow factories was decided, and he expected that the Government-backed order to Marathon would be confirmed.

Members of the Cabinet: Prime Minister: Mrs. Margaret Thatcher (53) £22,000. Home Secretary: Mr. William Whitelaw (50) £14,300. Lord Chancellor: Lord Hailsham (71) £22,225. Foreign Secretary and Minister for Overseas Development: Lord Carrington (59) £14,300. Chancellor of the Exchequer: Sir Geoffrey Howe (52) £14,300. Industry Secretary: Sir Keith Joseph (61) £14,300. Defence Secretary: Mr. Francis Pym (57) £14,300. Secretary of State for Northern Ireland: Mr. Humphrey Atkins (56) £14,300. Social Services Secretary: Mr. Peter Jenkins (52) £14,300. Chancellor of the Duchy of Lancaster: Mr. Norman St. John Stevas (49) £14,300. Trade Secretary: Mr. John Nott (47) £14,300. Energy Secretary: Mr. David Howell (43) £14,300. Education Secretary: Mr. Mark Carleton (49) £14,300. Chief Secretary to the Treasury: Mr. John Biffen (48) £14,300. Paymaster General: Mr. Angus Maude (66) £14,300.

Ministers not in the Cabinet: Transport Minister: Mr. Norman Fowler (41) £10,450. Parliamentary Secretary, Treasury: Mr. Michael Jopling (48) £10,450. Attorney-General: Sir Michael Havers (56) £15,950. Solicitor-General: Mr. Ian Percival (57) £12,100. Minister of State, Department of the Environment, Minister for Local Government: Mr. Tom King (45) £10,450. Minister of State, Department of Trade, Minister for Consumer Affairs: Mrs. Sally Oppenheim (48) £8,250. Home Office: Minister of State: Mr. Timothy Ralston (49) £8,250. Mr. Leo Brittan (39) £8,250. Parliamentary Under-Secretary of State: Lord Belstead (46) £6,622. Department of Employment: Minister of State: The Earl of Gowrie (39) £8,822. Parliamentary Under-Secretary of State: Mr. James Lester (46) £6,050. Mr. Patrick Mayhew (49) £6,050. Ministry of Agriculture, Fisheries and Food: Minister of State: The Earl Ferrers (49) £8,822. Mr. Alick Buchanan-Smith (47) £8,250. Parliamentary Secretary: Mr. Jerry Wiggin (42) £6,050. Department of the Environment (Minister for Housing): Mr. John Stanley (37) £8,250. Parliamentary Under-Secretary of State: Mr. Marcus Fox (51) £8,050. Mr. Geoffrey Finsburg (52) £8,050. Mr. Irwin Bellow (52) £8,050. Mr. Hector Mouro (58) £8,050. Scottish Office: Minister of State: The Earl of Mansfield (48) £8,822. Parliamentary Under-Secretary of State: Mr. Alexander Fletcher (49) £6,050. Mr. Russell Fairgrieve (55) £6,050. Mr. Malcolm Rifkind (52) £6,050. Welsh Office: Parliamentary Under-Secretary of State: Mr. Michael Roberts (52) £6,050. Mr. Wyn Roberts (48) £6,050. Northern Ireland Office: Minister of State: Mr. Michael Allison (52) £8,250. Mr. Hugh Rossi (61) £8,250. Parliamentary Under-Secretary of State: The Lord Elton (49) £6,622. Mr. Philip Goodhart (53) £6,050. Mr. Giles Shaw (47) £6,050. Department of Health and Social Security: Minister of State (Minister of Health): Dr. Gerard Vaughan (55) £8,250. Minister of State (Minister for Social Security with special responsibility for the Disabled): Mr. Rosalind Prentice (55) £8,250. Parliamentary Under-Secretary of State: Sir George Young (37) £6,050. Mrs. Lynda Chalker (37) £6,050. Department of Trade: Minister of State: Mr. Ceril Parkinson (47) £8,250. Parliamentary Under-Secretary of State: Mr. Norman Tebbit (48) £6,050. Mrs. Reginald Eyre (54) £6,050. Department of Energy: Minister of State: Mr. Hamish Gray (61) £8,250. Parliamentary Under-Secretary of State: Mr. Norman Lamont (37) £6,050. Mr. John Moore (41) £6,050. Department of Education and Science: Minister of State: Baroness Young (52) £8,822. Parliamentary Under-Secretary of State: Dr. Rhodes Boyson (59) £6,050. Mr. Neil Macfarlane (43) £6,050. Civil Service Department: Minister of State: Mr. Paul Channon (42) £8,250. Department of Transport: Parliamentary Secretary: Mr. Kenneth Clarke (38) £6,050. Foreign and Commonwealth Office: Minister of State: Mr. Douglas Hurd (48) £8,250. Mr. Nicholas Ridley (50) £8,250. Mr. Peter Blaker (58) £8,250. Mr. Neil

Mrs. Thatcher's new Government

- Members of the Cabinet: Prime Minister: Mrs. Margaret Thatcher (53) £22,000. Home Secretary: Mr. William Whitelaw (50) £14,300. Lord Chancellor: Lord Hailsham (71) £22,225. Foreign Secretary and Minister for Overseas Development: Lord Carrington (59) £14,300. Chancellor of the Exchequer: Sir Geoffrey Howe (52) £14,300. Industry Secretary: Sir Keith Joseph (61) £14,300. Defence Secretary: Mr. Francis Pym (57) £14,300. Secretary of State for Northern Ireland: Mr. Humphrey Atkins (56) £14,300. Social Services Secretary: Mr. Peter Jenkins (52) £14,300. Chancellor of the Duchy of Lancaster: Mr. Norman St. John Stevas (49) £14,300. Trade Secretary: Mr. John Nott (47) £14,300. Energy Secretary: Mr. David Howell (43) £14,300. Education Secretary: Mr. Mark Carleton (49) £14,300. Chief Secretary to the Treasury: Mr. John Biffen (48) £14,300. Paymaster General: Mr. Angus Maude (66) £14,300. Ministers not in the Cabinet: Transport Minister: Mr. Norman Fowler (41) £10,450. Parliamentary Secretary, Treasury: Mr. Michael Jopling (48) £10,450. Attorney-General: Sir Michael Havers (56) £15,950. Solicitor-General: Mr. Ian Percival (57) £12,100. Minister of State, Department of the Environment, Minister for Local Government: Mr. Tom King (45) £10,450. Minister of State, Department of Trade, Minister for Consumer Affairs: Mrs. Sally Oppenheim (48) £8,250. Home Office: Minister of State: Mr. Timothy Ralston (49) £8,250. Mr. Leo Brittan (39) £8,250. Parliamentary Under-Secretary of State: Lord Belstead (46) £6,622. Department of Employment: Minister of State: The Earl of Gowrie (39) £8,822. Parliamentary Under-Secretary of State: Mr. James Lester (46) £6,050. Mr. Patrick Mayhew (49) £6,050. Ministry of Agriculture, Fisheries and Food: Minister of State: The Earl Ferrers (49) £8,822. Mr. Alick Buchanan-Smith (47) £8,250. Parliamentary Secretary: Mr. Jerry Wiggin (42) £6,050. Department of the Environment (Minister for Housing): Mr. John Stanley (37) £8,250. Parliamentary Under-Secretary of State: Mr. Marcus Fox (51) £8,050. Mr. Geoffrey Finsburg (52) £8,050. Mr. Irwin Bellow (52) £8,050. Mr. Hector Mouro (58) £8,050. Scottish Office: Minister of State: The Earl of Mansfield (48) £8,822. Parliamentary Under-Secretary of State: Mr. Alexander Fletcher (49) £6,050. Mr. Russell Fairgrieve (55) £6,050. Mr. Malcolm Rifkind (52) £6,050. Welsh Office: Parliamentary Under-Secretary of State: Mr. Michael Roberts (52) £6,050. Mr. Wyn Roberts (48) £6,050. Northern Ireland Office: Minister of State: Mr. Michael Allison (52) £8,250. Mr. Hugh Rossi (61) £8,250. Parliamentary Under-Secretary of State: The Lord Elton (49) £6,622. Mr. Philip Goodhart (53) £6,050. Mr. Giles Shaw (47) £6,050. Department of Health and Social Security: Minister of State (Minister of Health): Dr. Gerard Vaughan (55) £8,250. Minister of State (Minister for Social Security with special responsibility for the Disabled): Mr. Rosalind Prentice (55) £8,250. Parliamentary Under-Secretary of State: Sir George Young (37) £6,050. Mrs. Lynda Chalker (37) £6,050. Department of Trade: Minister of State: Mr. Ceril Parkinson (47) £8,250. Parliamentary Under-Secretary of State: Mr. Norman Tebbit (48) £6,050. Mrs. Reginald Eyre (54) £6,050. Department of Energy: Minister of State: Mr. Hamish Gray (61) £8,250. Parliamentary Under-Secretary of State: Mr. Norman Lamont (37) £6,050. Mr. John Moore (41) £6,050. Department of Education and Science: Minister of State: Baroness Young (52) £8,822. Parliamentary Under-Secretary of State: Dr. Rhodes Boyson (59) £6,050. Mr. Neil Macfarlane (43) £6,050. Civil Service Department: Minister of State: Mr. Paul Channon (42) £8,250. Department of Transport: Parliamentary Secretary: Mr. Kenneth Clarke (38) £6,050. Foreign and Commonwealth Office: Minister of State: Mr. Douglas Hurd (48) £8,250. Mr. Nicholas Ridley (50) £8,250. Mr. Peter Blaker (58) £8,250. Mr. Neil

APR 15 1980

UK NEWS

Demand stimulus 'should offset oil price rises'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT
A SHORT-TERM stimulus demand is appearing which should offset some contractionary effects of the oil price increase, says an analysis today by the London Business School...

Italian hospitals order three EMI scanners

BY MAX WILKINSON
EMI MEDICAL yesterday announced orders from hospitals in Italy for three computerised body scanners worth about £200,000...

LABOUR

Expulsion broke union rules, says inquiry

BY NICK GARNETT, LABOUR STAFF
AN INDEPENDENT committee has judged that a textile union expelled a member involved in one of Britain's longest and bitterest closed shop disputes...

Police want rise brought forward

MR. JAMES JARDINE, chairman of the Police Federation, said yesterday that an immediate approach would be made to Mr. William Whitlow, the new Home Secretary...

Farm workers want more than double

FARM WORKERS gave advance warning to the new Government yesterday that they will be demanding more than double their present wages when they submit their annual pay claim next September...

Sub-postmasters threaten action

INDUSTRIAL action by 20,000 sub-postmasters angry at their exclusion from a £45m Post Office productivity scheme would be regrettable, Mr. Ron Kettle, their national president, said yesterday...

Teachers will step up pay protest today

TEACHERS WILL step up their pay protest today. Already many schools have been forced to close early because of withdrawal of good will by the National Union of Teachers...

BUSINESSMAN'S DIARY UK TRADE FAIRS AND EXHIBITIONS

Table listing trade fairs and exhibitions with columns for Date, Title, and Venue.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with columns for Current, Date, Title, and Venue.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing business and management conferences with columns for Date, Title, and Venue.

WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies as at 4.15.79. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise.

Large table showing exchange rates for various countries and currencies, including Afghanistan, Albania, Algeria, etc.

NATIONAL BANK OF GREECE OF GREECE

Established 1841 The oldest and largest Greek commercial bank

Administration and Head Office: 86, Eolou Str., Athens 121

- Covers almost 60% of all greek commercial banking business. Is represented by 350 branches and offices throughout Greece. Has an extended international network of branches, offices, affiliates and correspondent banks...

IN LONDON, FRANKFURT, DUSSELDORF, ROTTERDAM, BOSTON, CHICAGO, CYPRUS (NICOSIA), LIMASSOL, LARNACA, PAPHOS, CAIRO

IN PARIS, MONTREAL, TORONTO, SYDNEY, MELBOURNE, MANAMA (BAHRAIN), TEHRAN NEW YORK

- NATIONAL INVESTMENT BANK FOR INDUSTRIAL DEVELOPMENT S.A., (N.I.B.I.D.), Athens. TRADER'S CREDIT BANK S.A., Athens. MORTGAGE BANK S.A., Athens. ATLANTIC BANK OF NEW YORK, New York. HELLENIC CANADIAN TRUST Co, Montreal. THE SOUTH AFRICAN BANK OF ATHENS LTD, Johannesburg, Capetown, Durban, Pretoria



BRANCHES ABROAD REPRESENTATIVE OFFICES AFFILIATED BANKS

BALANCE SHEET AS AT 31.12.1978 (in million £) Table with columns for ASSETS, LIABILITIES, 1978, 1977, and Total.

Thomas Cook Travellers Cheques The accepted name for money Worldwide.

NATIONAL BANK OF GREECE S.A. Telephone: 3210.411 Telex: 214931 to 38 Telegr. Address: ETHNOTRAPEZA

PHOTOGRAPHIC EQUIPMENT BUYERS GUIDE

Amateur market is thriving

GLYN GENIN, PICTURES EDITOR

SPENDING ON equipment, film and processing in the thriving amateur photographic market topped £50m last year, against £145m five years ago.

Inflation has, of course, been responsible for a large proportion of increased turnover, but industry estimates put the real growth of the photographic market at between 7 and 8 per cent a year. Equipment, both still and movie cameras and accessories, accounted for approximately £95m of the 1978 total.

Here the photographer is faced with a bewildering choice. From the simplest to the most sophisticated, cameras have certainly come a long way since the Box Brownie with its fiddly film loading and tiny viewfinder.

Kodak, which introduced cartridge-loaded 110 film and a range of truly pocket-sized cameras some years back, still dominates the "snap-shot" end of the market. Kodak pocket Instamatics, and 110-format cameras produced by other manufacturers such as Fujica, are often sold in boxed outfits complete with flash and film. Asahi Pentax, best known for its top-quality 35 mm cameras, has just introduced a 110-format single lens reflex, the Pentax Auto 110, which raises the 110 format way above the "snap-shot" level.

This precision engineered camera has an electronic shutter and automatic exposure control, accepts interchangeable lenses, and even has an electric film winder. The complete outfit is not cheap—around £300—but the camera produces crisp and well-defined results, worthy of the serious photographer.

A number of cameras now incorporate automatic focusing as well as automatic exposure control. The Konica CS3AF, now selling for around £150, was the first. But other Japanese manufacturers—Fujica and Chinon, for example—are in the market.

The subject is simply lined up in the viewfinder, and as the shutter release is pressed a small motor built into the



The Asahi Pentax auto 110, complete with power winder and automatic electronic flash—less than a fistful.

camera automatically sets the lens to the correct focus distance—all in hundredths of a second.

Fully automatic focusing is also available on instant-picture cameras. Polaroid has two models with autofocus control. You can buy a Kodak or Polaroid "instant" camera for about £25 which produces absolutely dry full colour prints in about a minute without anything messy to tear off and throw away.

Most serious photographers, however, tend to use the 35mm single lens reflex, and here the choice is extremely wide, with the major brands—Nikon, Pentax, Canon, Olympus, Leica,

Minolta, Fujica, Yashica—vying with lesser known brands marketed by the photographic chains. No wonder many serious amateurs—with little chance of trying out competing products before they buy—are bemused.

The choice does not end there. Lens manufacturers produce optics of every description for the various camera systems. Movie cameras have come a long way too since the 8mm clockwork models of a few years back.

They are usually fitted with a zoom lens, automatic exposure control, reflex (sighting-through-the lens) viewfinder

and a number now have automatic focusing. Film threading has disappeared and all 8mm cameras now use cartridge-loaded film which is simply dropped in and ready to go.

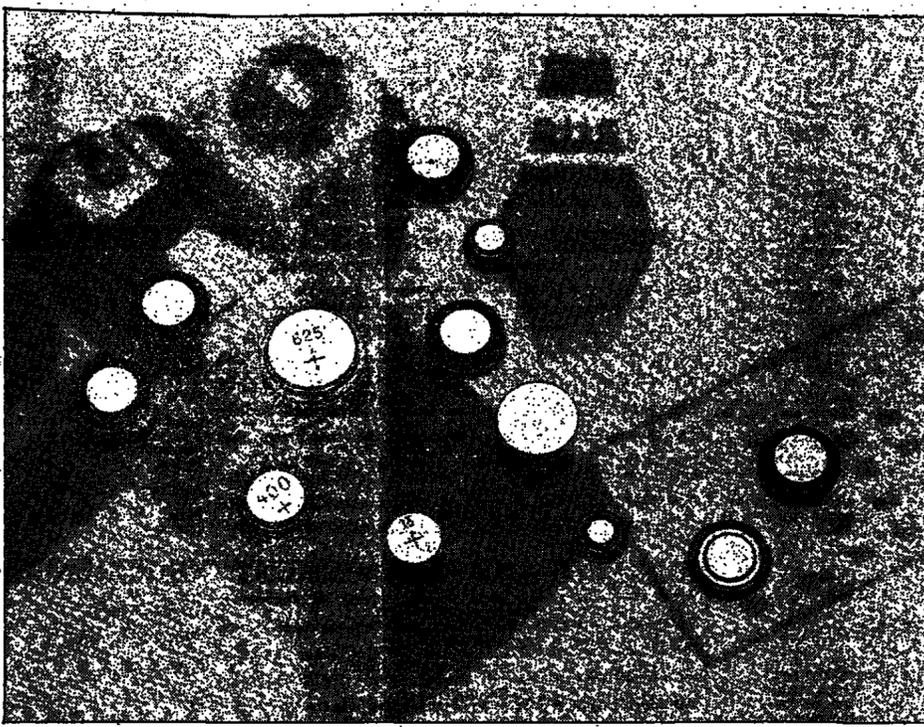
Silent movies are a thing of the past and sound cameras now outnumber the silent. No longer is it necessary to use separate tape recorder. Sound cameras have the necessary recording heads built in, and record sound direct on to a narrow "tape" strips, beaded along one edge of the film, as it passes through the camera. Both picture and sound are replayed in perfect synchronisation when the film is shown on a sound projector. These also have facilities for adding back ground music, a commentary, superimposition and other "trick" effects to add to the sound track.

Amateur photographers spent £90m on film in the past year—a growth of 10 per cent on 1977. As recently as 1965 the sum of black and white films used by amateurs accounted for over two-thirds of all films used—by 1973 they accounted for less than a fifth. In a market dominated by Kodak, 1978 saw colour negative film—the sort that produces prints—accounting for three quarters of the still film used by amateurs.

Films have undergone considerable improvements in recent years. Colour reversal films for colour slides are all capable of very high quality faithful reproduction. Some of them are so "fast" as to be able to take pictures under "normal" lighting indoors.

Once taken, the pictures have to be processed, and while many keen amateurs develop their own films and even produce colour prints in home dark rooms, the bulk of film and prints are processed commercially.

This service accounted for just under half—£165m—of 1978 expenditure on photography. With better weather to come, we hope the photographic trade is looking forward to another record year.



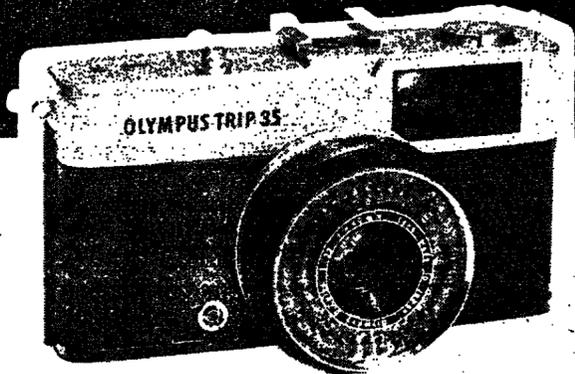
Our Micro Power

As revolutionary developments take place, for example in the field of electronic microprocessors using silicon 'chips', a whole new generation of battery using devices, each with its own special portable energy requirement, is being produced.

The Berec Group, Europe's leader in portable energy, is already producing batteries to meet these requirements, and the advanced projects group is tasked to investigate applications and systems for the future.



OLYMPUS compact cameras



...Superbly simple, Simply superb...

A complete range of small, foolproof but practical cameras. One is sure to suit your needs.

Pen EE-3—Pictures not problems, with this half-frame wonder, and twice as many from a standard film.

Trip 35 (illustrated)—A fully automatic gem, with a shutter lock that prevents wastage in bad light.

35 RC—Versatile and easy to handle, with automatic or manual operation and coupled range finder.

35 ED—Compactness and precision, giving pictures from bright sunlight to candlelight without flash thanks to the CDS metering system.

35 RD—Performance and style, with the superb F1.7 Zuiko lens. Automatic or manual operation with coupled rangefinder and a self-timer.

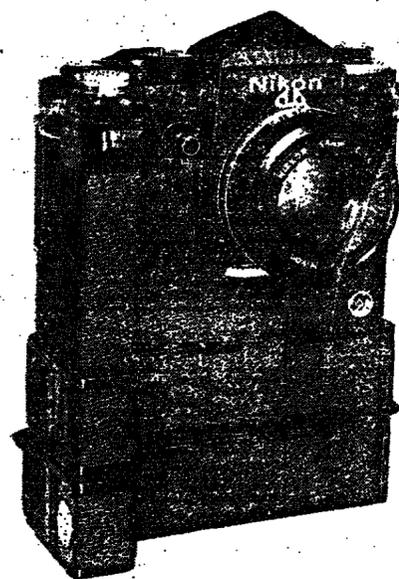
THE ENTIRE RANGE OF OLYMPUS COMPACT and SLR CAMERAS ARE AVAILABLE FROM:



SOUTHALL PHOTOGRAPHICS LTD.

Priory House, Gooch Street North, Birmingham B5 6QG
Telephone: 021-622 2444

Wholesalers to the Photographic Retail Trade Only



Nikon cameras have long been the choice of professional photographers. The Nikon F2H, pictured here, with titanium chassis parts, boasts the world's fastest motor drive, a speed range as fast as ten frames a second.

Shop window at Olympia

PHOTOGRAPHY IS Britain's largest creative hobby, and the first national photographic and movie exhibition to be held in London for nearly a decade, the PhotoWorld '79 Exhibition, will open at Olympia next Tuesday until Sunday, May 13.

Leading manufacturers and suppliers will be taking part in the show, which has been planned as a comprehensive "shop window" for the general public of the latest camera, home movie, film and accessory developments. In addition to manufacturers' stands the exhibition will include numerous special features, competitions and practical demonstrations, including studio areas where visitors can meet and learn from the country's leading still and cine photographers.

One of the most important features of PhotoWorld '79, around which the show is being built, will be a unique "Achievements of Photography" exhibition which will trace the history of photography over the past

150 years and include many photographs and items of equipment on show for the first time to the public. This exhibition, which is being organised by the Daily Express in conjunction with the Royal Photographic Society, will form the basis of Britain's first National Photographic Centre to be opened in Bath in the early 1980s.

According to Kenneth Warr, secretary of the Royal Photographic Society: "It is our intention in this exhibition to demonstrate to the public at large the development of photography and the significant part it has played in making our lives what they are today. Equipment used by the earliest photographic pioneers, together with many of the world's most famous photographs, will be included in the exhibition alongside the latest—and future—developments in medical, space, aerial and underwater photography."

Another Photoworld feature is a special Photoworld Competition where visitors to the show will be able to bring along their favourite photographs and have them displayed in a "Graffiti Gallery." Photographs—on any subject—will be displayed for a day and judged each evening by a panel of photographers, industry and show business personalities who will award prizes on the spot on cameras and accessories for the best pictures.

Photographers will also be able to try their hand at "slamour" photography. The Daily Star, Manchester's answer to The Sun, is to run a "Star Studio" throughout the six days of the show. Throughout the exhibition visitors to the Daily Star stand will be able to take photographs of the paper's "Star-Bird" and learn how to take a better picture with advice and guidance from press photographers.

Be sure to get the real Colorama photographic background paper behind you

Top quality Colorama, the photographic background paper the professionals use, is available in a wide choice of colours, lengths and widths



For nearest stockists write to: Wiggins Teape Paper Ltd., Keays House, Granby Avenue, Birmingham B33 0SK
Telephone: 021-783 9931
Colorama is a registered trade mark of Wiggins Teape Limited.



Eager young enthusiasts among the large crowd outside No. 10 Downing Street are in a good position to photograph Mrs. Margaret Thatcher as she returns from Buckingham Palace to take her place as Britain's first woman Prime Minister.

John 1980

150

FT Monthly Survey of Business Opinion

© Statistical Material Copyright Taylor Nelson Group Ltd.

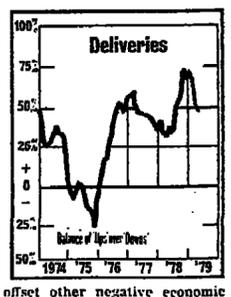
GENERAL OUTLOOK

Confidence stops falling

THE STEADY decline in business confidence from the beginning of the year levelled off in April. The main factors in halting the decline were hopes for a Conservative victory and a lower level of industrial disputes than expected.

Last month's survey included new interviews with companies in the non-electrical engineering sector, brewers and distillers and paper and packaging.

The index for optimism about the UK economy, which had been falling, recovered slightly. This was largely the result of a few companies saying the possibility of a favourable result in the General Election would offset other negative economic factors.



All three sectors were less inclined to report increased deliveries than they had been last December, so this index continued the fall started in January. The common factors affecting deliveries were the bad winter weather and the January transport strike.

Both the engineering and paper and packaging sectors were less inclined to say they expected their exports to increase over the next 12 months than they had been last December. Even though the brewers and distillers expected an increase, this was not sufficient to prevent a further fall in the export-weighted index.

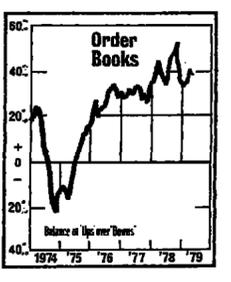
ORDERS AND OUTPUT

Pick-up in demand

SIGNS OF a pick-up in demand were evident in a rise in new orders over the last four months, as well as an expected increase in turnover and sales in the coming 12 month period.

All three sectors said that orders were higher than during the corresponding period in 1978. The index covering this moved up sharply.

In engineering, new products were boosting some companies' deliveries and there was said to be some increase in demand for machine tools. In the other two sectors price increases and higher consumer spending were



cited as factors.

Optimism over the level of turnover over the next 12 months was at its highest point since the middle of 1977. Both the brewing and distilling and paper and packaging sectors expected greater median increases in their turnovers, and the index for the median expected rise improved from 7 per cent to 7.4 per cent.

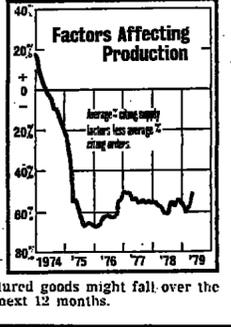
The overall order book picture was unchanged, although within the total falls in the engineering and paper and packaging sectors were offset by increases among brewers and distillers.

CAPACITY AND STOCKS

Output closer to plan

THE INDEX covering the extent to which industry was working to capacity recovered nearly all the lost ground of last month. Both the engineering and paper and packaging sectors were more inclined to say they were working at planned output levels or above than they had been last December.

There was little change in the overall level of expected stocks and bought-in supplies. While the paper and packaging sector was more inclined to expect stocks to fall, the engineering group expected an increase. However, there were some indications that stocks of manufac-



There was a sharp reduction in the number of times companies mentioned home and export sales as a constraint on output.

In the brewing and distilling and paper and packaging sectors there was a greater inclination to mention labour disputes, either in their own or suppliers' organisations, and some increase in the number of companies which mentioned shortages of manual labour.

The survey notes that if this trend continues it would suggest that demand as opposed to supply constraints on output are beginning to become less important.

CAPACITY WORKING

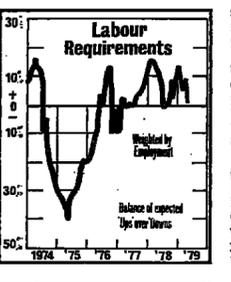
	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Above capacity	10	12	9	8	11	—	4
Planned output	67	62	70	67	83	95	79
Below target capacity	22	25	19	22	6	5	17
No answer	1	1	2	3	—	—	—

INVESTMENT AND LABOUR

Fewer new jobs expected

THE INDEX for labour requirements dropped back last month with all three sectors becoming more inclined to expect their labour force to decline over the next 12 months. The index has now dropped back to the point at which companies expecting to increase their workforce are roughly balanced by those expecting a decrease.

There was little change in the pattern of factors affecting the number of employees. The predominant factors were those associated with the supply of labour, although there was



slightly more emphasis last month on restrictions caused by product demand.

Investment plans were lower than previously, with both the engineering and paper and packaging sectors less inclined to expect their capital expenditure plans to increase over the next 12 months.

Brewers and distillers in their conventionally weighted form also showed a smaller inclination to expect capital expenditure to increase, but when weighted by the previous year's capital investment, there was little, if any, change.

COST AND PROFIT MARGINS

Wage expectations rise

COMPANIES WERE more inclined to expect higher wages and costs than previously, and were less confident of improving profit margins.

The engineering sector had

while the paper and packaging sector was more inclined to expect increases of more than 15 per cent.

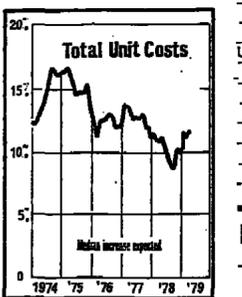
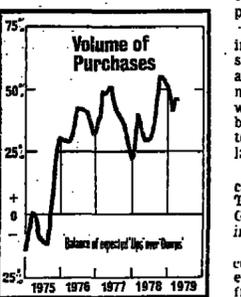
The rise in unit costs was the result of greater inflationary expectations in the paper and packaging sector.

Both the brewing and distilling and paper and packaging sectors were less optimistic about improving their profit margins than they had been when last interviewed in December, and as a result this indicator continued the fall started last month.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based upon extensive interviews with top executives.

Three sectors and some 30 companies are covered in turn every month. They are drawn from a sample based upon the FT-Actuaries' Index, which accounts for about 60 per cent of all public companies.

The all-industry figures are four-monthly moving to a 15 covering some 120 companies in



GENERAL BUSINESS SITUATION

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Are you more or less optimistic about your company's prospects than you were four months ago?							
More optimistic	32	31	31	25	23	34	59
Neutral	33	35	43	55	43	61	25
Less optimistic	35	34	26	20	34	5	16

EXPORT PROSPECTS (Weighted by exports)

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Over the next 12 months exports will be:							
Higher	57	61	67	71	68	90	40
Same	34	30	22	21	32	10	42
Lower	9	9	10	6	—	—	18
Don't know	—	—	1	2	—	—	—

NEW ORDERS

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
The trend of new orders in the last four months was:							
Up	59	50	49	54	68	84	54
Same	13	14	16	11	1	5	20
Down	15	15	14	12	31	—	17
No answer	13	21	21	23	—	11	9

PRODUCTION/SALES TURNOVER

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Those expecting production/sales turnover in the next 12 months to:							
Rise over 20%	9	6	3	4	12	22	—
Rise 15-19%	8	8	11	10	—	11	—
Rise 10-14%	20	19	15	10	—	28	34
Rise 5-9%	20	21	21	23	40	11	29
About the same	37	36	31	32	48	26	29
Fall 5-9%	1	1	—	—	—	—	—
No comment	5	9	18	21	—	—	8

STOCKS

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Raw materials and components over the next 12 months will:							
Increase	41	42	36	34	46	33	4
Stay about the same	47	42	45	49	47	67	75
Decrease	8	8	7	3	2	—	21
No comments	4	8	12	14	5	—	—
Manufactured goods over the next 12 months will:							
Increase	30	32	25	25	23	17	—
Stay about the same	43	39	47	43	41	72	46
Decrease	9	8	7	5	23	—	29
No comments	18	21	21	27	13	11	25

FACTORS CURRENTLY AFFECTING PRODUCTION

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Home orders	76	81	79	79	75	55	54
Export orders	54	60	67	63	54	39	46
Executive staff	16	16	19	19	—	—	4
Skilled factory staff	26	27	27	42	53	—	29
Manual Labour	14	10	12	12	—	22	34
Components	2	3	4	4	—	—	—
Raw materials	11	12	14	9	11	22	—
Production capacity (plant)	13	11	4	4	—	22	4
Finance	1	1	1	1	—	—	—
Others	10	10	7	9	12	22	8
Labour disputes	27	18	26	26	36	78	54
No answer/no factor	3	3	5	3	—	—	17

LABOUR REQUIREMENTS (Weighted by employment)

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Those expecting their labour force over the next 12 months to:							
Increase	21	26	27	30	7	2	3
Stay about the same	38	57	51	53	44	98	66
Decrease	20	17	22	17	42	—	31

CAPITAL INVESTMENT (Weighted by expenditure)

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Those expecting capital expenditure over the next 12 months to:							
Increase in volume	52	53	45	47	45	46	20
Increase in value but not in volume	9	6	8	8	15	42	12
Stay about the same	19	23	23	23	20	6	8
Decrease	20	16	16	14	20	6	60
No comment	—	2	7	8	—	—	—

COSTS

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Wages rise by:							
5-9%	14	14	19	24	14	22	—
10-14%	60	61	55	51	86	73	37
15-19%	16	14	11	8	—	5	37
20-24%	1	1	1	1	—	—	—
No answer	9	10	14	16	—	—	26
Unit cost rise by:							
0-4%	1	1	1	1	23	—	—
5-9%	25	26	26	35	43	50	9
10-14%	47	46	45	43	34	28	58
15-19%	11	10	11	3	—	—	12
Same	3	3	3	—	—	—	—
Decrease	4	4	—	—	—	—	—
No answer	9	10	14	18	—	22	21

PROFIT MARGINS

	4 monthly moving total				April 1979		
	Jan-Apr. %	Dec-Mar. %	Nov-Feb. %	Oct-Jan. %	Eng's. (non-elect.) %	Brews. %	Paper & Packaging %
Those expecting profit margins over the next 12 months to:							
Improve	37	43	40	39	40	10	21
Remain the same	41	35	47	41	60	90	46
Contract	20	20	12	13	—	—	25
No comment	2	2	1	7	—	—	8

STREAMLINED SALES ORDER PROCESSING!

Seven key questions:
 * Are you a manufacturer or distributor turning over £500,000+ p.a.?
 * Do you handle over 800 invoices per month?
 * Do you need tighter stock control?
 * Would you benefit from better management information?
 * Would you like instant checking on order progress?
 * Do you want to improve cash flow?
 * Are you considering installing a computer?

One simple answer:
 Contact Scope Data Systems now for full information on the Scope CTM 70 computer system, designed by experts for top performance. With Scope CTM you know what you are selling to whom and at what margins. You cut costly over and under-stocking. We give you tighter credit and cash flow control... instant checks on order progress... immediate analysis of sales, costs, profits, turnover... breakdowns by product, area, rep and customer. The system handles many further functions, including payroll and purchases, and will expand to keep pace with your future growth. To find out more about the Scope CTM 70 system mail the coupon below or phone Sheffield (0742) 446111 (24 hr. answering service) or telex 547305.

Scope Data Systems Ltd, Shepcote House, Shepcote Lane, Sheffield S9 1UU.
 Regional offices also in London, Nottingham, Manchester and Glasgow.

To: Scope Data Systems Ltd, Shepcote House, Shepcote Lane, Sheffield S9 1UU.
 Please contact me with details of the CTM 70 system:

Name _____
 Title _____
 Company _____
 Address _____
 Tel. _____ FT 7902

A FINANCIAL TIMES SURVEY OVERSEAS CONSTRUCTION

JUNE 26 1979

The Financial Times proposes to publish a Survey on Overseas Construction. The main headings of the provisional editorial synopsis are set out below.

Introduction Competition for profitable work overseas has become more intense in the past 12 months, with some of the biggest markets proving more difficult than ever. Many large contractors face the problem of finding sufficient work to justify a continuation of their high overseas commitments in terms of finance, plant and personnel.

- UK Contractors Abroad
- International Competitors
- Iran
- The Middle East
- Provision of Finance
- Provision of Labour
- Insurance
- Government Support
- Consultants
- Joint Ventures and Consortia
- Foreign Contractors in Britain
- Building Materials and Plant
- The United States
- Nigeria
- Latin America

For further information and details of advertising rates please contact:
 Peter Hightland
 Financial Times, Bracklen House
 10 Cannon Street, London EC4P 4BY
 Tel: 01-248 8000 Ext. 360 or 272

FINANCIAL TIMES
 EUROPE'S BUSINESS NEWSPAPER

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

Building and Civil Engineering

Two-deck suspension bridge plan

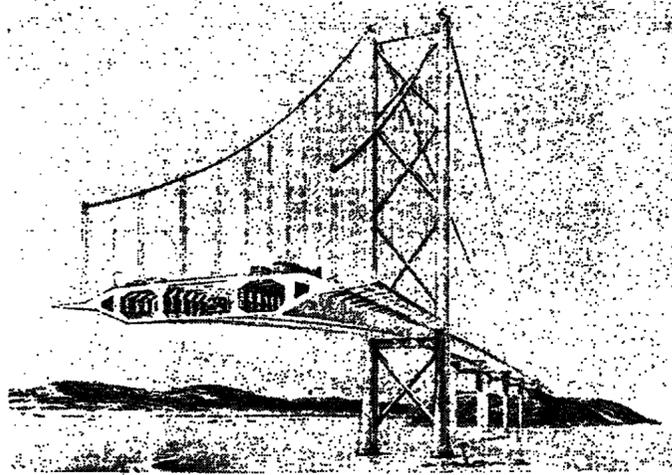
Impression of the cross-section of a proposed 1,350 metres long suspension bridge between Tsing Yi and Ma Wan Islands designed by Mott, Hay and Anderson for the Hong Kong Government. This picture shows the aerofoil edge structure designed to maintain stability under typhoon conditions.

Mott, Hay and Anderson Far East was appointed in July last year to carry out a study and make recommendations for a fixed crossing involving a series of bridges to link the Hong Kong mainland with the island of Lantau. The study was carried out in association with L. G. Mouchel and Partners (Asia), Harris and Sutherland Far East and Per Hall Consultants.

A fixed crossing to Lantau forms an integral part of the proposed development of the north-east area of the island.

The route extends from the Tsuen Wan highway at Texaco Road across the Rambler Channel and traverses the northern coast of Tsing Yi and Ma Wan Islands to the north-east corner of Lantau, a distance of nearly 10 km. The scheme envisages an initial crossing capable of taking four lanes of traffic with potential for later enlargement, if required.

As can be seen here the consultants' design is for a double-deck highway within a streamlined aerofoil shape to reduce wind drag. The suspended



structure would incorporate stilted edge stabilisers and a central vent to assist stability in strong winds.

Initially, the bridge would have four lanes of traffic on the top deck. A two-lane sheltered all-weather carriageway would be constructed on the lower deck. The upper carriageway could be extended later, by two lanes if required, the bridge thus offering a maximum potential of eight lanes.

Mott, Hay and Anderson says that to facilitate erection of the bridge, units of the suspended structure, each about 18 metres in length, would be pre-fabricated outside Hong Kong and the joints of each unit would be trial matched. The

units would be brought to Hong Kong by ocean-going barges and lifted directly into their final positions in the structure.

The top flanges would be spliced by welding but the webs, bottom flanges and bracing would be spliced by high strength bolts in order to improve the structural damping properties of the suspended structure.

The humid marine atmosphere of Hong Kong requires steelwork protective treatment which is very durable and can be easily maintained. Although many different paint systems are available, it is stated, the only one that has the proven performance needed for this situation consists of

zinc phosphate primers and phenolic miscellaneous iron oxide top coats. This system is similar to that developed and used on the Forth Bridge.

It is understood that the estimated cost of the whole project, assuming an eight-lane traffic scheme were adopted for the 10 km route would be about HK\$2085m.

There are hopes that the consulting engineers will receive a reply to the proposals in July and it is believed that if work started soon after that the project could be completed in 1984. If the big suspension bridge was adopted it would be the second longest suspension bridge in the world after the Humber bridge in Britain.

Nuclear power station preparations

CENTRAL Electricity Generating Board has awarded Taylor Woodrow Construction a £7m contract for preliminary works in connection with a new 1200 MW advanced gas-cooled reactor power station at Heysham, Morecambe, Lancashire.

Consulting civil engineers are Allott and Lomas and quantity surveyors are E. C. Harris and Partners.

Work has started and completion is scheduled in the late

summer of 1980. Taylor Woodrow has been constructing power stations since the early 1940s and was the building and civil engineering contractor for the world's first full scale nuclear power station—Caldwell Hall, Cumbria—in the 1950s.

Since that time the group has undertaken the entire responsibility for civil design and construction works at five other nuclear power station sites. Two of these, the twin Hartlepool

and Heysham 1250 MW AGRs are presently under construction.

In support of this programme Taylor Woodrow set up a research and development facility initially to support the design of prestressed concrete pressure vessels. This research was rapidly expanded into other areas of activity and has made Taylor Woodrow a leader in the field of high technology in concrete for all forms of construction.

Apart from the nuclear work, the company has been awarded a £162,000 contract for the provision of a 42 metre by 30 metre structural steel warehouse at Hillhouse Industrial Estate, Hamilton, Lanarkshire.

The construction is a conventional factory building, with reinforced concrete foundations and floor slab, steel portal frame, profiled metal cladding and brick dado wall. There is an internal office suite and a car parking area adjacent.

Nearly £16m for Kier

IN A MAJOR award of contracts worth just under £16m to French Kier, the most important is for £8.7m, covering work for West Glamorgan County Council for the construction of Phase 1 of the County Headquarters at Oystermouth Road, Swansea.

This building is to be constructed with reinforced concrete basement on cast in situ concrete piles; reinforced concrete frame and flat waffle slab ground, first, second and third and fourth level suspended floors; and precast concrete cladding units with double-glazed aluminium windows.

Work will take three years to complete and will start early this month.

Second largest is a contract worth over £7m for the London Borough of Southwark.

Work will start shortly on the erection of 231 dwellings in the Surrey Docks Development Housing Area 1. Taking 156 weeks to complete, the dwellings will range from two-person, two-storey flats to eight-person, two-storey houses. These will be of traditional construction above the ground floor slab with cavity walls and pitched tiled roofs.

Contract work at Surrey Docks also includes the provision of a landscaped public open space.

Mixed bag for Henry Boot

VARIED contracts won by the Henry Boot Group recently total £4.4m including a £1.5m job for the redevelopment of the former Cornhill building in West George Street, Glasgow.

This eight-storey building was erected in the late 19th century and is now being developed to provide 32,000 square feet of prestige office accommodation.

Work at Carstairs State Hospital, Lanark, worth £700,000 covers drainage and the extension building of a long perimeter fence to the cadet hostel block at Glasgow Police Training College are to be

undertaken in a contract worth about £500,000.

Work has begun on a £350,000 contract to construct a new electricity sub-station at Winco-bank, Sheffield for the CEBG North Eastern Region, and the company is to upgrade and extend Oldham Market Hall under a £300,000 contract.

The remainder of the new operations include refurbishment and alterations to Nuneham House, Oxford, for Carreras Rothman, and civil engineering works related to the electrification of the No. 1 Winder House at Blithstone Colliery for the North Nottinghamshire Area of the NCB.

Reed and Mallik awards

CONTRACTS totalling £4.33m have been awarded to Reed and Mallik, civil engineering division of Rush and Tompkins Group and its recently acquired subsidiary, Alun Griffiths (Contractors).

Largest order is for a £2.5m by-pass on the A118 at Thame, Oxon, for Oxfordshire County Council, and involves 1.9 km of single carriageway road 7.3 metres wide. It will have a roundabout at each end and a further 3.1 km of side roads linking it to the existing road network.

The scheme includes the building of three new bridges over the River Thame and the removal of an existing railway bridge and embankment on the A329 to allow the road to be rebuilt at a lower level on the same alignment. Work on this job starts on May 14.

A road improvement scheme for Bedfordshire County Council is the subject of a £154,000 road improvement scheme on the A6 and sewerage jobs include a £27,000 contract for Luton Borough Council for an outfall

sewer on the Little Brimingham Farm housing estate.

Alun Griffiths' share of the work amounts to £1.25m and includes sewerage scheme for the City of Cardiff, road improvement works and advanced preparation works at a housing estate for the Development Board for Rural Wales. CDF vj

School work for Laing

A CONTRACT worth £1.6m has been awarded to John Laing Construction, Yorkshire Region, to extend the Oakbank Mixed Grammar School at Keighley, West Yorkshire.

Project is being undertaken for the City of Bradford Metropolitan Council and is aimed at adapting the school to fit in with the three-tier education system operated by the council. Alterations will increase the school's capacity from 700 to about 1,300 pupils.

Projects in Nigeria

A VARIETY of projects in Nigeria costing over £50m will be under the supervision of consulting engineer Haiste and Partners and its associate, Stirling, Maynard and Partners, working in Nigeria through Yarson and Partners.

Apart from carrying out site supervision and service design functions for the overall project, the group is also providing supervision of water distribution for a 1,000-dwelling estate under construction at Barawa, Kaduna, and designing schemes for four other estates in Kaduna State.

A £25m scheme of road improvements in Minna township, capital of Niger State, is under the overall supervision of Stirling, Maynard and Partners, who are also responsible for the design of structures and two roads totalling 180 km in the Sokoto area.

Partner in Haiste's Leeds office, Mr. Harvey Roberts, says that some of the major projects are services and infrastructure design for a £15m complex of workshop and hostel at Badagry, near Lagos, for the Federal Industrial Training Fund, and completion of similar design work for the Fund's headquarters building at Jos, Plateau State.

Mowlem to construct £4.6m sewer

TUNNELLING work worth £4.6m to build a relief sewer in South London has been awarded to John Mowlem and Company by the Thames Water Authority.

Work involves the construction of a new relief to the Falconbrook sewer which becomes overloaded during heavy rainfall and causes flooding in the Balham area. In this circumstance, the relief sewer—when completed—will come into operation.

The line of the sewer will run for 3.3 miles from Clapham Common to near Wandsworth Bridge.

Other work includes the building of 28 manholes and access shafts, eight storm water overflow chambers connecting the existing sewer with the new one, and the culvert.

Lined with precast concrete segments, the sewer will be mainly 100 inch in diameter and the feeder sewers will be five feet in diameter.

Consulting engineer is Fawcett and Partners and the project, which is starting this month, is due to be completed early in 1982.

CRENDON
CONCRETE FRAMEWORKS

The right way to build

FACTORIES OFFICES & WAREHOUSES

CRENDON CONCRETE CO. LTD.
Long Crendon Bucks. Tel. 208481

£2m sewage awards to C. Bryant

SEWAGE and land drainage projects worth in excess of £2m have been awarded to C. Bryant Civil Engineering. Principal contract, worth £1.8m, is for the Anglian Water Authority and comprises extension of existing sewage works in the Irthlingborough, Wellingborough and Irchester area to serve Kettering and relieve its currently overcrowded works.

Second contract, worth £300,000 has been awarded by the North Shropshire District Council and involves the reclamation of about 15 acres of land in Sherry Hill, Whitechurch. This land is subject to extensive flooding, and the drainage scheme is designed to alleviate this problem.

Engineer and surveyor is W. S. Keable. Work will be completed by the end of this year.

Variety of work worth over £1m

PRIVATE AND public sector contracts worth over £1m have been awarded to F.C. Construction, including a £430,000 job for Severn-Trent Water Authority for the provision of a 5m gillion service reservoir at Whiteborough, near Mansfield.

Other work includes £70,000 for alterations to a warehouse at Southall, for Quaker Oats; alterations and extensions to coal preparation plant at Bentinck Colliery under a £366,000 National Coal Board contract; and £243,000 contract from Ryder Truck Rental for the construction of a new district office and nine-bay commercial vehicle workshop at Croydon.

DISCOVER YOUR PARIS OFFICE

GEORGE V TIME RENTAL - OFFICES AND SERVICES OF INTERNATIONAL STANDARD YOU CAN RENT FOR AN HOUR, FOR A DAY, FOR A MONTH.

AT ANY TIME
Whether you are coming to Paris regularly or occasionally, the GEORGE V EXECUTIVE CENTER Offices and Services are permanently available from 9 a.m. to 8 p.m.

FOR ANY TIME
For a few hours, a day, a month or more - the GEORGE V EXECUTIVE CENTER Offices and Services meet your requirements.
FF. 100,00 (incl. of tax) per hour - FF. 500,00 (incl. of tax) per day
*Prices in force for the 1979 first half-year.

WITH ANY SERVICES
- Hostesses, multilingual secretaries, translators, messengers, library, duplicating room, meeting facilities, Head Office address for companies, travel agency, car rental, bar, available at your convenience.

CENTRE D'AFFAIRES
GEORGE V
EXECUTIVE CENTER

GEORGE V EXECUTIVE CENTER, 30, AVENUE GEORGE V - 75008 PARIS, TEL.: 261.51.84

FIRST PUBLISHED 1887.

1979 EDITION OUT NOW

Supporting the mining industry for 92 years

MINING INTERNATIONAL YEAR BOOK

For everyone with an interest in the mining industry a copy of MINING INTERNATIONAL YEAR BOOK will provide instant access to reliable business information and operating statistics on major mining and associated companies throughout the world.

The facts and figures you need...

Company entries give you details of:

- ★ chief personnel
- ★ head office addresses and operating locations
- ★ financial structure
- ★ latest company dividends and accounts
- ★ high and low stock quotations
- ★ operating results and ore reserves

PLUS a Suppliers Directory and Buyers Guide to help you find your suppliers of everything from drilling machinery to winding ropes, geological surveys to vibrating screens.

... Arranged for easy reference

- ★ alphabetical listing of over 700 companies
- ★ comprehensive cross-reference index, linking principle, subsidiary and associate companies
- ★ Geographical Index — an at-a-glance guide to the major companies in the book with interests in any one of 36 countries

NEW FOR 1979

- ★ Metals/Minerals Index of companies working in a specially selected list of 29 metals and minerals

Whether you want to keep your finger on market trends or perhaps look for new customers for your product or services, MINING INTERNATIONAL YEAR BOOK will supply you with a ready source of the facts and figures you need. MAKE SURE of your copy today, by completing the order form below and returning it to Book Sales Department, Financial Times Business Publishing Ltd., Minster House, Arthur Street, London EC4R 9AX.

ORDER FORM Please complete and return to:

Book Sales Department, Financial Times Business Publishing Ltd.,
Minster House, Arthur Street, London EC4R 9AX.

FT5

Please send me copy/copies of MINING INTERNATIONAL YEAR BOOK 1979
Price: £19.00 (£23 airmail). Payment must accompany your order.

I enclose a cheque for £..... (Cheques should be made payable to "Business Publishing Ltd.")

Mr./Mrs./Miss Position

Company Nature of Business

Address

Signed Date

Registered Office: Bracken House, 10 Cannon Street, EC4R 4BY.

Registered No. 930896.

EJ 121550

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PLATING Process requires less gold

IN VIEW of the fact the price of gold has doubled in the last three years electroplaters will be interested in an announcement from Engelhard Industries claiming the development of a gold plating process called 95 RPC which can reduce by up to 50 per cent the amount of the metal needed to plate a pore-free deposit.

The particular achievement claimed is the formulation of a process which gives rapid pore closure during deposition. At the moment gold electroplating processes for the coating of printed circuit boards and connectors require, says Engelhard, a thickness well in excess of 100 microinches to achieve pore closure and enable corrosion and wear resistance specifications to be met. Frequently, however, 200 microinches are needed to give pore free results, despite considerable pre-treatment aimed at removing voids and discontinuities in the base coating. The Engelhard 95 RPC process when employed at deposit thicknesses of at least 100

microinches will normally give wear resistance and freedom from porosity equivalent to 200 microinch deposits produced from processes in current use, claims the company.

Engelhard reports that the process has recently been approved for use under the scope of Post Office specification M468 draft 3. Engelhard, St. Nicolas Road, Sutton, Surrey SM1 1EN, 01 643 8080.

MATERIALS Turning to the trade

POLYCELL PRODUCTS, which makes such well-known things as Polyfilla and other materials for the household handyman, has set up a trade division to cater specifically for the trade. The new division will market special packs for the professional building and decorating trade, recognising the fact that increasing quantities of Polyfilla, wall-paper pastes and other products have been used by professionals for some years. Polyfilla, the flexible textured ceiling treatment, and the Polycell double glazing systems have been readily adopted by this section of users.

Polycell is on Welwyn Garden City (86) 28131.



Latest weighing equipment from Mangood of Polofield Estate, Panteg, Pontypool, Gwent NP4 5YP. (Pontypool 35112) has been devised so that a vehicle operator can read the weight and take the print-out without leaving his seat. Trucks, pallets

and containers can be pre-weighed and the details held in memory until required. Alternatively, pre-weights can be keyed into the instrument memory, so that when a loaded vehicle or container is weighed an attached printer will print out automatically gross, tare and net weights.

ELECTRONICS Programmed watchdog

A NEW British company called Kinson Electronics (17 Wellington House, Eton Road, London NW3 4SY 01-586 0825) has developed and is now producing a microprocessor-driven programmable event recorder for industrial and medical use in which the data can be printed out on a "ticket roll" printer in tabular or graphical form.

The unit counts events on each of 16 channels and has a crystal clock accurate to three seconds a day with front panel display.

It can be programmed by the user to monitor an industrial

plant or scientific experiment and to automatically provide periodical printed records. Front panel controls allow selection of the time interval between printing (10 to 9990 seconds) and the number of print-outs required. During automatic operation the individual channels can be programmed to function as totalisers or "rest after print" counters.

Once the program is running a print-out can be demanded at any moment without interfering with progress. After the last print-out a graph will be plotted if this option has been switch selected.

Codes the keystrokes

A FORTY-LEAD microcircuit from General Instrument Microelectronics of 1 Werwick Street, London W1R 5WB (01-339 1891) will accept signals from capacitive, inductive (Hall effect) or simple switch closure keyboard systems having up to 128 keys.

The circuit does not rely on the simple contact closure of each key, but has an electronic validation facility which protects the system from key bounce and spurious signals.

Of its 128 key capacity, the AY-3-1593 provides up to 112 keys with up to four 10 bit

programmable codes, depending upon the status of the shift and control keys at any moment. The other 16 key inputs are reserved for discrete function keys. The circuit can be programmed to encode and key for any special purpose.

The keys are electronically inspected for status by a matrix scanning scheme, but this is fast enough to allow for burst typing speeds of over 250 words per minute.

Requiring only one power supply of five volts, the circuit has inputs and outputs that are TTL and CMOS compatible.

COMPONENTS Actuator resists shocks

ROTARY electric actuators developed by Hopkinsons of Birkby, Huddersfield HD2 2UR (0484 22171), and designated 9152/3, have recently been shown to be able to continue performing satisfactorily during and after test vibrations equivalent to those of an earthquake.

Following the tests, carried out by GEC Power Engineering, Hopkinsons now regards these models as being able to meet first line control problems that might arise in either nuclear or conventional power plants for example, in the event of real

seismic shocks. These actuators have output torques of up to 300 lbf ft, rotational speeds of 24 rev/min and a thrust of 20,000 lbf.

After some exploratory tests and some subsequent minor modifications no further problems were found during a series of tests between one and 38 Hz at 100 per cent test level. The tests were carried out at four spot frequencies in the range 1 to 38 Hz and at peak accelerations of up to 3g. Satisfactory performance was maintained.

Combats water shock

WHEN A sudden change in velocity causes a pressure wave to surge rapidly through pipe systems, there is always the threat of damage.

This may result from occurrences such as rapid closing of valves and taps, automatic controls, and sudden pump shut-off, but can be combated by the installation of a simply fitted water shock absorber, Flexofit Braflex (Northern), PO Box 16, Brookhouse, Peel Green, Eccles, Lancs. (061-789 811).

The Flexofit comprises a steel two-part vessel separated by a sealed-in rubber diaphragm, with the steel walls of the water

absorber coated with a non-toxic, non-flammable, non-oxidising material. The device is recommended for use on all pipe systems up to 12 inches diameter, where water shock is likely to occur. Vertical fitting is preferred to give the best results, although other positions are satisfactory.

The device may be installed where suitable, for large pipe diameters, on pipes, or a high pressure Applications are suggested for boilers, geyzers, lavatory flush valves, showers, washing machines and vending machines, etc.

MAINTENANCE Helicopter engine test rig

DEVELOPMENT of a fully transportable test rig capable of undertaking performance and diagnostic checks on helicopter engines, previously only possible at a major repair centre, has been announced by Froude Engineering, Gregory's Bank, Worcester WR3 8AD. (0905 27168).

Developed in conjunction with the Ministry of Defence, the desmountable plant includes the engine hoist unit, control room, fuel and water supply module and a water cooler. The engine test bed, which includes a Froude hydraulic dynamometer with engine mounting frame and air inlet assembly, joins together with the exhaust and engine hoist unit and control module to form the test cell and control room for the helicopter engine.

The control room contains high accuracy instrumentation, and parameters measured include speed and torque as well as temperatures and pressures, fuel flow and vibration. A multi-channel two-stage alarm and automatic shutdown facility is also provided.

SAFETY AND SECURITY

Avoiding incidents at sea

A SOMEWHAT illogical aspect of the electrical equipment installed in small private boats is that in perhaps as many as 60 per cent of the cases it is not specifically designed for service on the water.

Frequently it is the same equipment as that found in the motor car.

Provisional estimates suggest that of all the rescue calls dealt with, about 20 per cent can be traced to electrical faults: the situation is being looked at by the Royal National Lifeboat Institution which is expected to report soon.

This, and the long term unnecessary cost borne by boat owners for repairs and replacements has prompted the three year old Lucas Marine company to embark on a campaign for the use of what it calls "marinised" equipment built, as professional ships' equipment is, to stand up to the seagoing

environment. The difference is not, as some boat owners might feel, simply a matter of using more suitable paint on the outside of the generator, starter or panel.

All of the Lucas Marine equipment, although based on the automotive products, has been suitably redesigned and modified at the production stage.

For example, the earth return system used in cars is not suitable for a boat, giving rise to electrolytic action in the hull and loss of metal from the propeller, shaft casting and other submerged metal items. Marinised equipment is designed on a two-wire basis. In addition, in the alternator tin or zinc plating has been used on critical parts electrical components have been encapsulated, windings have been given a second impregnation and ventilation has been increased to take

Wang is now recognised as the second largest supplier of small business computers in North America and the largest worldwide supplier of screen based word processing systems. It is doing very well in the U.K. too!

Telephone: Northwood 28211

WANG

CONTRACT WORD PROCESSING SYSTEMS

account of the lack of air flow usually experienced in installer location in the hull. Special attention has also been paid to interference suppression to avoid problems with the navigational and radio aids.

Similar treatment has been given to electric starters, and the company also offers items such as navigation lights, searchlights, battery charge monitors and a fully protected instrument range.

More from Frimley Road, Camberley, Surrey, GU14 5EU (0276 63252).

Less static electricity

SAFER CORNER of Bracken House is Technical Page where we have treated our carpets, metal desks, window frames (and somebody's coat) with a non-flammable, non-corrosive spray, Antistat, at the invitation of Data Efficiency, Maxted Road, Hempstead, Herts (0442 63561).

Most modern offices seem to have heating systems and nylon carpeting which inevitably give rise to the hazards of disconcerting "blue flashes" but these can cause much more serious problems in computer environments.

When used at regular intervals during periods of low humidity, the antistatic aerosol

spray can help remove static around data entry and visual display terminals, computers, word processing stations, computer printers and magnetic tape and disc drives.

Also available from Data Efficiency is a computer room hygrometer to warn of dangerous static charges. A precision instrument for measuring the complete range of 0-100 per cent humidity and certified to be accurate within plus or minus 2 per cent, it is boldly marked to indicate the danger (static) and safety (non static) humidity ranges for data processing equipment. It alerts operators in sensitive environments whenever static-elimination methods must be instituted.

Thwarts the car thief

AN anti-theft device put on the market by Welwyn Tool, Stonehills House, Welwyn Garden City Herts (Welwyn Garden 29121) according to maker is "almost impossible to circumvent unless by some chance the thief has had previous access to the vehicle."

Known as the "Wailer" the unit is mounted in an inconspicuous position and is wired to the vehicle's 12V supply. A switch is inserted in the supply lead and positioned out of sight. A third lead, which provides the trigger

is connected to the courtesy light door switch circuit; other switches, for example on the bonnet, can be added for further security.

After parking, the owner switches the unit on and then has 20 seconds to leave the car and shut the doors. When a door fitted with a switch is subsequently opened the alarm is triggered after five seconds. The alarm can be silenced by a remote control which provides the trigger

COMPUTING Real-time language package

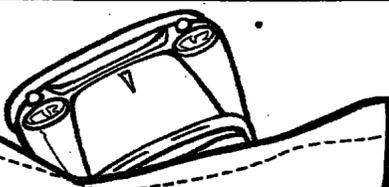
SPL is making available a full RTL/2 real-time language package on the IBM Series I. The product was funded by Inasac as part of its investment programme and is the first Inasac-backed package available in the market place.

It conforms in every respect with the BSI Standard RTL/2 currently under development, is suited to the architecture of the Series I and outperforms PL/I in core usage and run-time efficiency.

This announcement means that RTL/2 is available or under development on more than 15 different computer systems, ranging from the smallest micro to the largest IBM main-frames.

Every version of the language conforms fully with the BSI Standard; RTL/2 has no subsets and no supersets. Thus, any RTL/2 user can change his hardware to IBM Series I with minimal risk to his software investment. To the Series I customer RTL/2 opens the door to complex process control and real time applications: it is the only high-level language specifically designed for such use.

Systems Programming, 12/14 Windmill Street, London W1P 1HF. 01-436 7833.



Did you know your car began life in a sack?

Before your car was put together, all its sharp and heavy parts had to be packed and stored safely.

It was for needs like this that we developed the Titan SB, an inexpensive sack in spun-bonded polypropylene. It's tough enough to withstand dense, abrasive mineral products and awkward-shaped engineering parts like motor components.

In fact, solving problems for industry has made our heavy duty sack range the most comprehensive in the UK. We make paper, paper/plastic and woven plastic sacks for a multitude of special purposes.

So, if you want to put something as unlikely as a car into a sack, call us. We've probably solved your problem already.

Bowater Sacks

Bowater Sacks Limited, Ellesmere Port, Wirral, Cheshire L65 1AQ. Tel: 051-3551951.

electrical wire and cable?

NO MINIMUM ORDER ANXIER NO MINIMUM LENGTH

Thousands of types and sizes in stock for immediate delivery
LONDON 01-561 8118 - ABERDEEN (0224) 724333 - GLASGOW (041) 332 7201/2 - WARRINGTON (0925) 810121
TRANSFER CALL CHARGES GLADLY ACCEPTED
24HR. EMERGENCY NUMBER 01-837 3567 Ex. 409

Redemption Notice

Hamersley Iron Finance N.V.

10% Guaranteed Debentures Due 1982

Unconditionally Guaranteed as to Principal and Interest by

HAMERSLEY HOLDINGS LIMITED

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of June 1, 1975 under which the above-described Debentures are issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has selected for redemption on June 1, 1979 (the "Redemption Date") at the principal amount thereof (the "Redemption Price"), through the operation of the Sinking Fund provided for in the said Indenture, \$401,000 principal amount of Debentures of the said issue.

The Debentures called for redemption, each in bearer form with coupons attached, and each of \$1,000 principal amount and bearing the prefix letter M, are:

All Debentures bearing numbers ending in the digits 29, which Debentures lie in the range 00029 through 34729, inclusive.

Those Debentures bearing numbers ending in the digits 76, and which lie in the range 00076 through 15476, inclusive.

The Debentures specified above are to be redeemed for the said Sinking Fund at the option of the holder (a) at the Multinational Corporate Bond Services Department of Citibank, N.A., Trustee under the Indenture referred to above, 111 Wall Street, 2nd Floor, New York, New York 10043 or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Frankfurt (Main), Geneva, London (Citibank House), Paris, Tokyo, and Citibank (Belgium) S.A. and the main office of Banque Generale du Luxembourg S.A. in Luxembourg, (Belgium) S.A. and the main office of Banque Generale du Luxembourg S.A. in Luxembourg, (Belgium) S.A. Payment at the offices referred to in (b) above will be made by check drawn on, or transfer to a U.S. dollar account maintained by the Holder with a bank in The City of New York. On the Redemption Date such Debentures shall become due and payable at 100% of the principal amount thereof plus accrued interest on said principal amount to such date. On and after such date, interest on the said Debentures will cease to accrue.

The Debentures specified above should be presented and surrendered at the offices set forth in the preceding paragraph on the said date together with all interest coupons maturing subsequent to the Redemption Date. Coupons due June 1, 1979 should be detached and presented for payment in the usual manner.

For HAMERSLEY IRON FINANCE N.V.
By CITIBANK, N.A.
Trustee

April 30, 1979

The fastest buildings in the west... and the north, south and east



Hotel: 0-29,850 sq. ft. in 26 weeks.



Offices: 0-60,697 sq. ft. in 54 weeks.



Offices: 0-61,590 sq. ft. in 65 weeks.

Normally, if you want a new building quickly you have to compromise on quality. If you want quality you have to pay the price in both time and money.

This need not be the case. By the use of Kingsworthy, total project times can be dramatically reduced - often by half - when compared with traditional building. Furthermore, Kingsworthy is virtually maintenance-free and every bit as good as traditional building in appearance and finish.

More than 700 projects have been built in the U.K. including offices, hotels, hospitals, schools, laboratories etc. and we invite you and your architect to visit any of these. But firstly, send for our new brochure "Buildings of our time" which explains this unique concept in building and illustrates its many advantages.

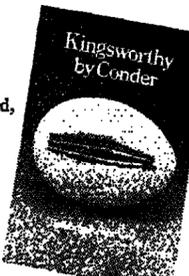
Contact T. K. Holder at the address below or the Managing Director of your local Conder Company.

Conder International Limited, Winchester, Hampshire, Telephone: (0962) 882222. Telex: 47465

Companies also at Burton-on-Trent, Darlington, Bridgend (Pyle), Cumbernauld and London.

CONDER

World leaders in steel-framed buildings.



THE MANAGEMENT PAGE

Increased award for innovators

A CASH prize twice as large as in 1978 will go to the winner of the 1979 Technical Development Capital Innovator of the Year Award. TDC, a sister company of Industrial and Commercial Finance Corporation, which channels equity and loan capital into smaller companies, is putting up a total of £35,000 in prize money, of which £20,000 will go to the outright winner, with three runners-up each receiving £5,000.

The competition is open to any person or company with a business idea—be it product, process or service—based on technological innovation. In the past two years finalists have produced ideas ranging from a new type of reflecting road stud and a safety winch for fishing trawlers to a machine for injecting insulating foam into cavity walls and into voids of large concrete building bricks.

The 1978 winner was Graeme Minto, who developed an ink jet printing system. The machine involves printing by means of spraying minute ink jets on to a surface with micro-processor based control making it both very fast and adaptable.

One of the features of the printing process is that it can be used on almost any surface, be it irregular, flat or whatever, because the process does not require the printing machine to make contact with the surface being printed on.

TDC sees the aim of its award as encouraging individuals and small companies which have the necessary technical expertise, commercial skills and management potential to build a growth business. Winners do not, though, necessarily qualify for finance from TDC, though it would consider any application.

Entry for the award should be made by applying to TDC at 91 Waterloo Road, London SE1 8XP no later than July 2, or by telephone to Sue Mallent on 01-925 7822. Following judging of the entries the presentations will be made to the winners in the Autumn.

Nicholas Leslie

EXECUTIVE HEALTH

No panacea for prolonging your active life

BY DR. STUART CARNE

A PHYSICIAN seeing an unusual medical case notes the occurrence and transfers the information to the memory bank in his brain—that is assuming he has trained his mind to work along these lines. When a second similar case presents itself to him he will—hopefully—recall the first and begin to seek a common origin. When the interval between the two cases appearing in short, he will begin to talk in terms of an epidemic.

Thus, when I was asked, within the short space of 6 weeks, to review two books with the identical title—"Executive Health"—my mind set to work wondering whether we are about to have an epidemic of similar books.

The first of the two books to arrive was the one by Dr. Andrew Melhuish (published by Business Books, £7.50). After qualifying in medicine and doing a spell as a ship's surgeon, the author went into general practice in Henley in 1965, and six years later he took over as Medical Officer to the Administrative Staff College in that town. Subsequently he utilised this appointment to start a research project into the health of executives. The results of that study are not yet available but Dr. Melhuish has compiled in this field to help him write his book.

His chapters follow a logical sequence, starting with an overview of the problems. This is followed by a summary of the more commonly encountered groups of disease likely to involve executives. The final chapters outline what the executive can do to maintain his health—at home, in the office and last, but not least, when he is travelling.

What is not clear from his account is the fact that stress is not a prerequisite of the health of the worker on the factory floor and the clerk in the office are affected just as frequently as just as severely, even if they use different terminology to describe their symptoms. Nor, too, are smoking, alcohol, obesity and lack of exercise respecters of money or class. Dr. Melhuish's

message is, however, clear—if only his readers would take heed and not just read. Many of my patients are looking for a human equivalent to the dog food that is said to prolong active life. I think Dr. Melhuish will persuade them that one place they will not find it is in a pill.

The second book is by David Carrick who is well known to readers of the Financial Times. Indeed, the different chapters in his book are based on the series of articles he has written for the Management Page. The book has just been published by Bay Books, London at £4.95.

Each chapter takes a different topic: backache, heart attacks, peptic ulceration and so on. (Alas there is no index, not even a list of chapters, so that anyone wanting to read about his own problem in this book is going to have to conduct a search of the pages; or more likely, being an executive, get his secretary to do this for him).

Racy style

David Carrick writes in a cheery racy style which makes for easy reading. Even if you don't like what he is saying to you, you will probably enjoy the way he says it. However, I cannot really see anyone but a hypochondriac reading it from cover to cover; and the hypochondriac is probably going to be upset because with only 12 topics covered, Dr. Carrick is sure to have left out many of his problems.

Health is something many people think about only when they are ill. The rest of the time they take it for granted, which a lot of people would say is a healthy attitude. Equally, at the other end of the scale are those who spend a considerable amount of their time, effort and money, trying to maintain their health and avoid disease. From listening to their conversation it would sometimes seem that every item of food they eat and every activity they undertake is first meticulously analysed for its health giving—or disease potentiating—content. In the sense that they are worried about what will happen

to them and to their families if they fall ill, executives are often very concerned about their health. From the questions my GP colleagues and I are asked, both by executives and their wives, when we meet either professionally or socially, they would like to be able to sort fact from fad; and to find a reasonable compromise between the medical guru of the week offering his advice on how to improve your health by jogging, eating a macrobiotic diet or having a regular medical check up, and the laissez-faire attitude of those who believe there is nothing you can do to help yourself.

The vacuum created by the absence of the killer and crippling illnesses of old has been filled by a new generation of diseases. For our children and youth it is accidents that head the list of causes of death (and for the very young it is accidents in the home which happen most frequently). For the executive, the diseases about which he worries most—and for very good reason—are heart trouble and cancer.

Coronary artery disease, whether manifesting as angina (chest pain on exertion) or a full-blown coronary thrombosis ("heart attack") is one manifestation of arteriosclerosis (hardening of the arteries). When the arteries in or supplying the brain are affected, the risk is that the sufferer will have a stroke.

Also at risk from arteriosclerosis are the kidneys. Part of the picture is a high blood pressure—but only a part. A high blood pressure causes few symptoms until complications arise, so the patient will have little reason to go to his doctor. Hence the vogue for screening check-ups at which high blood pressure and other treatable illnesses can be detected and treated. But only if the disease is treatable is a benefit likely to accrue—and that means the symptom free patient (that is someone who may be feeling perfectly well) having to take treatment—which itself can bring about symptoms and disease.

In the United States, Dr. Melhuish says, the annual screen-



ing of executives seems part of the natural way of life. Commenting on this phenomenon, a British GP, Dr. Geoffrey Marsh, who has worked in both countries, says that in Britain a man is fit if he feels fit; in America he is only fit if his doctor has examined him and pronounced him fit, and then only until the time comes round for his next check-up.

Dr. Melhuish takes a middle of the road view towards the annual medical. He believes that some tests are valuable. He says height and weight should be measured annually, weight, perhaps, but how often does height vary between the ages of 20 and 65? Blood pressure should be checked annually; yes though, incidentally, 90 per cent of the population see their GP at least once every two years and many GPs now routinely check the blood pressure of those patients who have not had it taken for a year or more.

Another annual test Dr. Melhuish recommends for men is a urinalysis to test for diabetes and many kidney diseases. But in the absence of symptoms, is an annual review really worthwhile?

On the other hand, this test is cheap (less than 5p for the two) and very easy to do. No medical skill is needed. I wonder why manufacturers do not perhaps market a single strin ("Himas paper"-type) test with simple instructions on how it should be used and advice to consult the doctor if either result is positive.

Challenge

By way of regular female examinations he recommends careful breast inspection once a year and a cervical smear at the same interval for women over the age of 40. His description of what should be done is too brief to answer the doubts in the minds of many women—and the doubts in my mind.

But it is when he gets on to the "more thorough but less frequent check" (his words) that I really cross swords with Dr. Melhuish. Let me challenge his first two tests.

"Full blood screening" does not quite mean what the ordinary reader might think. We have to be selective in the tests we choose—or we might bleed the patient to death! Dr. Melhuish chooses tests for anaemia, liver and kidney disease, diabetes, susceptibility to gout and raised blood fat levels—a reasonable choice, though I would extend the tests to include a random check of alcohol in the blood.

It is true that certain high levels of blood fat are related to an increased risk of circulatory disease, especially coronary thrombosis and stroke. I cannot, however, agree with Dr. Melhuish that simple measures such as diet or, if necessary, drug therapy will correct the harmful blood fat levels. Diet is neither simple nor proven to be effective; tablets are easy to swallow (though expensive), but their efficacy is ever more doubtful except in the case of a few relatively rare forms of this disorder.

Secondly, Dr. Melhuish advocates chest X-rays "to identify pulmonary tuberculosis and lung cancer." We can attribute much of the enormous reduction in the incidence of TB in this country over the past 25 years to the very successful mass X-ray campaign. Alas, routine screening for lung cancer is less successful. All too often, by the time X-ray changes can be seen, the cancer has spread so far as to be inoperable. Dr. Melhuish is aware of this: he says it himself: "A scanning X-ray may be more effective, but the cost is at present prohibitive for routine screening."

Dr. Carrick thinks as I do about annual check-ups. Their value is highly debatable, especially if they are carried out in what he calls a medical

supermarket. Technology, says Dr. Carrick, should be the servant of man and not his master; and I agree.

Dr. Carrick and I also agree that when a patient goes to his company doctor—or to his GP—and says "I want a full check-up please" then he must have a full medical history and examination for that man has a problem and the first duty of the physician is to find out exactly what is worrying him. Finding a normal level of blood fat, a normal chest X-ray and a normal urine is not going to be of much help if what the man really wants to know is: "Why have I recently become impotent?" or "Why has my wife become frigid?"

I also share with Dr. Carrick a belief in the importance of emotional problems in the causation of disease. (Not that Dr. Melhuish dismisses it). But I am not sure that he does not go a little too far when, for example, he stresses these factors in the causation of duodenal ulcer. Recent evidence suggests that normally there is a major organic component in this illness.

Executive lunches—high in calories, lubricated with alcohol and contaminated with smokes—have probably contributed as much to executive ill-health as any other factor in their lives! And yet, as a group, executives are relatively healthy compared, say, with manual workers and even clerks. Executives have a longer life expectancy because their death rate from most of the more common killer diseases is less. Not only do fewer executives die in the prime of life from chronic bronchitis and accidents, but also fewer die from lung cancer. Surprisingly, as is shown clearly in one of the illustrations in Dr. Melhuish's book, executives do not even have a higher than average death rate from coronary thrombosis.

Being an executive's wife carries with it almost as many stresses. The need to move home at not infrequent intervals can be very stressful. Having to cope with the children and their problems, both social and educational, while your husband is away on business or dining out in town—albeit with clients—can to some wives be akin to widowhood.

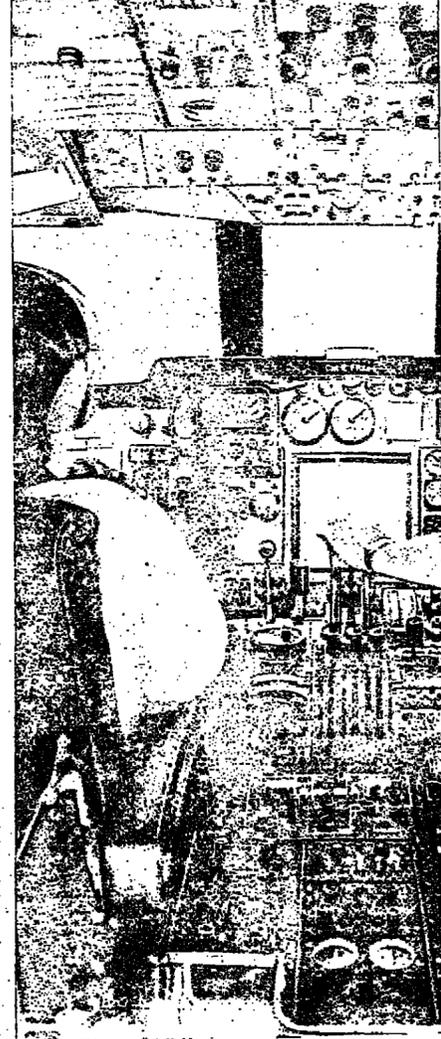
When this is coupled with the frustrations of maintaining domestic peace and quiet when he is at home coping with work he has had to bring back from the office, there is no wonder that many of these wives feel jealous of their executive husband's employer. Being asked, sometimes at the shortest possible notice, to act as his unpaid social secretary, manager, cook and bottle washer is often the last straw. Apparently even wives who have their own jobs feel no happier about having to cope with a frequently absent husband.

Are firms aware that they can and should be taking action to reduce these stresses upon their—presumably valued—executive staff?

Perhaps the best investment an executive can make if he wants to improve his health—and prolong his married life—is to make sure his chairman has a copy of both these books on his desk.

Dr. Stuart Carne is a General Practitioner in London. He is Honorary Treasurer of the Royal College of General Practitioners, and is the author of several medical books.

Diamonds are this man's best friend.



Diamonds are more than just a girl's best friend, they're also a vitally important industrial material. The aircraft industry in particular relies on diamond tools for the precision engineering of components for jet engines. Without diamonds, modern aircraft could never be as efficient, or as safe.

But of course, the diamond tools themselves have to be precision made.

Which is why the aircraft industry, along with many other industries, is supplied by Van Moppes; a company which specialises in every kind of industrial diamond production, from diamond drill bits to diamond powder.

But behind the success of this one company there lies an even larger success story.

Van Moppes are part of the growing Unicorn Industries Group.

And all the dozens of companies worldwide which currently make up the Group are likewise specialists in a particular field of abrasive technology.

Abrasives may not sound all that prepossessing, but you'd be surprised how essential they are: to industry, and therefore to all of us.

Whenever materials need to be smoothed or shaped, cut or cleaned, Unicorn's mastery of this sophisticated technology is needed.

That's why we're optimistic about our future prospects as a group.

Because there's every reason to suppose that people are going to go on wanting cars, cookers, pens, aircraft, glasses and all the other things our expertise helps to process or manufacture.

As well as continuing to appreciate our diamonds.

L.M. Van Moppes & Sons Diamond Tools Ltd. Part of Unicorn Industries



For further information about L.M. Van Moppes and Sons Diamond Tools Limited, and other Unicorn Companies please complete this coupon and return it to the Group Marketing Executive, Unicorn Industries Limited, Castle Hill House, Windsor, Berkshire SL4 1LX.

Name _____

Position _____

Company _____

Address _____

A model for Europe?

BY GEOFFREY OWEN

ALL BRITISH companies are required by law to disclose in their annual reports the value of their direct exports from the UK. Some present the figure as one item in their directors' report, without comment and without even a comparison with the previous year.

Others supplement the figure for direct exports with information about other overseas income from dividends, royalties etc. But very few companies provide full details of their net contribution to the UK balance of payments.

Should companies provide this information voluntarily? The case for full disclosure, which applies mainly to the large international companies, is that it should contribute to a better public understanding of their activities.

There has been much controversy over the impact of multinationals on the balance of payments of the countries where they do business. Whether the controversy would be lessened if the figures were disclosed is not certain; some foreign-owned companies operating in the UK, even substantial exporters, might well show a net deficit in their UK balance of payments, because of their imports from associate

UNION CARBIDE'S U.S. BALANCE OF PAYMENTS (\$m)

	1976	1977	1979
Exports from domestic operations			
To customers	385	323	292
To subsidiaries	258	320	295
Total exports	743	643	587
Net dividends from international affiliates	45	35	33
Proceeds from European divestiture	193	—	—
Other receipts	36	24	19
Total dollar inflow	1,017	702	639
Total imports	226	223	204
International investments	40	27	41
Repayment of loans	80	2	57
Other disbursements	80	53	65
Total dollar outflow	366	305	367
Net Favourable Balance	651	397	272

Source: Union Carbide 1978 Annual Report

Cut the red tape out of your factory project.

If you're expanding or relocating your business we, British Steel Corporation (Industry) Ltd., can offer you access to a wide range of locations and a unique industrial package—with a minimum of red tape.

Substantial Government financial incentives, grants and loans.

New factories rent free for up to five years.

And ready access to a diversely skilled workforce.

And even an objective consultancy study if this is vital to proving your project.

All you have to do is contact us.

If your project will create solid new jobs, whatever the size of your company we'll back it. All the way.

We'll take your hand and make it happen for you.

Call our Action Desk now on 01-235 1212, Ext. 200. Or post the coupon and see just how much red tape you can cut out.

BSC (Industry) Ltd.
42 Grosvenor Gardens, London SW1W 0EE.
I want the above and more. Send me the details.

Name _____

Position _____ Company _____

Address _____

Tel. No. _____

It pays to get moving. FT3

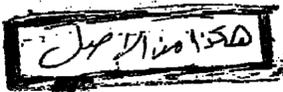
السيد محمد علي

**"WHY DID WE MOVE TO
MILTON KEYNES?
A CHOICE OF SEVERAL
23-ACRE SITES, ROOM
TO EXPAND.
AND THE VIEW."**

MICHAEL HEELAS, MANAGING DIRECTOR, VOLKSWAGEN G.B.

CONTACT: COMMERCIAL DIRECTOR, MILTON KEYNES DEVELOPMENT CORPORATION, WAVENDON TOWER, MILTON KEYNES MK17 8LX. TEL: MILTON KEYNES 0908 74000

1979
LOREN
K. create
a high
rate
profits
executives
Simon a
need a
frequent
stressful,
the child
s. both
title two
business
albeit with
wives be
s couple
of m
ce and
: coping
o bring
ere is
f these
their
employer
times at
ice. to
optical
sk and
the client
the bar
over where
obs feel
to cap
report
more
ne taking
a stress
to value
the best
we can
manage
has more
we have
both done
ALANCE
1977
33
313
658
36
e ou
ojet



Royal Court

Bent by B. A. YOUNG

Bent is really two plays about the same man, a young German named Max. We first meet him in Berlin in 1934, a homosexual playboy living with a young dancer, Rudy. After having carelessly picked up one of Karl Ernst's SA boyfriends in a gay club, they have to go on the run, but are ultimately arrested by the Gestapo. On their way to Dachau, the guards make Max help them to beat Rudy to death.

Festival Hall

Leppard & Baker by MAX LOPPERT

The English Chamber Orchestra began Friday's concert with a fair amount of 18th century chitchat - Cimarosa's Overture to I traci amanti (notable for some frothy tunefulness on Neil Black's impeccable oboe) and Boccherini's D minor Symphony, Op. 12 no. 4 (notable for some barefaced crib from Gluck's Don Juan (ballet)).

The conversation took a more serious turn with Britten (Phaedra) and Mozart (The G minor Symphony), and, before them, Haydn's cantata, "Miserere mei, misere patriam". This brought another peerless musician onto the platform, Janet Baker has no equal in mastery of the classical style, in pouring emotional expression into recitative without spilling over the boundaries of the line, in drawing meaning from florid writing.

Scottish Opera plans

Peter Ebert, General Administrator of Scottish Opera, announcing the company's plans for the 1978-80 season, regretted that the total number of performances would have to be reduced because of the lack of a relatively small sum of money. Nevertheless, Scottish Opera will introduce five new productions into its subscription scheme at The Theatre Royal, Glasgow: Eugene Onegin, to be premiered at this year's Edinburgh Festival; Orfeo ed Euridice, with Dame Janet Baker as Orfeo; Don Giovanni, sponsored by the

Colnaghi/Browse and Darby

The promise of the Orient

by DAVID PIPER

Colnaghi has (until May 19) its third exhibition of Persian or Mughal art in four years. This time (Paintings from Mughal India) the focus is on the miniature painting, not only the refined court version but early popular adaptations of early Moghul, and of the more formalised art of the Deccan. On the pop side, the vision of the prophet Moses, with the giant Gog in white pyjamas and orange cloak, alone is worth the visit. The jewel-like brilliances of Mughal art took strangely long to appeal to any large section of British taste, even though in style the nearest things to them in all European art were the Elizabethan miniatures of Hilliard and Oliver in England. However, any neglect has now been amply remedied (and prices have also, alas, responded accordingly) while contemporary artists, too, have fallen for the peculiar fascination of the Indian miniature.



Prince Azim-ush-Shan Kishengarch

At Colnaghi, the high quality of previous exhibitions is sustained. There is even one of the illustrations from the prestigious seminal sequence, "the cradle of Mughal painting," the Hamza-nama, painted for Akbar around 1570. The variety of subject matter popular in the refined court style of mature Mughal painting is the inspiration of that bold and vigorous amalgam is fairly comprehensively represented. In a shadowless world, brimming with vernal crystal light, human beings and animals seem to accept that their prime function in life (or death) is to play their proper part as elements in a decorative ensemble of elegant and precise and unimpassioned as the works of a jewelled watch. Through stylised, complex rocky landscapes, punctuated with the occasional tree and sky-lined with minaret and dome, royalty pursues its prey. The emperor Jahangir, albeit at a dangerous angle on his elephant, calmly raises aloft his slender spear to pierce the lion's mane. The lion that is mauling one of his hunters, despite being cloven already by Prince Parwiz's sword. Everyone's expression is of almost serene concentration, even the lion's, even the savaged huntsman. The elephant's eye, lurking like some tiny alien life within its vast body, may seem to register some satisfaction at having the lion's rear leg so firmly entwined in its trunk. It is true that, in a painting of a king discovering one of his high-ranking officials, a venerably white-bearded ancient, lolling in exhausted slumber and the debris of an ample supper after orgy with his catamite, the king's features do seem to register pained surprise at the revelation of the frailties of the flesh, but generally evidence of any emotion at all is rare.

The erotic element is, of course, here too, though the selection does not include any of those highly explicit scenes that until very recently tended to be shut away in locked cupboards by Western owners. But here a princess is led to bed under a canopy under a starry midnight sky. Her eyes are closed; her arms, about her attendant's shoulders, seem only just to support her: a popular subject, notes the catalogue, though the head, here empty, tends more usually to be already occupied by an expectant prince. That is Moghul, about 1600. Its action is staged in a beautifully constructed 3-D composition. In a more stylised, schematic composition from the Deccan, about 1660, a princess is being awakened by a servant massaging her ankles while another fan her; musicians lay breakfast sweets in a still of delicately pellucid clarity. The night time candles burn low. (It once belonged to Warren Hastings, a nabob who did not waste his opportunities and was not indifferent to art.)

In the painting of the Deccan, the patterning becomes more symmetrical and flat; any suggestions of perspective all but evaporate. There is a strange and compelling image of "Mughal Jang seated confronting a courtesan ("high-class"); the flowered carpet on which they sit is stretched from left to right, flat and parallel with the picture-plane. Between them, a strip of water with fountains playing on it, instead of receding into the picture, rises vertically, again parallel to the picture-plane and together

with such vitality and accuracy about which all else is disposed. The man holds a pink flower almost touching his lips; the woman similarly holds the mouthpiece of a hookah near her lips. The gesture (seen here elsewhere in portraits) is oddly familiar now, being exactly that of a pop singer with hand-held microphone. Only here, all is silence and slow time, in the ritual of a ceremonious existence. Perhaps the most enchanting example of elegantly disposed decoration though is a Moghul one, a wonderfully swelled and coo of fancy pigeons in pairs having a love-in about 1660. "The amusement" (quotes the admirable catalogue) "which his Majesty derives from the tumbling and flying of pigeons reminds of the ecstasy and transport of enthusiastic dervishes." The minute fineness of the drawing, its precision and delicacy, are matched by the sureness with which the birds are placed about the background.

For contrast, you can see (until May 25) at the delightful little exhibition at Browse and Darby in Cork Street, line used for diametrically opposite purpose. Line not contouring and describing the literal profile of a moving body as if frozen in a frame from a film, but achieving the illusion of motion itself. There is a Degas drawing (most covetable object I've seen for months) of horse and jockey seen from behind, that conveys the dancing motion of a reined-back restless and nervous horse, the alert and subtle adjustment of its rider to its movement,

Pollock at Oxford

by WILLIAM PACKER

Abstract Expressionism, the New York School's great contribution to Modern Painting, crossed the Atlantic to reach a wider world in the middle and later 1950s; and what in fact it was that surprised, impressed and affected our delicate European sensibilities was the mature work of that first, extraordinary, pioneering generation. Those artists had achieved at last what the more breathlessly chauvinistic of their apologists were inclined to call their "breakthrough into style," what we now know to be their final, recognisable, marketable commodity. But the passes and views change. From our side of the Ocean the relation of New York painting to Modernism at large has for many years been as obvious as it is fascinating, uniqueness and originality not quite so much its point and now a number of important recent shows and studies in America itself suggest that the point has indeed been taken at home.

New Vic, Bristol

Timon of Athens

by B. A. YOUNG

Timon of Athens is a diagrammatic play. Only one character, Timon himself, is drawn in depth; Apemantus and Alcibiades, though they are shown in bold, broad strokes, are only cartoons. The rest, except Timon's faithful steward, are ciphers designed to demonstrate the propositions of Shakespeare's social geometry. If they appear more than once, it is only to reveal the difference in their attitudes towards Timon rich and Timon poor. E. K. Chambers suggested that the play is a first version that was never finished, and certainly the raggedness of the verse, poetic as much of it is, sometimes suggests rough notes rather than polished completeness.

Adrian Noble's production for Bristol is certainly diagrammatic, but his diagram, like Shakespeare's, has the elegant logic of the figure for Pythagoras's theorem. It is mounted on an island stage like the top of a Zeppelin; 14 players take 41 parts, besides the miscellaneous soldiers, servants and Amazons. The vigorously differentiated costumes that such a procedure calls for are the work of Bob Crowley, and the production is always as handsome as it is clear.

Moods are quickly set with colour. There is white for the four scyphants hanging about the court at the beginning. Three senators in black march wordlessly across the stage, clearing the country like a troop of tanks. Timon arrives richly robed in old gold; Apemantus is swathed like a mummy in bandages that look as if they covered suppurating sores. Alcibiades wears rife-green; as soon as he and Timon meet, they practise wrestling falls. The décor is a kind of dramatic shorthand. A lot of the writing is shorthand, too. "Who the Lord Timon?" He is my very good friend - surely this was a note to be filled out later. The actors' chances come in the big speeches, and they are ably taken here. John Shrapnel is perhaps a shade too excitable in his days of prosperity, which is a risk to the anger he has to express later; but his fury at the barmaid's feast - not to mention the fury of his guests - and the bitterness of his curses upon Athens are in the grand scale. I was sorry, though, that he left out the line about sciatia, to me the most chilling line in that very chilling speech. Alcibiades, who seems like a sketch for Coriolanus, is given an aristocratic passion by Sean Scanlan - his plea for an unnamed friend (another purely diagrammatic episode) is spoken with an interesting gradation from courtesy to contempt. Peter Postlethwaite keeps Apemantus incisive from first to last, no light job when you consider the carelessness of his emotions. He even makes point of the expression on a face that has been reduced to a mere basic assembly of features. I can only offer an omnibus tribute to the others, who have little chance to do more than speak the lines intelligently, which they do; but a special word for the white-faced Amazons in their amazonian dances, devised by Clive Wood, also seen as Lucius, Caphis, Fourth Senator and one of the whores in the last act. And a curious enquiry: why did not Alcibiades read Timon's epitaph at the end?

CRICKET BY TREVOR BAILL

Some changes—but not enough

THE GAME'S administrators have at last realised the damage done to our own young talent by the import of too many overseas players. These have now been restricted to one per county, but the new ruling will not be felt immediately, as until 1982 club can continue including who players who are not qualified to play for England. Of course, what really did the harm was not so much playing one, or even two players who had learned their trade abroad, but the gradual build-up of mercenaries so that there were counties with three, four and even five in the side. For a long time it has been obvious that too many bouncers were being bowled in both international and domestic cricket. The Test and County Cricket Board has introduced a new limiting bouncers to one per over. One source of the surfeit of bouncers has been the numerous overseas pacemen. It often appeared that Croft, during his days with Lancashire, thought the main target to be the posing batsman, rather than a stump. However, the chief cause for an excessive use of bouncers has been the inability of so many batsmen to play or avoid them in real confidence. As a

result bouncers have become such a profitable wicket-taker that even the medium pacers are including them in their repertoire. Another change the administrators need to make is a revision of the fixture list. This year there has been the additional problem of fitting in the Prudential World Cup into a summer already committed to a Test series and four different county competitions. Certainly there is a good case for commencing the season in May, rather than April and continuing until the second week in September. Apart from anything else, it would reduce the chances of snow stopping play! Although any form of cricket would have suffered from the weather we have recently had to endure, when it has frequently been too cold to play, let alone watch, these conditions are especially ill-suited to limited overs matches. The one-day game which is forced to limp dismally into a second and a third day is both unsatisfactory and a financial disaster. In the case of the recent Middlesex v Nottinghamshire three days was still not enough to complete the scheduled number of overs. The normal first-class match is better equipped for the vagaries of the weather than a

limited-overs one. It is therefore obvious that April is not the ideal time to begin the Benson and Hedges Cup. This year the competition occupies four Saturdays and one Wednesday, with two back-up days for each game, and stretches from April 28 to May 25. The knock-out section, when the tournament might be said to come alive, takes up a further nine days, culminating in the final on July 21. In other words, 24 days have been set aside for the Benson and Hedges Cup, but the maximum number of overs a finalist can receive or bowl is a mere 385 while nearly half the clubs have to settle for under 200 overs, which suggests too much time has been allocated to this tournament. I believe it is possible to reduce the days lost and to improve the competition. A tournament on these lines would save the clubs money and nine days of cricket. As the existing competition suffers from untidiness, the sponsor would gain from the increased continuity, compactness and interest, plus three Saturdays and a Bank Holiday when they would not be competing with the weather, promotion struggles and the cup final. Such a format might well appeal to television.

TENNIS BY JOHN BARRETT

Chris Evert-Lloyd battles back to preserve her clay-court crown

FOR A MOMENT on Sunday it looked as if the invincibility on clay courts of Chris Evert-Lloyd (as the newly married U.S. No. 1 prefers to be called) was over during the Federation Cup matches in Madrid. After 121 consecutive wins on the familiar slow, loose-topped surface on which her father Jimmy taught her to play in Fort Lauderdale, Florida, it seemed that Diane Fromholtz, the left-handed Australian No. 1, would become the first to beat the U.S. star since Evonne Goolagong beat her in the final of the Western Championships in Cincinnati in 1973. The occasion was doubly dramatic, for not only was her personal record at stake but the U.S. faced the danger of losing the Federation Cup to their greatest rivals, whom they have beaten in three previous finals in Philadelphia, Eastbourne and Melbourne, and five times in all. Australia and the U.S. were also level with seven victories each in this women's international team competition which began in London in 1963. Although little Tracy Austin had given the U.S. a flying start with a crushing 6-3, 6-0 win over Kerry Reid, the Australian No. 2, the doubles was expected to be won by Australia through their Wimbledon champions, Mrs. Reid and Wendy Turnbull. With Miss Fromholtz winning the opening set 6-2 there was a hint of interruption as spots of rain fell from lowering skies at the Club de Campo. It did not come until Mrs. Evert-Lloyd had fought back to win the second set 6-3 with a clever change of tactics. Long rallies He slow-balling produced long rallies that strained the patience of Miss Fromholtz to breaking point. And from 2-3, which was a service break behind, the American put together four careful games that brought her level. At 2-1 to Australia in the deciding set the rain finally came to send the players and the 4,000 spectators rushing for cover. Some 60 minutes later they were back on court to provide a fitting climax. The score had crept to six games all when Mrs. Evert-

Lloyd at last achieved a break of service. It proved decisive. From 0-30 on her own serve she forced her way to 40-30 and on that first match point hit one of those beautifully judged, angled drop shots. It was too good for the scurrying Miss Fromholtz who was thus denied. To see the way the world's No. 1 reacted instinctively to danger was to recognise the qualities of a true champion. Short of match play due to her marriage, on April 17 to the British No. 2 John Lloyd and competing in her first tournament on clay for over a year, Mrs. Evert-Lloyd had looked rusty when she came into the U.S. team for the first time on Thursday against France. Her four winning matches in Madrid will help her confidence as she continues in Rome this week with her first European season since 1975. The record will be tested there and in Paris in the week or two by the full weight of leading women players who are back in Europe now that Team Tennis has disappeared from the scene. The British effort in Madrid is best forgotten. Sue Barker's loss of the Czech world junior champion Hana Mandlikova from a lead of one set and 4-1, and then 5-3, was a catastrophe of nervous tension. Wade's decline Virginia Wade's 10-8, 6-1 loss to Regina Marsikova perhaps indicates the inevitable decline from a magnificent peak of a player who is now nearly 34. John McEnroe's 7-5, 4-6, 6-2, 7-6 win over Bjorn Borg (Sweden) in the WCT final at Dallas on Sunday, following his semi-final defeat of fellow American Jimmy Connors, showed that he is in powerful form. If he continues in this vein, he can win Wimbledon. McEnroe, whose victory over Connors was his first in seven meetings, finished Borg with two service aces. His \$100,000 first prize brought his earnings for the year to \$323,462, compared with Connors' \$338,675 and Borg's \$327,625. Afterwards the 20-year-old McEnroe, who seems to be trying hard to improve his image said he was grateful to have caught Borg on an off-day when he was tired.

FINANCIAL TIMES

REACKEN HOUSE, CANNON STREET, LONDON EC4P 4EY

Telephone: 01-262 5000

Tuesday May 8, 1979

Looking for stability

OVER THE next few weeks and months the new Ministers at the Departments of Industry, Trade and Energy will be preoccupied with the unfinished business of the last administration. There is also a long list of items to be dealt with, some major, some apparently trivial. How ministers respond to these problems will to a large extent set the tone of the new Government as far as its dealings with industry are concerned. The three departments are closely involved with companies in a variety of different ways—in supervising most of the state-owned corporations, including the National Enterprise Board, in handling programmes of industrial assistance and in administering competition policy. Under the Labour Government civil servants have been encouraged to see themselves as advisers, partners and supporters of industrial companies, even to the extent of playing an entrepreneurial role in export contracts and in negotiations with foreign companies considering investments in the UK.

Disengagement

The new Ministers may regard much of this activity as irrelevant or positively harmful. But they will be wise to regard disengagement as a long-term objective. At this stage what is needed is not a series of dramatic policy statements to show how different they are from their predecessors, but a consistent approach to the outstanding issues of the day which will gradually establish a new style and a new set of principles for the conduct of industrial policy.

The major weakness in Labour's approach to industrial policy was that it had no principles. Whether it was the financial crisis at Chrysler UK, the structure of the power plant industry or the future of the Meriden workers' co-operative, the final decision, or lack of it, seemed to depend mainly on the strength of the lobbies representing the various interests involved. Ministers were responsive to lobbies, more and more industrial questions, even technical ones, ended up on the agenda of the full Cabinet. The lobbying process will not disappear just because of a change of government; however inappropriate Ministers may regard some of the items in their in-trays, they have to be dealt with.

Some of these outstanding matters stem from the lack of clarity in relations between

government and the nationalised industries. Although some improvement has been made under Labour, especially in pricing, firm financial targets have not been set for more than a very short time ahead. The dispute between the National Coal Board and the British Steel Corporation over coking coal imports illustrates the continuing confusion between commercial and non-commercial objectives. While changes in the structure and ownership of the state-owned industries should certainly be considered, the immediate priority is to re-establish the authority of managers to run their enterprises and to protect them from arbitrary interference.

The need for consistency is equally important in the Government's relations with the private sector. Over the past 20 years, and particularly since the Tories' Industry Act of 1972, there has been increasing reliance on selective intervention at the level of the individual industry or company, either to protect declining sectors or to promote what are thought to be the growth industries of the future. The results, by common consent, have been disappointing. Temporary support has degenerated into a too many cases into open-ended subsidy. As for the growth sectors, while there have been some successes, the ability of government officials to outperform the market is at best limited.

Realistic

After what happened in 1970-1974 the Tories are hardly likely to commit themselves never to intervene in support of an individual company. But the decision must be away from specific intervention towards general policies to encourage investment, modernisation and mobility. Again, after the experience of the Heath Government, Mrs. Thatcher and her colleagues will presumably be more realistic about the impact of changes in policy, including tax policy, on industrial performance.

What they should aim to provide is a stable framework in which the public and private sectors of industry can pursue their objectives without the risk of unpredictable interference from Whitehall. In dealing with Labour's unfinished business the new Government should seek to push industrial decisions back to those best qualified to take them. It should be modest about its own ability to promote efficiency and competitiveness by direct intervention.

Austrian voters play it safe

A GOOD big 'un always beats a good little 'un. In a nutshell that is what happened in Austria on Sunday when the Socialist party won its fourth general election in a row and its third successive absolute majority. The party had campaigned almost exclusively on the reputation of its leader, Dr. Bruno Kreisky, Chancellor since 1970 and one of the grand old men of European politics. Last year the party adopted a programme which, by the Conservatives' standards, was of the Left. Little was heard of it during the campaign which the Socialists conducted under the device: "Austria needs Kreisky."

The electorate agreed, though only a few months ago it seemed to be in a different mood. The Socialists did poorly in local elections last year. A referendum to commission Austria's first nuclear power station ended in a negative vote. Dr. Kreisky was quick to head the warning and accepted the verdict. So did the opposition, thus taking the issue out of politics.

expected inflation rate this year is about 34 per cent. That indicates the magnitude of the task taken on by the opposition leader, Dr. Josef Taus, a 41-year-old banker. Given obvious prosperity he had to concentrate on less visible if none the less serious problems, principally the rising budget deficit—and a large if improving external deficit.

Dr. Taus did campaign for economy—always a popular cause—but not popular enough to swing the issue. What he could not do was to expose the wish of exporters without the exchange rate is as much a point of pride with Austrians as is the hardness of the Deutsche Mark with the Germans.

Moreover, given Austria's great dependence on imports a stable rate helps to keep inflation down. The trade union head Herr Anton Benya is among the strictest opponents of devaluation.

Admiration

Dr. Taus and his party were thus obliged to join battle where they were weakest. It takes a lot to beat Dr. Kreisky in the popularity stakes. He is known as Kaiser Bruno, an echo of the sentimental affection many Austrians still feel for their imperial past. The ironic intent with which the title was conferred has given way increasingly to admiration.

However, even in gerontocratic Austria Dr. Kreisky can hardly expect to come back in 1983 for another term. So the battle of the potential successors will become rougher. Paradoxically the Austrian result fits in with perceptions of a certain worldwide trend towards conservative values: many non-Socialists backed Dr. Kreisky because they thought he could ensure security and consolidation. That will be worth remembering when another conservative socialist, Herr Helmut Schmidt, submits his record to the German voters. In Austria, at any rate, a vote for the Socialists was a vote against, not for, change.

UNCTAD IN MANILA

The rich-poor dialogue enters a new dimension

COMING at one of the worst periods in post-war economic history, the controversial United Nations Conference on Trade and Development (UNCTAD), which opened in Manila yesterday, risks producing little more than fits of nerves and frayed tempers.

The 154-nation conference will be grappling with issues extending far beyond the scope of previous such conferences aimed at solving the disputes between the rich and poor nations of the world.

Holding the centre of the stage at this fifth UNCTAD will be demands by the developing countries that sectors of industrial activity should be transferred from the rich countries to the poor ones. Developing nations see this as part of a necessary process of interdependence in the world, to increase their own rates of growth and enable them to afford the goods which industrialised nations need to export if they are to break out of the vicious circle of economic stagnation now plaguing them.

According to the UNCTAD secretariat, developing countries already buy 23 per cent of the exports of manufactures of the industrialised countries. Developing nations point out that their manufactured exports account for only 9 per cent of the imports of manufactures by industrialised countries.

Forecasts about the likely achievements of the Manila conference are mixed. At best it could lead to a programme of action designed to bring about practical changes on economic issues of interest to north and south. But at least one senior international civil servant from a Western country fears that the negotiations could degenerate into an orchestrated chorus, with the developing countries singing "we want the moon".

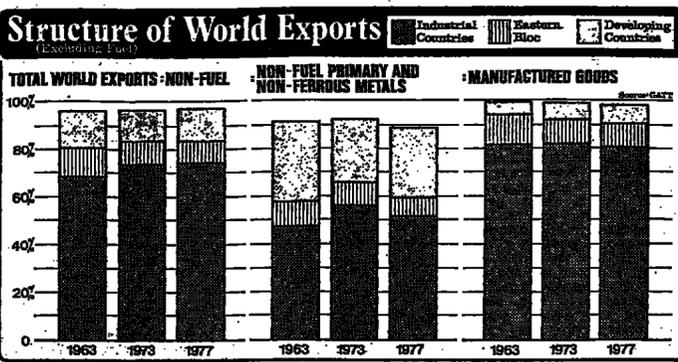
Third World's unity strained

Although harsh, this second view is not without foundation at a time when the richer nations, particularly in Europe, more unemployed workers take to the streets and entrepreneurs hold back new investment because of low profits.

In such circumstances, there is little choice left to the Third World—which is bargaining from a position of weakness—other than to complain as forcefully as possible.

Had the West been on an economic upswing, the Third World's demands might have looked reasonable. As it is, even reasonable demands appear mere fantasy.

If the economic upheavals are buffeting powerful industrial nations, they are taking an even heavier toll among developing countries, particularly among the poorest of them. These economic troubles have also produced serious strains in the unity of the Third World. This generally acts together in international negotiations as



the Group of 77 (G77)—a body which now contains more than 117 countries.

The Third World is feeling increasingly isolated from the mainstream of policy-making on world trade and monetary issues. It considers the process of decision taking to be dominated by the Western Nations and Japan. Developing countries point to the rising number of summit and other meetings in recent years among industrialised nations' leaders, the results of which often are placed before the poorer countries on a take-it-or-leave-it basis.

The Third World is also disillusioned with the Soviet Union and its Eastern European friends, who seem to have lost the early ardour of their courtship of newly-independent developing countries.

The accusations against the East are that it is ruthless in the pursuit of its own economic and trade goals, while paying lip-service to the poor countries' needs. Many developing countries argue that, plagued by the rising expectations of their long-suffering populations, the Communist countries are more interested in obtaining loans and cheap technology from the West.

The expectant eyes of Third World nations turned to the newly-rich Arabs after the 1973 oil price increases. But the Arabs only too soon became the butt of complaints that, in particular, they still see aid as charity rather than as a sensible way to improve prospects for their own economies by boosting world economic growth.

The traditionally rich Western nations are seen by the Third World as being more progressive in their views on aid and more trade, but as having their hands tied by financial and social problems at home.

Reflecting their understanding of the West's problems, the Third World nations resolved to aim for "collective self-reliance" at a major conference in Arusha, Tanzania, in February this year.

They likened themselves to a trade union of the poor which must fight against the richer nations for its rights while working assiduously to increase

its own bargaining strength.

The Arusha declaration papered over a series of serious cracks in the unity of the Group of 77, and produced compromise language which left several of the more advanced developing countries like Argentina, Brazil and South Korea unhappy at the decisions reached. These countries think that the Arusha decisions ask them to support extremist demands: the poorest countries say the more advanced behaved as arrogantly as the rich nations do in North-South negotiations.

The group of industrialised countries, which is known as Group B in UNCTAD negotiations, is also not within cracks of its own. The Scandinavians and the Benelux countries tend to be more sympathetic to protection demands than Britain and, in particular, West Germany and France. The U.S. is frankly tough, the developing countries consider.

At the last UNCTAD conference in Nairobi in 1976, north and south were sharply divided over demands by developing countries for the creation of a new International Economic Order that would result in a shift of wealth towards the poorest nations. Spurred by the success of OPEC in securing a three-fold rise in oil prices in 1973-74, developing nations sought to improve their export earnings through an integrated programme of stabilising the markets of their main raw material exports. The main practical outcome of the conference has been the decision—reached only earlier this year—to set up a Common Fund as a new institution with a role of stabilising the prices of selected commodities through buffer stock operations. The scope of the Fund—which includes a further fund, a "second window", to provide aid for poorer nations—is a disappointment to most of the developing countries even if it has also been accepted only reluctantly by the West. The decision to set up the fund, though the details have still to be worked out, removes what might have been a main source of controversy at the conference. But industrialised and developing nations are expected

at Manila to make financial pledges to the new institution. Among other major topics to be raised at Manila are:

Trade: Developing nations are bitter at the growth of protectionism. They showed their indignation by refusing to sign the new GATT accord which Western nations insisted should include a "selective safeguard clause". This would allow industrialised nations to impose controls to restrict imports from particular countries. The EEC wanted to have the right to impose controls unilaterally and without prior consultation—a measure that newly industrialised nations such as Brazil and South Korea saw as being directed against themselves.

The strength with which developing nations voice their hostility to the growth of protectionism is likely to be a key factor in setting the tone of the conference.

In recognition that industrialised nations are willing to take a greater proportion of manufactured goods from developing nations, a major focus in the discussion on trade will be how industrialised nations can adjust to a larger volume of low-cost imports. Developing nations would like Western governments to provide financial assistance to help speed up the phasing-out of older industries in the West. This is hard for Western governments to accept, particularly at a time of prolonged slow-down.

Meanwhile the West's calls for reciprocity—that as a developing country becomes more successful in certain sectors in international markets it should be willing to accept lesser concessions—are generally considered anathema by the developing countries.

One result of the Arusha meeting is that the group of 77 will be pressing strongly for greater inter-regional trade among developing nations. This has the support of the west, which might consider financial backing for supporting the necessary institutions.

Debt. Some progress has been made on what was one of the most controversial issues at UNCTAD IV by the decision of a number of Western countries

led by Britain to write off the outstanding official debt of the poorest of the developing nations. This was done on the basis that aid to these countries is now provided as a grant and that it made no sense to continue to demand interest payments on past loans made to them.

The measure does not, however, touch the growing volume of commercial debt that developing countries have accumulated since the oil crisis. The G77 have now in effect dropped their former demands for an international conference on debt. The richer developing nations prefer to negotiate on debt individually.

Finance. In 1971, the U.N. established a general target that developed countries should allocate 0.7 per cent of their GNP to official development aid (ODA). Little progress has been made in achieving that target. In 1977 ODA slipped back to an average 0.3 per cent of the GNP of the industrialised countries, with Japan, the U.S. and West Germany showing particularly low ratios. While the volume of aid causes disappointment in the developing world, some of the more advanced developing countries also resent the increasing emphasis in the West that the aid they give should be channelled only to the poorest nations.

Export credits guarantee plan. However, the whole question of aid is liable to be less forceful than the developing countries' demands for an examination of present arrangements for financing international transactions and of the appropriateness of the conditionality clauses of the International Monetary Fund.

A proposal has been made to establish an Export Credit Guarantee Facility for the developing world similar to those of the national bodies in the West. The G77 are also considering an international commission on debt. Improving the existing financial arrangements in the world is an area where the G77 can hope for productive negotiations with the West. But the West is far more sympathetic to suggestions about extending the range of facilities than to calls such as those made this year at Arusha for a "genuine and fundamental reform of the international monetary system".

Institutions. The whole question of the effectiveness of the existing institutions of the world economic order is likely to be hotly debated at Manila. This is an area where the resistance to change is strong. Whatever is achieved in this field, one innovation being considered is the establishment of an independent Third World Secretariat by the developing countries.

Other issues on the agenda include discussions on restrictive business practices in international trade, improving the

conditions governing the transfer of technology to the developing world, and ensuring that the shipping of developing countries carries a larger portion of cargoes to and from their shores.

This package of subjects is probably the most complex ever tackled by an UNCTAD. Individual countries are already announcing some changes in their policies but the economic difficulties and domestic pressures facing industrialised countries at this time are such that they are reluctant to saddle themselves with major commitments. Several of the key pledges made by the industrialised world at Nairobi in 1978 have yet to be realised and in the run-up to the Manila meeting it has been noteworthy that few concrete initiatives have emerged from the industrialised countries.

In the 70s—the second "development decade"—growth in the developing countries has fallen far short of the targets set; their debts have grown markedly and their terms of trade have worsened. The non-oil producing developing countries have been caught between the hammer of rising oil prices and the anvil of higher machinery costs. Some 65 per cent of their exports are of raw materials and commodities, the prices of which are not only falling in real terms but are being held down by powerful western consumers who need to keep production costs down while raising their own workers' living standards.

As for their exports of manufactured products, protectionism has hit exactly those industries in which the developing countries have specialised in order to start their own process of industrialisation.

Western efforts, particularly those by the Common Market, to reduce imports of textiles, clothing, shoes and leather goods are seen not merely as unfair but ill-conceived. Various studies cited by the UNCTAD Secretariat find that the removal of trade barriers against imports from poorer nations would cause far less loss of manufacturing employment than is already occurring because of technological change linked to increases in productivity. The share of developing countries in world manufacturing output has been stagnant at around 8 per cent. As the UNCTAD Secretariat prepares for the third development decade it is proposing that a target of an annual 7.5 per cent growth in the volume of exports of developing countries should be set. At present, the developing countries account for 75 per cent of the world's population but earn only about 20 per cent of its income.

But however much Manila proves to be a talking shop, the serious way in which all governments have prepared for it is an indication of the degree to which both north and south have to accept that a dialogue between them is now an essential part of the world economic order.

MEN AND MATTERS

The £300m policy no-one loves

A pamphlet *Your Move?* full of glossy pictures of leafy Glasgow and sylvan Sheffield was recently circulated round the Civil Service. It describes the delights of provincial Britain. Ending with the parting shot "Bon Voyage!" it is designed to persuade the extremely reluctant Civil Service unions just what fun "dispersal" from London can be.

A policy which has caused heads of anguish in Whitehall, the programme announced in 1974—provides for 30,000 Civil Service jobs above the level of Executive Officer to be moved to the regions, in particular to Glasgow. By the end of last year something like 4,500 jobs had been dispersed, including the human adjuncts of the VAT computer, which was exiled to Southend. The real dispersal push was to be towards the end of the programme, around 1984.

Even with a deadline that far away, cartographers in the Directorate of Overseas Surveys recently painted a picture of such anguish caused by their proposed move to Glasgow that little short of mass suicide seemed imminent.

The Civil Service Department is coy how many officials are permanently involved in administering the programme. "Several dozen," a spokesman told me. There is also some doubt about how much it is all costing. A year ago Lord Peart described as "a gross exaggeration" a suggestion that it would cost £1,000m, and put the figure at more like £300m, about £10,000 per dispersed job. He claimed that there would be continuous savings of £50m a year.



"How do you think she's been doing so far?"

It would also calm official nerves to disperse the policy into a disused filing cabinet. But rumours of a Tory job for the so-called Disobedient Servant and anti-waste campaigner Leslie Chapman are not going down so well, I hear.

Year of the lords

The array of peers plucked from relative obscurity to join the new government will dismay some of the rising stars in the Commons. It came as something of a shock—though a pleasant one—to Lord Trenchard, 66, who has been made a minister in the Department of Industry. "I have been spending a bit of time in politics over the last two years, so it was not a total surprise," he says modestly.

serving Unilever director, or go into politics. I wouldn't say I was interested in politics, but I had an alarmed interest in the industrial decline of this country."

Fond of pointing to the German example of double our productivity, trade unions with a strong interest in profits, and high wages, Trenchard has for two years been spreading the word that Britain too could be rich if the trade unions could be reformed—a process, he hopes, will be started by them.

At the other end of the age scale the artistic Lord Gowrie, 38, became a minister of employment. He too admits he was "surprised." A government whip under Heath who has worked in the department before, Gowrie was incensed at yesterday's remarks by Labour MP Bob Cryer. Cryer declared that Lord Carrington—and by implication other peers in the government—should be forced to resign their peerages and fight an election.

The law, says Gowrie, does not permit this except in certain circumstances. He himself would have had to give up his peerage within six months of inheriting the title at 15 "when I hadn't the faintest interest in politics. Formerly a lecturer at London University in American History and Literature, Gowrie is a resident of fashionable Covent Garden—is now a consultant to an art firm in Bond Street. Reckoned to be one of the livelier characters in the House of Lords, he is also one of its few published poets. "I still write sometimes, but not on politics," he says. "Politics should be dull and sensible."

Leaving the perch

Even if Mrs. Thatcher were minded to leave him where he is, I am told Peter Jay intends to end his two-year interlude as British ambassador to Washington. He has let it be known

that if his father-in-law Jim Callaghan had been returned to power he would still have gone. The long separation from the typewriter is evidently beginning to tell: Jay is keen to write a book on the state of the world economy and has also been approached to compile an Ambassador's Diary.

Altogether, Times or no Times (his previous workplace) Jay should be kept quite busy. Given a decent interval, he may even be invited to head the Think Tank—as was pointed out at the time of his despatch to Washington, no great gulf separates the thoughts of Peter Jay from those of Mrs. T and her economic advisers.

Jay's job in Washington aroused a god deal of hostility among career diplomats, and it seems probable that Foreign Office sensibilities will now be appeased by a non-political appointment. Despite his support for the Shah, the former ambassador to Tehran, Sir Anthony Parsons, has emerged from the debacle relatively unscathed and is mentioned as a likely successor. Another suggestion is Sir John Thomson, 52-year-old High Commissioner to India, who has now served a three-year stint in New Delhi. But in certain quarters it is fervently hoped that, despite protestations to the contrary, Edward Heath might be persuaded to spend a few years on the other side of the Atlantic.

Eating for two

White Rhodesians, who so pride themselves on their Englishness, were all the same somewhat taken back by a name on the list of Tory peers visiting Salisbury as observers during the recent election. At the Monomotapa Hotel the Earl of Oxford and Asquith was apparently served with two breakfasts every morning.

"See, where she comes apparel'd like the spring."

Congratulations to the Royal Shakespeare Company's Other Place.



J.P. 1979/50

FINANCIAL TIMES SURVEY

Tuesday May 8 1979

Finance and Investment in the U.S.

The traditional flair of America, the ability of its citizens and its institutions to cope with such current worldwide problems as inflation, energy costs and unemployment is well demonstrated by its financial community. As this survey shows, the money machine has been kept running relatively smoothly.

Standing up well to the test

By Stewart Fleming and John Wyles

NEARLY TWO and a half years after the inauguration of President Jimmy Carter, the U.S. has made little progress towards solving the major political and economic problems which beset his two predecessors and which had set the agenda for his own Administration.

Mr. Carter can justly point with satisfaction to the reduction in unemployment from 7.5 per cent to 5.7 per cent and to economic growth which has averaged over 4 per cent a year in real terms since he entered the White House. But these achievements have been overshadowed by the resurgence of double figure inflation as the most intractable problem of the country faces.

While the adoption of pay and price guidelines last October indicated that the Administration thought that wage increases were at least part of the inflationary problem, there has been very little determined follow-through in the application of

the guidelines and even less an attempt to educate the American people in the need to accept a reduction in living standards as a means of getting a rapid grip on the problem. Instead, the President appears to many to be hoping that there can be a steady and relatively painless unwinding of the inflationary problem through a deceleration in economic growth and greater fiscal conservatism.

Mr. Carter has shown a greater readiness for a root-and-branch attack on the energy front but progress has been slow and painful because of the reluctance of Congress to impose the cost of a more realistic policy, namely higher energy prices, on the American people.

The protracted battle over energy policies highlights some of the complicated political forces which have emerged in the U.S. in the late 1970s.

Shifted

It is now widely acknowledged that the years of combat between the executive and the legislature, first over Vietnam and then over Watergate, have shifted the balance of authority away from the Presidency. But there has been no compensating coherence of political leadership from Congress, nearly half of whose members have served less than five years and all of whom are subject to fewer of the disciplines that were once imposed by powerful committee chairmen and Congressional leaders such as Wilbur B. Mills or Lyndon Johnson.

This has tended to strengthen concern among political scientists that Congress is ex-

cessively vulnerable to well organised and financed pressure groups. In the past year or so the efforts of these groups have often achieved somewhat contradictory successes. Most business organisations, for example, are devout believers in moves to balance the Federal budget. But sugar producers on the one hand secured higher Federal subsidies while the business Round Table successfully lobbied for cuts in Federal spending and tax cuts for corporations.

But the business lobby has been mining and developing a rich seam of popular discontent. A revolt in California against property taxes which had been artificially inflated by rising property values has been moulded into a national campaign against "Big Government."

The liberal wing of the Democratic Party is on the defensive and Government bureaucracy, after three decades of steady growth of its regulatory tentacles, is being forced to justify powers of control which it had begun to take for granted.

But the capacity of the President to react to a crisis and to frame policies, however belatedly, which do not require Congressional co-operation was amply demonstrated last autumn by the rapid assembly of a package to defend the dollar.

While there are still doubts about the durability of the dollar's recovery since November 1 last, the fact of decisive action, coupled with the somewhat greater financial problems which subsequent oil price increases look likely to raise for other leading industrial countries, have bought the Adminis-



Mr. G. William Miller (right), chairman of the U.S. Federal Reserve Board, talks with Sr. Gustavo Romero Kolbeck (left), Director-General of the Bank of Mexico, and Sr. David Ibarra, Mexico's Secretary of Finance, at the 1978 Board of Governors meeting of the International Monetary Fund and World Bank

tration rather more time than it might have expected.

When the package was unveiled to the surprise and delight of the foreign exchange and domestic securities markets, the one point rise in the discount rate to 9 1/2 per cent and the imposition of heavier reserve requirements on U.S. banks appeared to imply that Mr. Carter was prepared to risk a recession in the battle to save the dollar from further devaluation.

It was also thought that tighter interest rates would

make a real contribution to curbing inflation, which was in any case being exacerbated by the sinking dollar. This hope has proved forlorn. Indeed the economy is more firmly gripped by inflation and the American people by an inflationary psychology than was generally realised at that time.

While the significance of inflation as a political concern cannot be underestimated, America has made a considerable adjustment to the problem of living with steadily rising prices. So successful has this

effort been that inflation has by no means brought the economy to a halt. Although real growth in the first quarter of 1979 was a meagre 0.7 per cent it was sufficient to ensure that the economic upswing from the 1974/75 recession will some time this month be the longest period of sustained growth in the U.S. since World War II.

One of the most important features of the economy's ability to accommodate inflation has been the way in which financial institutions have evolved new mechanisms for funding their

abilities so that nominally high interest rates have not in fact choked off credit for borrowers. The latter, meanwhile, have been ready and willing to shoulder a much greater burden of debt than ever before, particularly for the purchase of housing and consumer durables.

Housing has emerged as the most popular hedge against inflation and source of finance through the realisation of capital gains, while the purchase of consumer goods has been stimulated by easy credit and an awareness that it may be cheaper to buy today than tomorrow. Significantly, and in contrast to Britain's experience, personal savings have tended to decline as a proportion of Gross National Product (GNP) as inflation has accelerated. Americans will not readily surrender their standard of living, particularly when employment is running at record levels.

Doldrums

All of this has been very disturbing to the financial markets. Equities are still in the doldrums, despite booming corporate profits and the dollar's new-found strength. Bond prices still reflect the hope that the inflation rate will be significantly reduced over the next six to nine months and yields, the Treasury sector apart, have not yet generally reached the peaks established in 1974 when inflation was running at pretty much the same pace as it is now.

Both markets mirror the general uncertainty about the immediate outlook for the U.S. economy. Clearly there has been

a marked slowdown since the fourth quarter of 1978 when real GNP advanced by 6.7 per cent. But the recession which some economists expected to materialise in the first quarter of this year is still, if anywhere, waiting in the wings.

With the protracted Presidential election period beginning in New Hampshire in ten months' time the Administration, or at least the White House, is clinging to its belief that the economy will slow down but not go into a recession and that the 1979 growth rate will be between 2 and 2.5 per cent.

There are, however, important divisions of opinion among President Carter's colleagues, and in the past few weeks the country has been treated to the extraordinary spectacle of the Treasury urging a tougher anti-inflationary posture on the Federal Reserve Board. The political calculation here seems to be that there is still time to engineer a mild recession that will slow inflation rather than risk a more severe slowdown next year just as the Presidential election race is getting under way.

On present evidence it seems that Mr. Carter is hoping to be able to campaign as the President who put America back to work, who is starting to wring inflation out of the system and who restored economic responsibility in the nation's affairs by moving towards a balanced federal budget. But no large industrial democracy has managed to defeat inflation without adding to the jobless and the President may yet find that lower inflation and stable employment are two horses which cannot be ridden together.

Bache. For scope, technology, and experience.

Benefit from a century of experience.

Bache was founded in 1879. So when you consult us, you benefit from one hundred years of accumulated investing experience.

Today our specialists study the markets minute-to-minute. They have access to the advanced technology available at Bache, which includes very sophisticated computer and communications equipment.

Consequently, through Bache you have access to timely key information and to practical, usable advice. Ask us about stocks or financial futures. Or about commodities. Or bond markets or options. We believe our advice could give you a decided advantage in appraising the risks and potential rewards of the marketplace.

Take advantage of our worldwide trading capabilities.

We are members of all major international exchanges. So whenever you see opportunity, it's very likely we can help.

You can put our expertise, our sophisticated technology, and our worldwide trading capabilities to work for you. For additional information and free copies of our latest research publications, call or telex your nearest Bache office.

Bache Halsey Stuart Shields Inc.
Gebouw Rivierstaete
Amsteldijk 166
1010 Amsterdam, Netherlands
Telephone - 427778 Telex - 11500

Bache Halsey Stuart Shields Inc.
Benrather: Ecke Kasernstrasse
4000 Düsseldorf 1, Germany
Telephone - 800 41 Telex - 08 584244

Bache Halsey Stuart Shields Inc.
CP Plaza Hamburger Allee 2-10
6000 Frankfurt/M, Germany
Telephone - 0611-79261 Telex - 411621

Bache Halsey Stuart Shields Inc.
40 Rue du Rhone
1211 Geneva 11, Switzerland
Telephone - 205611 Telex - 22267

Bache Halsey Stuart Shields Inc.
Neuer Wall 10
2 Hamburg 36, Germany
Telephone - 351781 Telex - 212885

Bache Halsey Stuart (Hong Kong) Limited
Shell House, Queens Road Central
Hong Kong, B.C.C.
Telephone - 229051 Telex - NX7-3284

Bache Halsey Stuart (London) Limited
Plantation House, Block A,
Fenchurch Street
London EC3M 3EP, England
Telephone - 01 623 4646 Telex - 883251 521

Bache Halsey Stuart Shields Inc.
5 Burlington Gardens
London W1X 1LE, England
Telephone - 4394191 Telex 263779

Bache Halsey Stuart Shields Inc.
Via Peri 18
6901 Lugano, Switzerland
Telephone - 27313 Telex - 79061

Bache Halsey Stuart España S.A.
Alcala 32
Madrid 14, Spain
Telephone - 231-6500 Telex - 27692

Bache Halsey Stuart (Monaco) Inc.
Sporting d'Hiver
Place du Casino
Monte Carlo, Monaco
Telephone - 507171 Telex - 479 183

Bache Halsey Stuart Shields Inc.
Ludwigstrasse 8
8 Munich 22, Germany
Telephone - 28019 Telex - 524420

Bache Halsey Stuart (France) S.A.
6 Rue Royale
75008 Paris, France
Telephone - 260-3179 Telex - 220260

Bache Halsey Stuart (Asia-Pacific) Ltd.
UOB Building, 1 Bonham Street
Singapore 1, Republic of Singapore
Telephone - 2-981-021 Telex - 22107

Bache Halsey Stuart Shields Inc.
Koenigstrasse 1a
7000 Stuttgart 1, West Germany
Telephone - 22-19-72

Bache Halsey Stuart Shields Inc.
Bahnhofstrasse 108
8023 Zurich, Switzerland
Telephone - 211-3112 Telex - 58316

more than 170 offices worldwide.

Bache

FINANCE IN THE U.S. II

THE ECONOMY IN BRIEF

INEVITABLY, MOST popular discussion on the U.S. economy focuses on the immediate outlook for inflation, employment and real growth. The real gains of four years of sustained economic expansion have become increasingly overcast by anxieties about inflation and by the fact that economic advance has not diminished some of the apparently more deep-seated problems which have been afflicting the country for several years.

The economic growth of the last four years has largely been promoted by the American consumer and the fact that business has provided so much less of the motive power through capital investment has raised doubts that the productive machinery is being put in place to ensure future growth.

Declining rates of productivity growth are cited as the most visible evidence of a developing structural weakness. But research and development expenditures as a proportion of Gross National Product have been falling and in the process sparking questions about America's powers of technological development.

But closer analysis does not satisfactorily answer the

question as to whether these problem areas merely reflect the experiences of the last two business cycles or whether they have deeper roots. The 1974-75 recession did tremendous damage to many a corporate balance sheet and may indeed be responsible for a more cautious commitment to capital spending and research and development. The economic recovery, however, is now four years old and those analysts who argue that the problems are more severe than generally realised claim that enough time has passed for a regeneration of confidence.

Much of the blame for the modest levels of capital and R and D expenditure must be laid at the door of inflation. Here again, however, understanding of the impact on business behaviour of inflation is imperfect. Business says that more tax allowances are needed to stimulate investment. But in essence these would be an accommodation to inflationary pressures from a society which has already gone further than it perhaps should have in tolerating rising prices.

S.F.

ENERGY

The biggest challenge

ENERGY RANKS equal first with inflation in the list of President Carter's immediate economic problems. But in the longer term it could emerge as the biggest single challenge facing the U.S.

To his credit, Mr. Carter has "bitten the bullet" on oil deregulation by using his authority to freeze prices from Federal controls by 1981. But this is about the only area of energy policy that is clear at the moment. Elsewhere the picture is a jumble of conflicting interests, with little or no solution in sight.

The energy problem itself is simple enough. Because fuels were abundant in the past, and remain cheap today, America consumes much more energy than it produces (in the case of oil nearly twice as much). On paper, the answer is equally simple. The U.S. has enormous energy resources of all kinds—oil, gas, uranium, timber, hydro-electricity, even wind and solar, all of which could be developed to serve the economy.

However, as last year's heated

debate over Mr. Carter's ill-fated Energy Bill showed, few things arouse public sentiment like energy. In no time a swarm of lobbyists had descended on Capitol Hill, arguing for different fuels, for the interests of energy producing/consuming States, or for the environment, for tax changes, incentives and

As a result the Energy Bill emerged from Congress in mutilated form, containing mainly provisions for deregulating natural gas (at the cost, ironically, of vastly increasing the number of rules and regulations), encouraging use of coal in power stations, and stimulating some conservation.

As it turned out, Mr. Carter might have done better to introduce his Energy Bill this year, when America's energy-consciousness had been given a jolt by the Iranian oil cut-off and the price rises and petrol shortages that followed. Unfortunately, any chance the Administration might have had of pushing through new energy measures at this point were

swiftly destroyed by the nuclear accident at Three Mile Island, an event which must be deemed to have set back the cause of nuclear power by several years, and to have imbued the environmentalist lobby with new strength.

Mr. Carter himself said shortly after the accident that the U.S. could not afford to abandon the nuclear option, an affirmation that sounded courageous in the face of an ugly public mood. For the second time in his Presidency he put forward an energy plan, pressing the need for action.

The deregulation of oil prices which begins on June 1 should solve some problems by providing the oil and gas companies with fresh incentives to explore and produce, though even that measure has sparked a heated debate over the proposed windfall profits tax on the oil companies. However, even if new oil and gas is found, the U.S. can hope for little more than to check its growing dependence on imports. A return to self-sufficiency is out of the

question, so the emphasis shifts to alternative sources of energy.

Natural gas, which exists in large quantities, will provide an intermediate solution. Coal offers long-term prospects, but it depends to a large extent on how severely environmental regulations are enforced. A special Presidential study group is now examining this question. Part of the windfall profits tax will also be earmarked for development of exotic energy sources, like oil shale, gasohol and solar power.

In his energy policy statement on April 5, Mr. Carter appealed to the public to conserve more (an appeal since reinforced by growing petrol shortages), and said he planned to stimulate energy-conserving technology. However, the success of his programme will depend to a large extent on how successfully he conveys the urgency of the situation to a public which is confused and sceptical of talk about energy crises. The divisive debates of the past do not auger well.

David Lascelles

CAPITAL FORMATION

Inflation the bugbear

"BUT ON the crucial issue of capital formation, unfortunately, very little has changed except that we have squandered three and a-half years, billions of dollars and countless opportunities for the productive investment of additional billions of real wealth."

Americans have become accustomed to this sort of rhetoric from business leaders like Mr. Willard C. Butcher, president of Chase Manhattan Bank. Federal Reserve Board chairman Mr. G. William Miller has also been expressing concern about the level of capital investment in the U.S. economy. The burden of many of the speeches being made on this topic is that the U.S. is facing the prospect of slower economic growth, continued sluggish gains in productivity, higher levels of inflation of the kind that was common in the two decades following World War II, and a myriad of other economic woes unless adverse trends in capital spending are reversed.

A common comparison is to cite the high levels of capital investment in other advanced industrial countries with that in the U.S.

Former Treasury Secretary Mr. William E. Simon recently contrasted the 28.8 per cent of Gross National Product (GNP) which Japan spent annually on plant and equipment between 1960-75 and the 14.8 per cent spent by the U.S. Some speakers go on to point out that the U.S. ratio puts it last among advanced industrial nations behind Britain—a comment which no doubt provokes in the minds of sympathetic audiences visions of long-term economic decline for the U.S. unless prompt action is taken.

The rhetoric, however, is far from totally convincing. The U.S. has long demonstrated an ability to make better use of the plant and equipment it does install than, for example, Britain. There is some evidence—in the productivity figures—that this may be changing, but the evidence is far from conclusive.

Overstating

What is not in doubt is that many of the proponents of the thesis that sluggish capital investment poses a serious threat to the U.S. economy are embracing the arguments out of political self-interest, and may well be overstating them.

Their views are generally linked to pleas for tax relief for business and investors such as higher depreciation allowances, lower corporation taxes, elimination of double taxation of dividends, relaxation of environmental controls and cuts in Government deficit spending. They rarely go on to debate the implications of squeezing the public sector—how, for example, such policies might affect standards of education and thus the supply of skilled labour.

Moreover, it is far from clear that a long-term trend towards lower capital investment by corporations is taking place. Mr. Carter's distinction between short- and long-term research helps clear up some

What can be said with some confidence is that in the four years of the current economic upswing in the U.S. capital spending defined as non-residential gross private domestic fixed investment has been less buoyant than in, say, the late 1960s and early 1970s. In the recession of 1974-75 capital investment as a proportion of GNP measured in 1972 dollars slumped to around 9.4 per cent. At its peak in 1974 it had been 10.7 per cent, having averaged around 10.3 per cent between 1969 and 1970. Last year the steady but not buoyant recovery in capital spending took the ratio back to 10.1 per cent.

The current year too looks like seeing a further rise. The Commerce Department is predicting plant and equipment expenditures will rise 11.3 per cent; construction expenditure is expected to be strong as well. Just how much increase capital spending will depend on what the inflation rate for capital equipment is and the

extent to which business trim back in the face of this inflation and a possible recession. Already, however, cuts seem more likely to affect 1980 than 1979.

There are considerable variations too within industries. The motor and aerospace industries have major expenditures underway in connection with new models. The paper industry is entering a sharp cyclical upswing in expenditure.

But some economists point out that while there has been steady growth in capital spending during the cycle much of it may not have been to increase capacity. Environmental regulations have required capital commitments not all of which contribute to productivity. Rising energy costs have caused companies to invest in energy-saving equipment. It is argued that the vast amounts of cash which corporations have poured into mergers and takeovers have diverted resources from the expansion of industrial capacity.

Beyond the question of how much additional capacity has been added, however, lies the debate which is central to the political issues being raised. Why has capital spending been sluggish in the current cycle? Is this a short-term or long-term trend?

Some economists argue that one explanation may simply be that in view of the depth of the last recession and the need to rebuild balance sheets, and avoid a repetition of the crises of 1974-75, businessmen are simply being cautious. Companies, in contrast, have been pushing the boat out—buying new houses, new cars, and incurring new debt. Paradoxically, it can be argued that inflation helps to account for the reactions of both the businessmen and the consumer. If this is true for business it is hard to imagine that tax incentives will contribute much to stimulating investment. Curbing inflation is much more important.

S.F.

RESEARCH AND DEVELOPMENT

Diverging trends

HOWEVER DIFFICULT it may be for Americans to live with inflation, it is harder still for them to accept that their country may be losing its technological lead over the rest of the world. Yet that is what industrial and political leaders maintain is happening, not just in one or two fields but over a broad range of endeavour.

Quite how bad the situation has become is still hard to say. The figures for research and development and patents are open to different interpretations; conspicuous successes like the Voyager spacecraft's recent pictures of Jupiter tend to overshadow declines in other areas like motor cars.

But the picture should become clearer very shortly when the Administration publishes the results of a 14-month survey of the problem ordered at the beginning of last year by President Carter.

At the time Mr. Carter summed up the problem this way: "In recent years private sector research and development has concentrated on low-risk, short-term projects directed at improving existing products. Emphasis has been on the longer term research that could lead to new products and processes has decreased."

The study is being conducted by the Commerce Department, but it encompasses no fewer than 28 Government agencies, making it one of the largest Government inquiries ever conducted. The Commerce Department expects to have it finished by the third week in May, after which it will be presented to the White House with recommendations for action.

Mr. Carter's distinction between short- and long-term research helps clear up some

On the face of it spending on new technology is growing by leaps and bounds. According to the National Science Foundation, expenditures this year are expected to reach \$51.5bn, an increase of 9 per cent over last year. And though spending in real terms took a dip in the mid-70s after the Apollo space programme had peaked, it has risen in terms of constant dollars for the past four years. This happened despite a shrinkage in the proportion contributed by the Federal Government from 56 per cent in 1972 to 51 per cent this year.

Certainly the man in the street notices little amiss. Each year he is bombarded with a bewildering array of new gadgets or new twists to old ones which suggest that inventive minds are hard at work.

But behind this facade, it is argued, things are far from healthy. Industry is doing less fundamental research, coming up with fewer major breakthroughs and inventions than before, and investing less in research for long-term goals. Symptoms of this weakening are seen in foreign success in many fields pioneered by the U.S.—electronics, metallurgy, medicine, even aviation, where the European Airbus is seen as a major challenge to giants like Boeing.

In reality America's problems with technology are probably exaggerated by the current mood of demoralisation afflicting much of the country. Nevertheless the debate has served to highlight many of the difficulties now confronting the industrial innovators.

Lacking the spur of big programmes like space research,

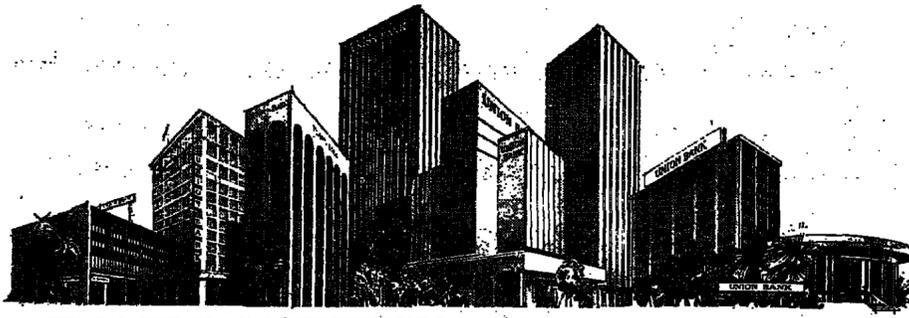
industry has had to chart its own course more carefully. But the mushroom growth of Government regulation has made it both more costly and more risky to come up with major new products. Who will spend millions of dollars, the argument goes, to develop something which a Government agency will ban as harmful to humans or the environment? Who will spend ten years researching a technology that may become obsolete or inapplicable in today's rapidly changing and uncertain economic environment? And given these constraints, who is prepared to put up the risk capital for new ventures?

Again, many of these problems may have been exaggerated by industrial leaders keen for evidence of the economic damage caused by Government regulation. Yet the implications of a technological lag would be serious.

The problems with imports in areas like steel and cars would spread to new products, aggravating the foreign trade picture and increasing the protectionist mood. Domestically, technological improvements are needed to recover earlier productivity growth levels; and restore national self-esteem.

However, the problems appear to have been recognised by the Administration. With the results of the study still to come, Mr. Carter has asked Congress to approve \$4.5bn to stimulate fundamental research next year and the Pentagon's R and D budget is being pushed up. The hope in industry now is that the R and D study will lead to a review of Government regulation to create a climate more conducive to innovation.

D.L.



WHERE IN THE WORLD WILL YOU FIND



STANDARD CHARTERED IN CALIFORNIA?



WHEREVER YOU SEE UNION BANK, THE NEWEST MEMBER OF OUR GROUP.

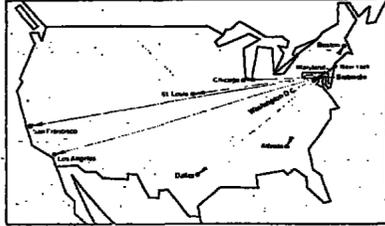
In 1964 The Chartered Bank of London opened its doors in California, and today has 36 branches in the State. Now our new and powerful partnership with Union Bank increases the total Group assets to \$12,000 million and adds even further to the service which we offer Standard Chartered customers.

Just part of our worldwide service in 60 countries. If you have business with the West Coast, why not ring Keith Skinner now to talk about it on 01-623 7500.



MARYLAND

CLOSE TO AMERICA'S MAJOR MARKETS



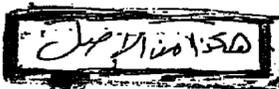
Bring your business to The Maryland Marketplace and do business with the rest of the United States.

The Maryland Marketplace is the business hub of America's Eastern Seaboard. It is the Baltimore Washington Economic Corridor—fourth richest consumer market in the country. The Port of Baltimore is the most inland of all U.S. ports on the East Coast. By road or rail, you have overnight access to major markets in the south, north and west. The Maryland Marketplace encompasses Washington, the center of American political and economic power. Maryland is one of only two areas in the United States served by three international airports. In The Maryland Marketplace, you are in a temperate climate that is close to what counts.

The Maryland Marketplace
CLOSE TO WHAT COUNTS

To find out more about The Maryland Marketplace, write: Mr. George van Buskirk, European Director, Maryland Department of Economic and Community Development, Shell Building, 60 Rue Ravenstein, Boite 10, 1000 Brussels, Belgium. Tel: 02-512-7347.

J.P. 1980



FINANCE IN THE U.S. III

INFLATION

No easy solution

A RECENT study by the Conference Board, a New York business research organisation, concluded that the average U.S. family must earn almost double its 1979 pre-tax income to maintain the same standard of living that it had in 1970.

Specifically the Conference Board calculated that a family of four earning \$13,200 in 1970 now requires over \$25,000 to equal its 1970 purchasing power, partly because the amount of social security taxes it pays have increased four-fold, while the shift into higher tax brackets will have doubled the income tax burden.

But the bulk of the erosion of earning power has resulted from rising prices. Inflation has averaged 6 per cent since 1969 in the U.S. and in the first quarter of this year consumer prices were again increasing at the same 13 per cent annual rate as they did at the peak of the 1974 inflation.

In spite of sustained inflation it is only in the past year or so that the average American has again been registering in the polls his belief that getting inflation under control ought to be the Carter Administration's top priority. For it is only recently that Americans have begun to feel their standard of living seriously threatened by rising prices.

Hitherto four years of sustained economic growth has resulted in a record number of Americans in employment as a proportion of the total population. People on fixed incomes, such as pensioners or those in traditionally low paid jobs, have been falling behind in real terms as inflation accelerates. But the Conference Board study suggests that the family in the median income range for 1979 of around \$13,800 has just kept pace with inflation and taxes, with real income rising by under 1 per cent a year since 1970.

This feat has been achieved partly through wage increases but also by the sharp increase in the number of workers. In the past four years the number of women working has been increasing at twice the rate of male employment, and the number of families with two wage earners has increased from 45 per cent of households to over 53 per cent.

An illusion of prosperity has spread, too, as a result of the increased borrowing power which financial institutions have been permitting. More and more car loans are being offered with

five year repayment terms instead of the traditional three year period, while soaring house prices have allowed many American families to enjoy an increase in the value of their assets.

In addition they have increasingly been able to borrow against the value of their home.

Like the voters, the politicians were slow to readjust priorities. President Carter gave unemployment a high priority in his election campaign, and until 1978 his administration underestimated the inflationary threat. Early efforts to contain rising prices through jaw-boning or trying to persuade industry and the unions to curb their pricing and wage demands were half hearted. By October of last year the President had moved more firmly towards establishing inflation as the top priority through the introduction of a formal but still "voluntary" price and wage controls policy and the beginnings of an effort to curb the Government budget deficit.

But Wall Street's economists continued to complain loudly that too relaxed a monetary policy by the Federal Reserve under both Dr Arthur Burns and his successor as Chairman, Mr. G. William Miller, was stoking the inflationary fire. A more restrictive monetary policy, it seemed, was adopted as part of the dollar defence package. In terms of the international financial relations of the U.S., that package was a watershed, but again it seems the economic policymakers have overestimated the impact of

high nominal interest rates on the economy.

There are growing doubts about the degree of monetary restraint implicit in the high nominal interest rates engineered in part by the dollar defence package. The voluntary wage and price policy is proving as frail a defence as its critics predicted and fiscal restraint is being postponed until fiscal year 1980 at the earliest. Thus the burden of economic management is again falling on the Federal Reserve and monetary policy. Such are the economic uncertainties, however, that the policymakers are divided about what response is needed.

Banks thrust into ferment of change

AFTER FOUR years of rising prosperity Americans were wallowing in debt by the end of last year as their bankers rejoiced in the biggest profits increase in modern history. Depending on the calculations used, profits of the top 100 U.S. banks increased by between 25 and 30 per cent.

But the nation's bankers do not seem to have shaken off their characteristic anxiety about what the future has in store — nor should they. Their worst fears are that the mountain of debt which has been piled up could be transformed by a serious recession into a landslide of defaults on outstanding loans.

But loan losses aside, there are plenty of other problems looming on the horizon. For one thing inflation has so swollen the liability side of balance-sheets that the banks have found their capital ratios thinning once again. With no stock market to turn to — dozens of major banks are still selling close to or below book value which makes an equity share issue about as attractive as a mid-summer hurricane — banks are having to turn to imaginative Wall Street financiers. The past few weeks, for example, have seen a flurry of floating rate bond issues which while not exactly capital in an equity sense can, as long-term debt, be counted as such in assessing lending ratios.

The damage which inflation can do to a financial institution such as a bank is only one of the industry's strategic concerns. There is ample evidence already that the U.S. financial system is entering another period of change. Inflation once again is partly responsible for it is breaking down traditional patterns of doing business and of regulating the financial sector.

Many of the major banks have already reacted to this by putting increased emphasis on forward planning — Chase Manhattan is one such. But planning is an awesome task in the current environment not only because of the rapidly changing competitive pressures but also because the changes which are emerging are clearly demanding a political response in Washington — and Washington can be a

most unpredictable place to do business with.

The passage last year of the International Banking Act provides one example of just how unpredictable the Washington politicians can be and how far reaching the ramifications of decisions they make.

The incursion of foreign banks into the U.S. has been gathering pace since 1972 and since 1975 proposals for legislation to eliminate some of the advantages the foreign intruders had over domestic banks had been under consideration. It was not until Hongkong and Shanghai Bank and National Westminster made their multi-million dollar takeover bids, however, that Congress really sat up and took an active interest.

The Act which the President eventually signed into law last September was a compromise which brought foreign banks under the wing of the Federal Reserve Board, giving the latter power to require foreign banks to maintain non-interest bearing reserves with it. It also partly eliminated the foreign banks' advantages in being able to operate branches or subsidiaries in more than one State.

PRODUCTIVITY

A steady decline

THE U.S. productivity problem is much easier to describe than explain. In absolute terms, it is becoming worse which means that output per man hour is steadily becoming more difficult to achieve.

Between 1947 and 1967, annual advances of 3.5 per cent were the norm. Between 1967 and 1978, progress had slipped to a slender 1.5 per cent a year while 1978 itself was desiccated and recorded a mere 0.4 per cent gain.

The slide has continued into the first quarter of this year when productivity in the private business sector plunged at a seasonally adjusted annual rate of 2.5 per cent in comparison with last year's fourth quarter.

Combined with an 11.1 per cent increase in hourly compensation, the net effect of this deteriorating was to add a hefty 15.3 per cent annual rate of increase to unit costs. Clearly, this is anything but a contribution towards lowering the U.S. inflation rate. Yet, while reinforcing a secular trend, the first quarter was more likely to have been a cyclical phenomenon.

In other words, U.S. industry is operating close to capacity and has been adding labour in an attempt to meet demand while at the same time weakening its efficiency. Of greater concern than one quarter's figures is the long-term decline in productivity growth which

President Carter warned, in January, had reached "serious proportions."

There are any number of solutions being propounded for the problem which is, however, inadequately understood and much more serious in some sectors of the economy than others.

Thus, manufacturing productivity has, until last year or so, stood up rather well, showing a 2.3 per cent rate of gain between 1967 and 1978 compared with 2.8 per cent in the previous 20 years.

Last year, manufacturing productivity turned in a 2.4 per cent gain compared with 4.9 per cent in 1975 and 4.3 per cent in 1976 when the economy was recovering from the 1974-75 recession. Clearly, then, business cycles have some impact on productivity performance but a number of other factors are also cited by students of the problem.

Thus, it is noticed that productivity tends to rise more rapidly in those industries where sales are increasing at an above-average pace. Increasing output brings with it economies of scale and greater opportunities for innovation through additions to capacity.

Research and development spending also is seen to bring a productivity pay off and the diminishing rate of improvement in the U.S. may not be unconnected with a reduction in

R and D spending from 3 per cent of gross national product in the early 1960s to around 2.2 per cent last year.

But some industries have the cards stacked against them. It has been found, for example, that those sectors most exposed to business cycles (construction is one), find it difficult to make long-term improvements in output.

Another factor frequently cited is the degree of union membership within an industry, since it is suggested that union work rules frequently retard productivity gains.

More plausible an explanation involves the sluggish growth of capital spending in the U.S. — less than 50 per cent over the last five years and thus barely keeping up with inflation. A significant proportion of this spending, moreover, has to be allocated to equipment mandated by environmental and safety regulations which many businesses claim are imposing too great a burden.

Also cited in explanation are the significant changes in the U.S. labour force during the 1970s with a rapid growth of employment of women and blacks, particularly in the service industries where the comparatively low degree of mechanisation tends to make productivity improvements hard to achieve in any case.

S.F.

J.W.

Easing

But as many of the big banks in the U.S. had been hoping the Act also opened the door to a reassessment of how they should operate — by easing the regulations for Edge Act subsidiaries and, critically, requiring the White House to prepare a report on the thorny question of those banking laws which effectively prohibit a bank from operating deposit-taking branches outside its home State.

This restriction has been becoming such a burden to banks in New York, Chicago and California, for example, that already they have been actively finding ways around it — for instance, by issuing credit cards around the country or setting up loan production offices in different states to try and bring in regional business. Some operate finance companies which are not subject to such geographical restraints.

Indeed it is the combination

of the relatively poor profitability of their domestic business and the competitive challenges from finance houses, savings and loan institutions, and new financing sources such as the commercial paper market which have helped to make the New York banks in particular so anxious to break down the geographical restraints on their expansion.

But none of the big banks can be in any doubt that the issue has yet to be joined. The U.S. is a large and diverse nation. Outside the biggest cities are some 13,000 small banks, many of which fear being overwhelmed by their giant rivals. Small they may be, but they also come from areas which have Senators and Representatives in Washington. Their political pull can be immense and any corporate planner betting that the law on inter-state branching will be changed to favour the money centre banks in the near future would find it hard to get favourable odds.

It is just this sort of political uncertainty which surrounds so many of the regulatory issues now rapidly emerging.

Early last year, for example, the Federal Reserve took the lead in permitting commercial banks an avenue to side-step regulations which prohibit them from paying interest on demand deposits. Reluctantly, the savings and loan industry, sections of which are offering checking services, and which was anyway threatened by the new freedoms these banks were to receive from November 1, followed suit. But lawsuits were filed challenging the Fed's decision and only last month the Appeals Court overturned the decision, saying the Fed lacked the authority to move as it had.

There is a possibility of an appeal, but in view of the controversy the arbiter of the dispute will most likely turn out to be Congress, which is now examining the prospects for legislation. Predicting how Congress will act, or even if it will act at all, is a more difficult task than assessing how and when the courts might rule on an issue.

This was demonstrated again last month when the House banking committee finally threw

Legislative proposals to require larger banks and savings institutions to keep reserves at the Fed were defeated in the committee, leaving the chairman Mr. Henry Reuss complaining bitterly about the lobbyists from the American Bankers' Association who fought the Bill.

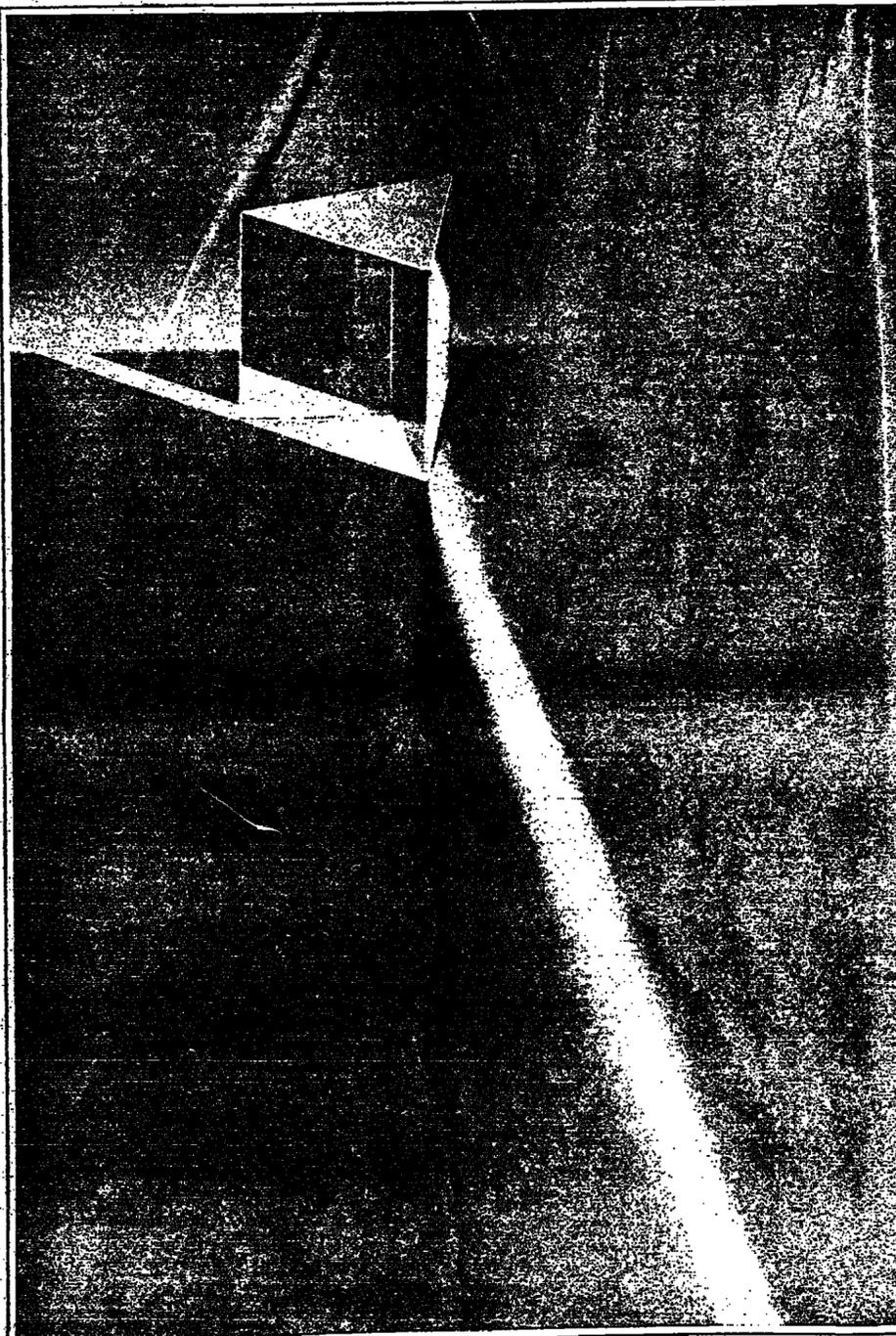
The issue has potentially far-reaching implications. Some banks want to see reserves virtually eliminated, a move which would have implications for the Eurodollar markets. It is in part the absence of reserve requirements in that market which has facilitated its growth.

The list of prospective regulatory changes is not exhaustive. Another involves a top level committee of the Administration which is looking at the implications of Regulation Q, which sets the terms and maximum interest rates banks and savings institutions can pay on deposits.

Once again the issues involve the balance of competition between different financial institutions. The high interest rates associated with inflation, the growth of new deposit institutions such as money market funds and proposed changes in savings instruments make it almost impossible for regulators to ignore the issue in the absence of a solution to the inflation problem.

Most bankers would agree that out of this ferment of activity fundamental changes in regulations governing financial institutions of all sorts are likely to emerge. But it would be impossible to achieve any consensus on what the changes might be. Indeed one of the disturbing features of the debate is the danger that it could result in piecemeal changes lacking coherence.

It is into this uncertain environment that foreign banks which are expanding into the U.S. are venturing. They can be assured of an exciting journey.



Deutsche Bank, a century of universal banking.

To find the spectrum, you need the prism.

A universal bank, such as Deutsche Bank, acts as a prism. It takes in the widely varied problems of a multitude of clients (individuals and companies; governments and institutions) and carefully breaks each one into its various components in order to find the simplest, quickest and most efficient solution.

100 years of international business experience have given us the capacity, worldwide, to offer the fullest possible range of services in all their diverse facets.

Once found, these solutions are passed back to the client in the form of advice — be it in the field of foreign exchange, bond issues, export/import finance, portfolio manage-

ment or any other financial deal.

Come to Deutsche Bank, when you want the full spectrum of banking services focused on your problem.



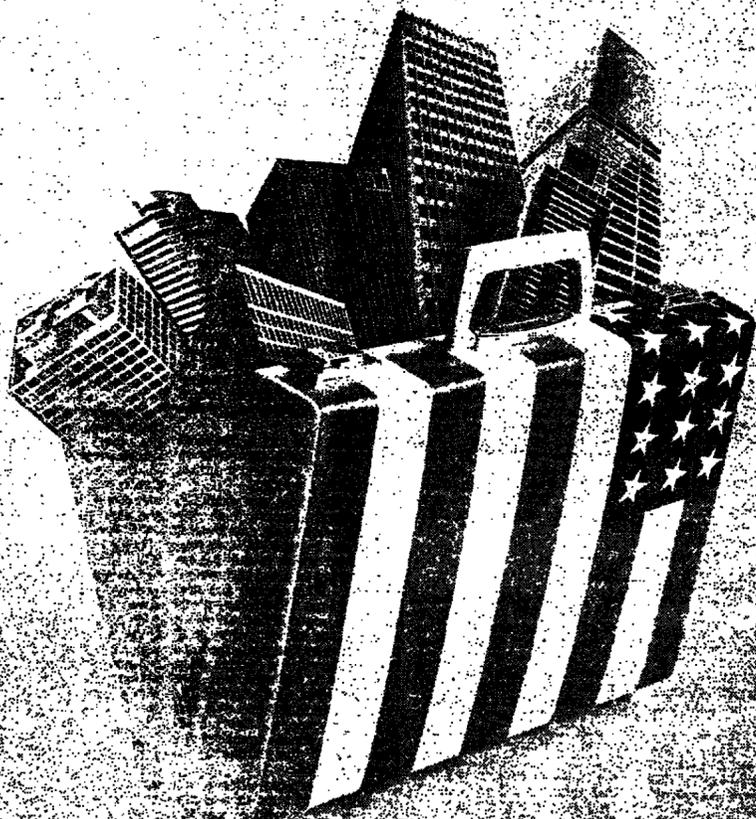
Deutsche Bank

Deutsche Bank AG
New York Branch - Solow Building
9 West 57th Street
P.O. Box 890 - Radio City Station
New York, N.Y. 10019
U.S.A. - Tel. 9408000

Deutsche Bank AG
London Branch
10, Moorgate - P.O. Box 441
London EC2P 2AT
England
Tel. 6064422

nds

We have what you're looking for.



During the past three years, foreign investors in the acquisition of U.S. real estate have increased their share of total acquisitions.

ROMANER



The floor of the New York Stock Exchange, pictured here on one of its busiest days (April 17, 1978) in its history, when institutional buying drove prices up sharply.

A better year for securities

WHILE THE U.S. securities industry is not exactly wearing its hat on the side of its head this year, it has a decidedly jauntier air than was apparent 12 months ago. There are fewer rumours on Wall Street of imminent bankruptcies and forced mergers, while a number of the industry's giants are spending big money on diversification programmes designed to reduce their dependence on securities brokerage and investment banking.

In short, it is still amazing what a half-way decent year for the stock market can do for the U.S. securities industry, whose aggregate after-tax profits last year rose 66 per cent to \$356m.

Although several companies have turned in some tidy profits from the gathering pace of merger and acquisition activity, securities trading, particularly in equities, remains the backbone for many. Thus the 36.6 per cent increase in the daily average trading volume on the New York Stock Exchange (NYSE) last year, from 20.9m shares to 28.5m, was the saving of the industry.

Recent first quarter earnings reports from a number of the publicly quoted companies indicate that the increase in the average daily trading volume in the first three months of this year to 27.52m shares compared with 20.1m in the corresponding period last year is helping to maintain earnings improvement. In addition, major dealers in fixed income securities are benefiting from more stable interest rates and recovering from the large inventory and trading losses of last year's fourth quarter when prices collapsed and interest rates shot up.

AMIC Corporation is another important piece in the property mosaic being assembled by Merrill Lynch and was purchased last year for \$90m on the strength of its specialisation in providing mortgage loss insurance to mortgage lenders. AMIC will sit nicely alongside Merrill Lynch's existing family life insurance subsidiary.

Merrill Lynch was also the central figure in last year's most interesting Wall Street merger. The \$50m purchase of White Weld took everyone by surprise, including a goodly number of White Weld's account executives and senior managers who voted with their feet. Merrill Lynch says that "on balance" it is pleased with the acquisition.

The White Weld link with Credit Suisse was eventually taken up by First Boston in a move which underlined Wall Street's growing interest in international investment banking. But there was also considerable activity in opening up securities sales offices abroad capable of plugging Wall Street into the markets which ring the globe and ensure virtual 24-hour trading.

Inevitably, however, the focus for most firms remains domestic. Within the U.S., trading prospects in a broader range of securities are increasingly promising. While the NYSE is still forced by the Securities and Exchange Commission (SEC) to keep its plans for options trading on the shelf, the Big Board is pressing ahead with plans to start a financial futures market in competition with the Chicago Board of Trade.

Trading rivalry between the two cities seems bound to intensify in the next few years, particularly if hitherto abortive merger proposals involving the NYSE and the Commodities Exchange and the NYSE and the American Stock Exchange (Amex) are revived, as many expect. Significantly, the list of financial instruments whose futures the NYSE intends to list do not include the Amex's prime listing, Government National Mortgage Association securities.

The NYSE has been criticised for being slow to wake up in the need for expansion and change but the organisation has been winning praise for its skilful handling of the SEC over the vexed issue of creating a national market mandated by Congress in 1976.

The SEC appears to have accepted the NYSE's view that the precipitous abolition of restrictions on the trading of listed securities by members away from the exchange might do untold damage to the efficiency of the auction market in equities. At one time the SEC saw the removal of this trading barrier as a fundamental prerequisite of a move towards a national equities market and the NYSE appeared to have little more to offer than negative opposition.

But in the past year the NYSE has attempted to set the pace and by taking the initiative away from the SEC to force a national market which may do less damage to its domination of equities trading. The Big Board claims that most of the key elements of a national market system are now in place and categorises them as follows:

- A consolidated tape informing the brokerage community and the public at large about last sale prices in listed stocks in all markets where they are traded;
- A composite quotation system which since last August has disseminated current bid and asked prices from all market centres;
- Clearance and settlement mechanisms for the electronic transfer of funds and securities once a transaction is completed;
- The intermarket trading system (ITS) which electronically links the American, New York, Midwest, Boston, Pacific and Philadelphia stock exchanges.

ITS started last April with trading in 11 stocks in a system which enabled brokers and market makers in any of the six markets to reach into other markets for better prices. Trading has since been expanded to cover more than 300 stocks and the plans call for trading in close on 1,000 stocks by the middle of this year.

The SEC has not yet endorsed ITS as necessarily the most appropriate model for a national market and may be a little disturbed by the fact that it has not yet had any noticeable impact on the NYSE's supremacy.

Last month the SEC broke a fairly long silence to propose two rules aimed at satisfying its continuing desire to create more competition for the specialist on the floor of the exchange who is the basic market maker.

The first proposal would allow exchange members to trade newly listed stocks away from the floor of the exchange, which means that dealings in these stocks would not have to be routed through specialists. Some exchange-listed stocks are already traded in the so-called third market by non-members of the exchange but it has long been argued that these basically small, less capitalised firms cannot compete as well with the specialists as could the big brokerage firms.

Experiment

If the rule is adopted it will clearly be seen as an experiment which will give some indication as to extent to which auction markets may be replaced by dealer markets in listed stocks.

The SEC's second proposal calls for protection for small investors who have placed limit orders which are instructions to buy and sell a stock when its price reaches a certain level. At the moment there is no mechanism by which a specialist holding limit orders in one market can plug into procedures for handling limit orders in another. The SEC proposal may well require new machinery, such as an electronic limit order book and a method of displaying limit orders.

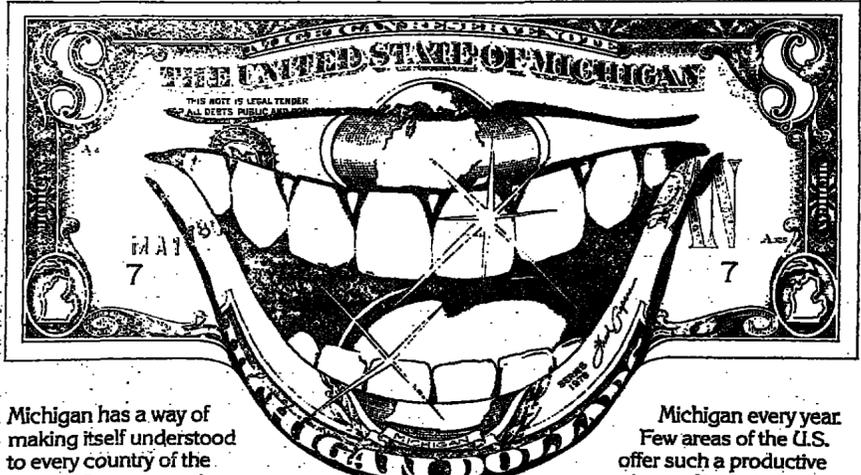
If this rule is finally adopted it would not come into force until July 1 1981 so as to give the industry time to come up with the necessary devices.

John Wyles



The reception area of the Los Angeles marketing office of National Westminster Bank, one of the leading UK banks which has entered the American arena.

Michigan speaks the international language of business.



Michigan has a way of making itself understood to every country of the world. When we say that our industrial productivity is 12% above the U.S. national average, it quickly translates to a great location for your U.S. plant or sales office. When we tell how Michigan's tax structure allows for a 100% write-off on capital investment, you can clearly interpret a better cash-flow

for your business. When we point out that 50% of the U.S. consumer spendable income is concentrated within a 500 mile radius of Michigan, we speak the business dialect of your country.

These are just a few of the many reasons more and more European firms establish themselves in

Michigan every year. Few areas of the U.S. offer such a productive package of incentives and opportunities for return on your investment. To find out about all the ways Michigan talks money, write or call: Charles Besterman, State of Michigan, Department of Commerce, rue Ducale 41, B-1000 Brussels, Belgium.

Michigan

JP 11/15/80

Options 1979

FINANCE IN THE U.S. V

Options trading needs new controls

GAMBLING IN the U.S. tends to be strictly regulated by law and many of its forms, such as private bookmaking on horseracing and casino gambling, are outlawed in most States. Sociologists might argue that in consequence there is an unsatisfied appetite for gambling in America and, among other things, they might point to the phenomenal growth of trading in listed options over the past six years.

Not that the mushrooming of trading volume is necessarily a reflection of Mr. Average American risking his wage packet, although there are now dozens of documented cases of unwary citizens losing a great deal of money on options. Professional traders, broker dealers and large investors probably account for a very

large proportion of all contracts traded. But because ownership of options is very much a form of short-term stock trading, involving significantly less capital outlay than the cost of the underlying stocks, it has a strong appeal to the gambler's instinct both for those bent on large capital gain or on hedging risks taken in other markets.

Listed options are complex securities whose real nature can be clouded by the fact that in outline their trading can seem almost as simple as a wager on horses or placing a bet at roulette. To the casual investor trading options can seem to be buying and selling shares which he does not actually own.

There are two forms of option contracts—the "call", which is the longest established, and the "put". Essentially, the former

gives the owner the right to buy 100 shares of underlying stock at a stated price (the striking price) at any time before a deadline at which the option expires. A "put" option gives the owner the right to sell to the writer 100 shares of the underlying stock. The owner of a "call" option hopes to profit by an increase in the price of the underlying shares. A "put" owner, by contrast, is looking for a fall in the price of the underlying stock which he may be able to buy below the striking price and thus profit on the sale to the writer of the option.

The buyer of the "call" option has the right to buy the underlying stock, and does not profit until the price of the underlying stock increases sufficiently to cover the premium

(price paid for the call option and usually less than 10 per cent of the underlying stock's market price) plus transaction costs. The call option seller has the obligation to deliver the underlying stock on exercise of the option, limits his profit to the premium less transaction costs and limits his risk only to the extent that the increase in the underlying stock is greater than the net premium he received.

Term

Listed options may have a maximum term of nine months but in 1977 the vast majority were written for shorter periods of between three and six months. Most options contracts are bought for trading in the secondary market but on expiry

an exchange of shares must, where necessary, take place.

But both the purchasing and writing (selling) of options involve a high degree of financial risk. Only investors who understand these risks, and who are able to sustain the costs and financial losses that may be associated with options trading should participate in the listed options markets. Too often, public investors have been encouraged to use listed options without regard to the suitability of options for their investment needs.

So begins the report of the Options Markets prepared by a 35-strong task force and submitted to the Securities and Exchange Commission (SEC) in February. Running to more than 1,100 pages, it represents probably

the most exhaustive study of options trading yet conducted anywhere in the world and its existence is almost entirely a result of SEC concern that in permitting options trading it had opened a Pandora's box of threats not only to individual investors but also to the stability of conventional equity markets.

Trading in listed options began in February 1973, when the Commission authorised the Chicago Board Options Exchange (CBOE) to begin trading in "call" options on 16 underlying stocks. By 1977 listed options were also being traded on the Pacific, Midwest, Philadelphia and American Stock Exchanges and the range of trading had been expanded to embrace "put" options. With the CBOE as the dominant forum, the number of stocks on which call options were traded had increased from 16 to 219.

At the same time trading volume has rocketed. Measured by the number of shares receivable on exercise of an options contract, volume has leaped from the equivalent of 2.6 per cent of the New York Stock Exchange's (NYSE) total share volume in 1973 to almost 75 per cent during the first six months of 1978. Meanwhile, premiums paid for options contracts increased from 0.3 per cent of the dollar value of shares traded on the NYSE in 1973 to 3.2 per cent in the first six months of last year.

By the autumn of 1977 the SEC was sufficiently concerned about the adequacy of regulation of options trading by the exchanges themselves to secure a voluntary moratorium on any further expansion of listed options, thereby shutting the door on NYSE plans to trade

listed options which would almost certainly have added to an already surging rate of growth. The SEC's anxieties fell into four categories: (1) ability of the self-regulatory organisations (the authorities which run the exchanges) to provide adequate supervision to prevent fraud, manipulation and deception in trading the listed options and their underlying securities. (2) The adequacy of existing rules to prevent a variety of abuses. (3) Whether a standardised options market was being developed which was consistent with both the public interest and the mechanisms of a national market for securities. (4) The need for appropriate standards by which to judge particular programmes which would have the effect of expanding or altering existing pilot options programmes.

Force

In trying to answer these questions, the SEC's task force has laid special stress on the inadequacy of supervision by the various exchanges and on the lack of internal controls on sales staff in the brokerage community. Mr. Richard Teberg, the study director, has not erected any principled opposition to options trading, which he said in his letter to the SEC accompanying the report could provide useful alternative investment strategies to those who understood the complexities and risks of option trading.

But he went on to warn that such was the complexity of options trading that the study did not provide definitive answers to all of the questions which need to be answered and he suggested that continuing

study should be part of a regular SEC programme to oversee the options markets.

The study found several grounds for criticising brokers and said that it had found numerous instances of sales practices in which securities salesmen told investors of possible rewards they might expect without simultaneously warning them of the risks attached to options trading. Salesmen often recommended strategies which "it is doubtful that the salesmen, much less their customers, understood." Mr. Teberg added: "Serious shortcomings were found in the self-regulatory organisations' overseeing programmes to detect and prevent selling practice abuses of their member firms." As a result, the study recommended a number of improved internal controls for brokerage firms which would be enforced by new rules from the self-regulatory organisations.

The five exchanges currently trading listed options together with the NYSE and the Securities Industry Association have formed a task force to consider the SEC recommendations and to frame uniform rules. Their aim is to agree a set of changes with the SEC which would permit the lifting of the voluntary moratorium on expanded trading. Many of the recommendations contained in the SEC report are not controversial but there are a number worrying the exchanges, including the proposal that member firms should supply more details of customer accounts. This, it is argued, would reduce the profitability of smaller firms by raising their overheads.

J.W.

The stresses of tight money

ANYONE TRYING to stop a runaway bus on the handbrake would be well advised to wait until the vehicle is running uphill before he makes the attempt: a cynic might infer that it is for this reason that the tightening of U.S. monetary policy, which has provoked such a remarkable recovery in the international value of the dollar since November 1 last year, was left so desperately late.

Even now, when the four-year U.S. boom is naturally running out of momentum, the effort is creating extraordinary strains and distortions, with bits falling off the vehicle altogether. An earlier attempt might have ruined the Federal Reserve System. The Fed is only barely in control, it appears.

Underline

This may seem a rather fanciful way of describing recent monetary events in the U.S., but it is meant to underline a serious worry, and raise an important question. The worry is that the effort to check U.S. credit demand after four years of excess has provoked structural changes on a scale never seen before. Business has moved offshore or into the direct-loan market on a massive scale. Banks have been dropping out of the Federal Reserve System altogether, and those remaining inside have invented new ways of getting round the Fed's obstructions.

Some observers are even beginning to talk of the return of a "free" banking system, either with approval or with horrified memories of the banking collapses which punctuated U.S. history before the Federal Reserve System was established. The question is how this came to happen, and whether the damage can now be repaired.

First, the history. Cyclical views are always deceptive, and there can be little doubt that the timing of the U.S. squeeze has been a matter of luck rather than management—indeed, a more accurate, if cynical, summary of recent U.S. history is that the whole story shows the combined power of luck and had management. Serious monetary restraint began on November 1 because it was only during the summer of last year that the Administration had become seriously worried about the dollar, and only after the anti-inflation package of October 24 had flopped internationally that Mr. Carter's advisers were persuaded to swallow their populist objections to higher interest rates.

It seems equally clear that the partial disintegration of the system has taken most observers by surprise, and has also created severe confusion. Academics who take the monetary aggregates seriously believe that there has been a violent credit crunch which risks creating a severe recession. Wall Streeters, aware of the flood of funds still available, question whether there is any restraint at all. The Fed, observing the dollar and the trade balance, claims success.

Any economic judgment must certainly rely on feel rather than on the statistics. The growth of credit and liquidity outside the recorded monetary series has been explosive. First came the remarkable growth of the commercial paper market. More recently there has been the mushroom growth of repurchase agreements, by which banks can tap corporate cash balances by pawning their own holdings of commercial paper overnight. Such agreements, almost unknown in the recent past, have now reached a volume of some \$80bn.

An equally recent invention is the money market mutual fund, which enables non-banks to buy units representing whole-

sale deposits: these have now passed the \$10bn mark. Since November, too, the savings and loan organisations have been able to offer checking accounts. Credit cards are moving into the instant cash business. Finally, on the credit side, the corporate market has a huge, unmeasured reserve of potential credit and liquidity internationally, through currency switching and the leads and lags of international trade credit.

While the many innovations in the domestic market mean that the published monetary statistics have little detectable meaning, the final international factor has a special significance. For when companies find it advantageous to tap their international drawing power, the effect is to strengthen the dollar without much effect on the domestic climate.

Start

One can, then, make a start at least in sorting out the conflict of analysis. Academic warnings of over-tight restraint can be ignored, because they are based on meaningless figures. However, the Fed's claim that its policies have achieved their objective of turning the dollar is not necessarily in conflict with the feeling on Wall Street that there is still more than ample credit available. In a world in which central banks intervene to finance large movements across the exchanges, the Fed may well have moved interest rates far enough to damp the demand for domestic dollar credit, while attracting an increased supply from overseas.

The question is whether this is a sustainable position. It is clear that in a world of growing distortions, the Fed is constrained to operate a pure interest rate policy, and to judge the result by the seat of its pants. Is this powerful enough to stabilise both the dollar and the U.S. economy? The answer involves both banking and the real economy.

On the banking side, it seems clear that the main causes of distortion are an excess of regulation of the wrong kind. The Fed is not allowed to pay interest on reserves held with it by the banking system. This accounts for the spread between deposit and lending rates in the system which has provoked such an orgy of disintermediation. Banks are not allowed to pay interest on current accounts—which explains the growth of zero and more rewarding forms of liquidity. Consumer credit is largely exempt from the Fed's own interest rate policies, under State laws limiting interest charges, which explains the continued buoyancy of demand, and the threat that the supply may suddenly and disruptively dry up. Congress could cure most of these worrying ills, but is unlikely to move.

Robust

As a result, the likelihood of a banking crisis depends not so much on banking regulation as on the quality of the borrowers. The U.S. corporate sector appears to be in robust good health. It has responded to the long boom remarkably conservatively, running tight stocks and a restrained investment programme, and expanding mainly in labour-intensive ways—the lagging productivity of labour, which provokes such despair among U.S. commentators, is allied to a remarkable growth in the productivity of capital. It seems unlikely that corporate loans represent any undue risk, even at the peak of a long boom.

Consumer credit, unhappily, is more questionable. Consumers in the U.S. do seem to have responded to inflation in a much more carefree way than is familiar on this side of the Atlantic. Savings rates have fallen sharply. Borrowing, with a very heavy second-mortgage component, is still growing rapidly, though the growth rate is falling. If the latest price

risks provoke a still more active flight from money, the position would become very exposed, since it is secured on property values and high employment levels, both very vulnerable to a downturn. A consumer credit for potential building material crunch could be fairly disastrous.

There are two hopeful factors to set against this. First, the recovery of the dollar since November 1 may soon check the inflation figures, as we know from British experience; while

the gain in competitiveness which remains, and the improvement in the U.S. trade balance which has already been seen, may help to sustain enough activity to protect money incomes and money credit. The fact remains that the Fed has a delicate task and skimped means to achieve it: the U.S. economy needs a soft landing not only for humane reasons, but to protect a fragile and rickety credit system.

Anthony Harris

Why the best bank for Europeans doing business in America is European American Bank.

We are experts in foreign investment.

European American Bank is a major American commercial bank with specialized skills in international finance and more than \$6.9 billion in assets. A large part of our \$3.7 billion loan portfolio is devoted to European companies doing business in the U.S.

We specialize in long-term financial relationships.

Many of our international customers have been with us since they entered the American market because we have a carefully selected staff of professionals. Bankers, trained in America and Europe, who know international banking and have a comprehensive knowledge of domestic and Eurocurrency financing, tax laws, and import-export regulations. Just as important, they understand the value of good service.

We can give your business in America a full range of services.

We are a leading American banking organization, with more than 90 branches in the New York area, representative offices in Chicago, Los Angeles and San Francisco and correspondent banks throughout the U.S. We can help with all types of banking advice—arrange for contacts with lawyers, accounting firms, investment banks.

We can also provide mortgage financing, acquisition financing, private placement advisory services, leasing, trade financing and foreign exchange. As a matter of fact, our expertise in foreign exchange services has made us one of the five leading banks in the U.S. in this area.

We have an unmatched international banking capability.

Through our six shareholder banks we have a worldwide banking relationship with nearly 10,000 branches, subsidiaries, and affiliates of these major European banks: Amsterdam-Rotterdam Bank, N.V., Netherlands; Creditanstalt-Bankverein, Austria; Deutsche Bank A.G., Germany; Midland Bank Limited, United Kingdom; Société Générale de Banque S.A., Belgium and Société Générale, France.

We're the right size to serve you.

European American Bank is large enough to deliver every banking service you need, but not so large that we can't give you attentive service and easy access to our senior management.

To insure every customer receives first-class service, we have six European departments representing Austria, Belgium, England, France, Germany and the Netherlands. Each department is staffed by bankers born and raised in that country, with training there and in the U.S. as well. These bankers are experts who will dedicate themselves to your banking needs.

Write for more information.

If you would like more information about European American Bank or would like us to arrange an appointment for you, please write to Mr. Robert Previdi, Senior Vice President, European American Bank, 10 Hanover Square, New York, N.Y. 10015.

EAB

European American Bank

Member of the Federal Reserve System.

American Company Information

— for the first time direct from a source in the UK



This is done through an exclusive contract arranged between the Financial Times Business Information Service and Disclosure Inc. of Washington.

It is now possible to obtain the detailed reports which around 12,000 U.S. companies must regularly file with the U.S. Securities and Exchange Commission (SEC).

The SEC requirements for disclosure of company information are far more rigorous than the UK's equivalent system. Reports 10K, 10Q and 8K, Annual Reports and Proxy Statements are immediately available here. Other documents can be obtained from the U.S. at short notice.

A wall-chart has been produced showing, at a glance, the title and content of each report document. Return this coupon and we will send you a free copy.

Send to: Beverly Curtis, The Financial Times Business Information Ltd., Brickendon House, 10 Cannon Street, London EC4A 4BY. I want to know about your American Company Information Service.

Please contact me

Please send me a free wall chart

Name: _____

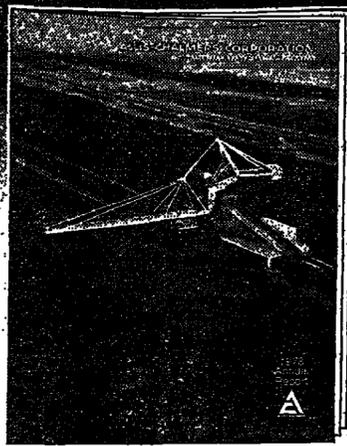
Position: _____

Address: _____

Tel: _____

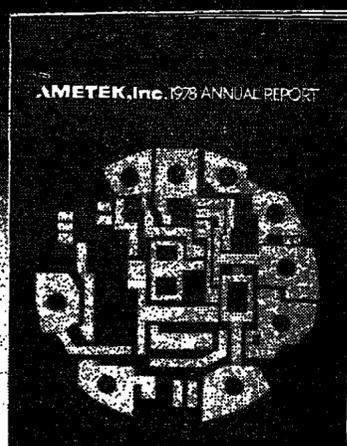
Registered in London No 202281

DISCLOSURE FINANCIAL TIMES BUSINESS INFORMATION SERVICE



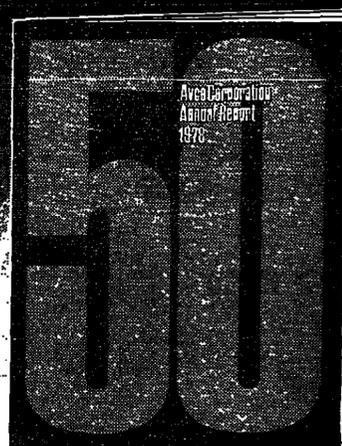
Allis-Chalmers Corporation

A special machinery company that provides equipment for use in the processing of solids, liquids and gases... agriculture... material handling... lawn and grounds maintenance and snow removal... and electrical applications by industry and utilities. 1978 was the seventh consecutive year of sales and earnings growth. Per share earnings: a record \$8.18. Sales: \$1.763 billion. Current dividend rate: \$1.70 annualized.



Ametek, Inc.

A diversified manufacturer of industrial materials and equipment - and a leader in aircraft, automotive and industrial instruments, appliance motors, winery and other process equipment - AMETEK reported sales of \$321 million in 1978. Income, a record for the seventh consecutive year, was up 13% to \$18.4 million or \$3.70 per share. In 1978 AMETEK continued its 29-year record of dividend increases, now paying \$1.80 per share, a 6% yield on its 5.3 million shares which were recently trading in the \$30-31 range. (NYSE Symbol: AME).



Avco Corporation

Avco Corporation's 1978 revenues of \$1.7 billion and earnings of \$122 million were the highest in its history. Shareholders' equity reached \$47.22 per share, return on equity was 16%. Dividends are currently being paid at \$0.30 quarterly rate. Consumer finance and insurance accounted for more than half of 1978 results, the balance from engine units and structures for aerospace, electronics, farm equipment and land development.



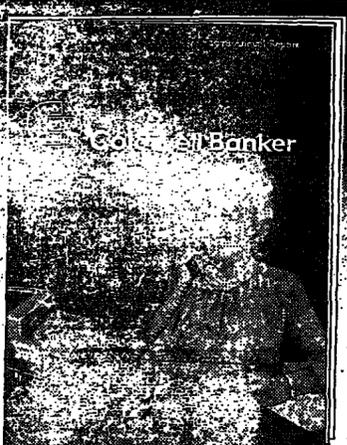
Burlington Northern, Inc.

Burlington Northern, Inc., a nine year old transportation and natural resources company, reported record financial results in 1978. Total corporate earnings rose 49% to \$114.5 million or \$8.52 a share on a 20% increase in revenues to \$2.5 billion. The corporation sees its greatest growth potential in its railroad, the largest in the U.S., spanning nearly 25,000 miles of track and linking major ports on the Pacific, the Great Lakes and the Gulf of Mexico. It will continue to expand its activities in air freight forwarding and in trucking and to build on its enormous assets in timber, energy, minerals and land.



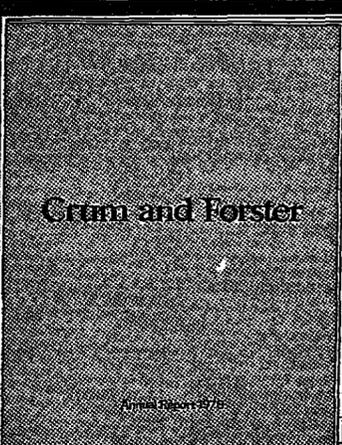
Carter Hawley Hale Stores

A \$2 billion-plus department and specialty store company, whose net earnings have tripled in the past 10 years, growing 13% in 1978, 21% in 1977. Dividends paid every year since 1940, increasing in each of the last nine years. Department stores: Neiman-Marcus, Waldenbooks, Bergdorf Goodman, John Wanamaker, The Broadway, Thalheimers, Holt, Renfrew, The Emporium, Capwell's, Weinstock's.



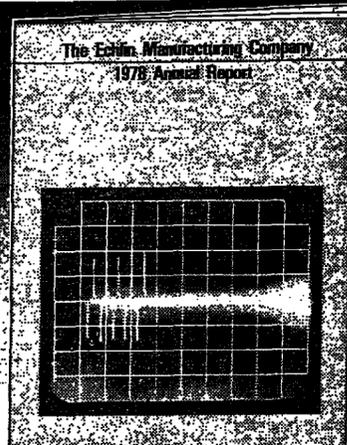
Coldwell Banker & Co.

Founded in 1906, Coldwell Banker is the largest diversified real estate and real estate-related service company in the United States with a staff of more than 7,800 operating 230 offices from 249 locations. Coldwell Banker's comprehensive capabilities in brokerage, property management, insurance, development services and residential relocation are unsurpassed.



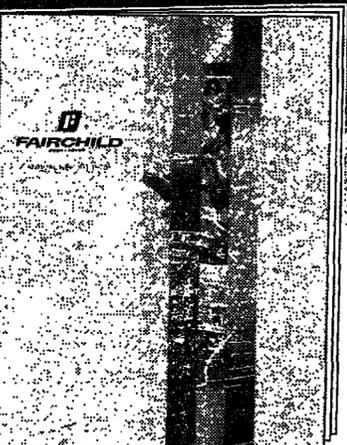
Crum and Forster

Crum and Forster is an insurance holding company with total premiums exceeding \$2 billion (net premiums written of \$1.4 billion) and assets over \$3 billion in 1978. C&F concentrates its activity in property-liability insurance, in which it ranked fourteenth among the 2000 active U.S. companies last year. The company's high rate of earnings and dividend growth enabled it to rank third among the Fortune magazine "50 Largest Diversified Financial Companies" in total return to shareholders over the last ten years.



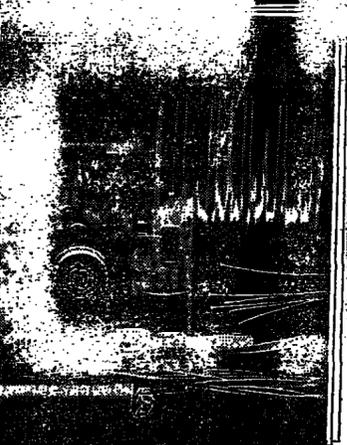
The Echlin Manufacturing Co.

Echlin is a world-wide manufacturer of replacement parts necessary to maintain or improve the efficiency and safety of motor vehicles. Our 15-year record demonstrates sustained rapid annual growth in sales (20.0%), earnings (19.5%), dividends (12.7%), and equity per share (18.2%). In 1978, Echlin achieved record sales of \$278.3 million. In total return to investors, Echlin shares rank 7th among the entire Fortune 1000. Sounds intriguing, doesn't it? The documentation is in our annual report - send for it. (NYSE Symbol: ECH)



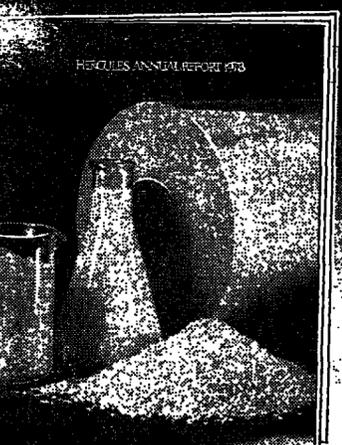
Fairchild Industries, Inc.

Sales of military and commercial aircraft were the primary contributors to a record year at Fairchild Industries, Inc., an aerospace and communications company. Earnings climbed to \$24.5 million on sales of \$543.8 million, more than double the 1977 figure of \$9.6 million. At year-end, the company had a backlog of government and commercial orders in excess of \$1 billion. (NYSE Symbol: FEN).



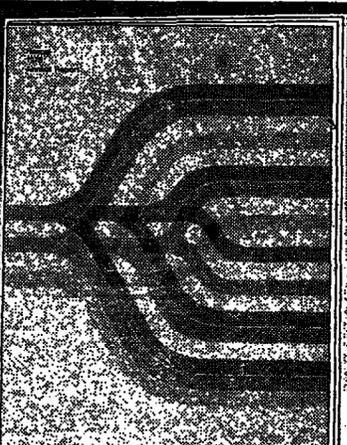
General Cable Corporation

General Cable Corporation has grown and diversified dynamically in recent years. Sophisticated technologies acquired since 1976, including electronic components, engineering services, and environmental products, now account for nearly two thirds of revenues which in 1978 increased 37% to \$848 million. The company plans to change its name to GK TECHNOLOGIES, incorporated upon shareholder approval.



Hercules Inc.

Hercules, a worldwide manufacturer of chemicals, produces a variety of products for agriculture, automotive, coatings, adhesives, pharmaceutical, construction, mining, plastics, textiles, food, packaging, paper, rubber, pollution abatement and space industries. Sales and earnings reached all-time highs: up 15% to \$1.93 billion with net income increasing 78% to \$103.3 million, or \$2.35 per share.



Hexcel Corporation

With aerospace, Hexcel's largest market, booming again, 1978 saw record sales of \$89,132,000 and earnings of \$3,799,000; it was the ninth consecutive year of earnings growth. Hexcel's engineered materials are in record demand for commercial aircraft and helicopters manufactured by Boeing, Douglas, Lockheed, Airbus Industrie, British Aerospace/Aerospatiale, VFW-Fokker, Sikorsky and Bell. Hexcel's basic products - honeycomb, fiber composites, specialty chemicals and resins - are marketed internationally in transportation, telecommunications, recreation, construction, general industry and medical, health and personal care as well as aerospace.

Facts and figures that add up to sales of U.S. \$11.4 billion.

To obtain a copy of any of the Annual Reports featured on this page, please send the coupon.

To: The Advertisement Director, Financial Times, Bracken House, Cannon Street, London EC4P 4BY or Laurance Allen, Financial Times, 75 Rockefeller Plaza, New York, NY 10019.

Please send me the facts and figures about

<input type="checkbox"/> Allis-Chalmers Corporation	<input type="checkbox"/> Ametek, Inc.	<input type="checkbox"/> Avco Corporation	<input type="checkbox"/> Burlington Northern, Inc.
<input type="checkbox"/> Carter Hawley Hale Stores	<input type="checkbox"/> Coldwell Banker & Co.	<input type="checkbox"/> Crum and Forster	<input type="checkbox"/> The Echlin Manufacturing Co.
<input type="checkbox"/> Fairchild Industries, Inc.	<input type="checkbox"/> General Cable Corporation	<input type="checkbox"/> Hercules Inc.	<input type="checkbox"/> Hexcel Corporation

Name _____ Position _____

Company _____ Address _____

8/5/79

J.P. Smith

Handwritten note: "J.P. Morgan 1950"



Holiday Inns Inc.

Holiday Inns Inc. is a growth oriented, diversified, international corporation providing services in the lodging, food service, entertainment and transportation industries. Net income in 1978 advanced 19% to \$62.8 million on a 15% increase in revenues to \$1.2 billion. Dividends increased by 12.5% annually for 10 years and the current annual dividend is \$0.86. Return on shareholders' equity reached 11.9% in 1978. (NYSE Symbol: HIA).



Hospital Corporation of America

Hospital Corporation of America is the world's leading hospital management company currently operating more than 170 hospitals with over 19,000 beds in the United States and internationally. Since HCA's founding in 1968, the Company has never had a down quarter and earnings have grown at an annual compound rate of 30%. In 1978, HCA's revenues increased 37% to \$787 million and earnings were \$2.59 per share, up from \$1.95 in 1977. HCA is a recent addition to the S&P 500. (NYSE Symbol: H3P).



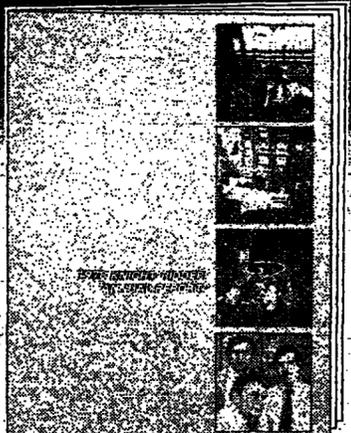
INA Corporation

INA is one of the United States' largest diversified financial services companies, with principal interests in property-casualty insurance, life and group insurance, health care management and investment banking. INA has conducted insurance business in London since 1792. The carrying value of INA's total investments was \$5.4 billion at year-end. In 1978, operating earnings increased 27.4% to \$211.4 million. INA has paid continuous cash dividends since 1954 and recently increased its annual payment rate 15.4% to \$3.00 per share from \$2.60.



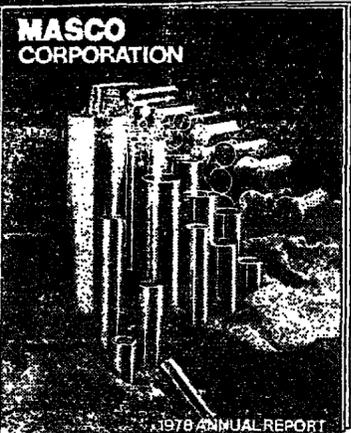
IU International

IU International is a diversified company with major interests in land transportation, ocean shipping, utilities, industrial products and services, distribution services, and agribusiness. IU's dividend payout - 83.5 cents per common share in 1978 - increased for the 34th consecutive year. Revenues in 1978 were \$2.5 billion. IU has 45,000 shareholders and approximately 34 million shares outstanding. (NYSE Symbol: IU).



Knight-Ridder Newspapers Inc.

Knight-Ridder's 38 daily newspapers circulate about 25 million copies a week, the largest circulation of any U.S. newspaper group. In 1978, the company acquired three VHF television stations and one UHF television station. The five-year growth record: earnings per share from continuing operations have grown 16.1% on a compound annual basis while dividends have grown 24%.



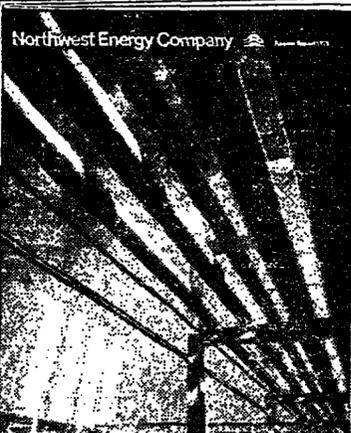
Masco Corporation

Two Decades of Growth... Masco manufactures faucets and other residential and home improvement products; energy-related and other specialty products; and cold expanded and other components for industry. By establishing proprietary leadership positions in markets with above-average growth potential and providing superior value to customers, Masco has reported two decades of growth... uninterrupted annual increase in sales, earnings and dividends.



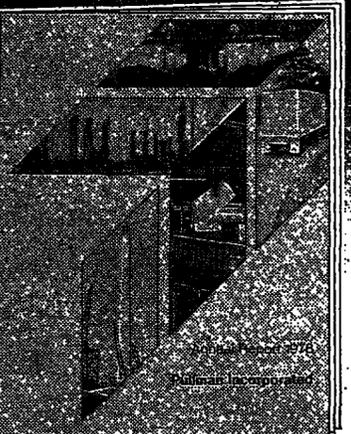
Nabisco, Inc.

Nabisco, a worldwide consumer products company, is widely known as a manufacturer of quality cookies, crackers and snack products. Nonfood products include popular toiletry and pharmaceutical brands, as well as household accessory items. Record results were achieved in 1978, with sales reaching \$2.7 billion and net income surpassing \$100 million for the first time. Its products are marketed in more than 100 countries.



Northwest Energy Co.

Northwest Energy Company is committed to developing and transporting energy resources. Through subsidiaries, the Company supplies natural gas to seven western states, is operating partner for the group which will construct the Alaskan section of the Alaska Highway Pipeline Project, seeks to develop Rocky Mountain natural gas and oil reserves and operates an underground coal mine in Colorado. Highlights of year ended December 31, 1978 are: Operating Revenues \$820,000,000; Net Income \$38,815,000; Per Share \$9.02.



Pullman Inc.

Pullman Incorporated is a diversified international corporation primarily engaged in the engineering and construction of industrial and process plants and the manufacture and leasing of transportation equipment. Annual revenues exceeded \$2.5 billion. Profits in 1978 reached a record high. For all its 111 year history, Pullman has paid consecutive quarterly cash dividends - a record unmatched by any industrial company.



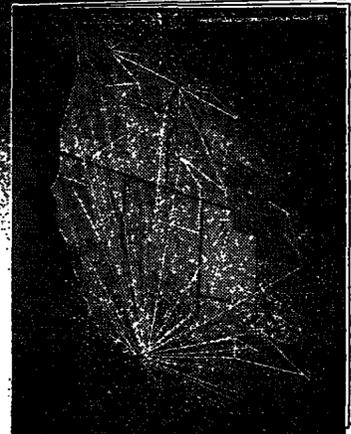
Tiger International Inc.

Tiger International's net income increased by 90% in 1978. Earnings per share rose from \$2.08 to \$3.86. Revenue from Flying Tigers, the world's largest airfreight airline, was up 58%. Leasing Group revenue, sparked by railcar and aircraft leasing, was up 36%. Tiger Investors Mortgage Insurance revenue was up 24%.



Tyler Corporation

1978 was the eighth consecutive year of record sales and profit performance for Tyler Corporation (NYSE). Fully diluted earnings per share increased 17% to \$2.14, setting five-year and ten-year compound growth rates of 25% and 20%, respectively. At 21.4% return on shareholders' equity exceeded 18% for the eighth successive year. Tyler competes in the fields of building materials, trucking and industrial explosives. Annual dividend rate: \$0.45 per share.



Western Bancorporation

WBC's banks in 11 western states operate 800 offices in 405 communities, including the 31 largest western markets. The eighth largest U.S. banking company, WBC closed 1978 with record earnings for the third consecutive year - \$187.2 million, up \$47.6 million over 1977. Earnings per share of \$4.53 were up 38.2% in 1978. WBC paid a 50% stock dividend and increased the annual cash dividend rate 20% to \$1.36 a share, the third increase in 18 months.

More facts and figures that add up to sales of U.S. \$18.9 billion.

To obtain a copy of any of the Annual Reports featured on this page, please send the coupon.

To: The Advertisement Director, Financial Times, Bracken House, Cannon Street, London EC4P 4BY or Laurance Allen, Financial Times, 75 Rockefeller Plaza, New York, NY 10019.

Please send me the facts and figures about

<input type="checkbox"/> Holiday Inns Inc.	<input type="checkbox"/> Hospital Corporation of America	<input type="checkbox"/> INA Corporation	<input type="checkbox"/> IU International
<input type="checkbox"/> Knight-Ridder Newspapers Inc.	<input type="checkbox"/> Masco Corporation	<input type="checkbox"/> Nabisco, Inc.	<input type="checkbox"/> Northwest Energy Co.
<input type="checkbox"/> Pullman Inc.	<input type="checkbox"/> Tiger International Inc.	<input type="checkbox"/> Tyler Corporation	<input type="checkbox"/> Western Bancorporation

Name _____ Position _____

Company _____ Address _____

8/5/79

FINANCE IN THE U.S. VIII

Foreign investment at record levels

AS THE dollar plunged to new lows on the exchange markets last year the pace of foreign-directed investment into the U.S. which has been accelerating since 1973, quickened again. By some reckonings, data produced by the Commerce Department and the Conference Board—a New York-based business research organisation—direct investment from abroad hit record levels.

According to the Conference Board data West Germany leads the list of nations putting funds into the U.S., at least in terms of the number of investments being made, with Britain and Canada following closely behind.

The Conference Board noted an increase from 281 to 358 in the number of direct investments. The Commerce Department estimated that on the balance of payments basis which it uses the amount of foreign investment rose by \$5.6bn to \$39.7bn. A more broadly based estimate of the total assets of foreign-owned businesses in the U.S.—as distinct from the book value of their equity—totalled \$810bn, up from \$1.74bn in 1974.

For some investors currency and stock market movements are no doubt important considerations behind their decisions. The acquisition of U.S. property and farmland by private investors perhaps most closely conforms to the stereotype of flight capital moving to what is seen to be a politically stable haven at a time when assets are cheap.

Untold sums of money are being funnelled into the U.S. into such property. But just how much is a complete mystery, although nobody is in any doubt that the figures run into hundreds of millions of dollars.

Indeed it is one of the few forms of foreign direct investment which has shown signs of provoking a political backlash—another is commercial banking investment. Thus last year there was such an uproar from some U.S. farming interests about foreign capital driving up farmland prices that Congress began to consider

legislation which would require foreigners to report land purchases.

Another sign of the attractions of U.S. property to foreign investors was the tentative approach which the West German Deutsche Bank made about the prospects of purchasing the skyscrapers which dominate the Manhattan skyline, the World Trade Centre. Property experts suggested that such a deal would see \$1bn change hands. The bank's idea apparently was to parcel up the property into digestible chunks and sell it off to private investors.

Compiled

While it may be possible to argue that depending on what is the form of the investment some factors are likely to be more important than others in the decisions being taken, the complexity of the forces at work should not be oversimplified. The fact that so much direct investment has come from Britain over the past five years—even though sterling was weak throughout much of that period in relation to the dollar—clearly suggests that currency issues are not decisive.

The Conference Board, for example, has compiled a list of motivations ranging over the size of the U.S. market, the generally higher level of profitability in many sectors of U.S. industry compared with that in some foreign countries, increasingly favourable labour costs in comparison with other countries, which has reduced the attractiveness of exporting to the U.S., and the availability of management, labour and technology.

Such a list is far from exhaustive. Japanese companies, particularly in the television industry, have been concerned about the threat of trade protectionism limiting their U.S. export market.

Standard and Chartered, the UK banking group which bought Union Bank of Los Angeles earlier this year, is generally believed to have been anxious to diversify its

geographical base, currently heavily dependent on Southern Africa, a part of the world which threatens to be politically unstable.

The sheer size of a company like Unilever in other parts of the world and its limited presence in the U.S. was a factor in its decision to expand through the purchase a year ago of National Starch.

But as the pace of foreign direct investment has quickened the wisdom of some of the moves is being questioned and some observers are wondering whether fashion is becoming an important but irrational factor in the decision making, something which is not uncommon in financial markets.

It will probably be many years before the wisdom of many current investment decisions can be assessed, and perhaps by then some of those making today's decisions will be able to retort that they did indeed get into the U.S. when prices were depressed and that their judgment of long-term prospects was prescient.

But if nothing else, the contrast between the strategies being followed by major U.S. corporations which have been embroiled in an orgy of takeover activity themselves should give pause for thought.

The U.S. takeover wave of the past three years has been typified by conglomerate acquisitions in which companies have sought partners in unrelated or loosely related fields. In part this characteristic has been dictated for some corporations by anti-trust laws. But it also reflects a desire to get into different lines or business with different earnings characteristics, greater stability throughout the business cycle or higher growth potential.

Another characteristic of many U.S. takeovers has been that target companies have often been leaders in their field, with solid market shares or special technology to offer.

Foreign investors have also been very active in acquiring U.S. concerns in the past year. Indeed, acquisitions appear to be becoming a more popular

way of getting a U.S. foothold. According to merger consultants W. T. Grimm there was a 23 per cent increase in foreign acquisitions of U.S. companies last year to a total of 199 and in the first quarter of 1979 the firm detected a further acceleration, with 63 acquisitions proposed against only 37 a year ago.

Unlike those of their U.S. rivals, however, foreign investors' opportunities are often limited. Most are extremely reluctant to get into hostile takeover situations, even though this is an area where many U.S. groups have been shedding their inhibitions.

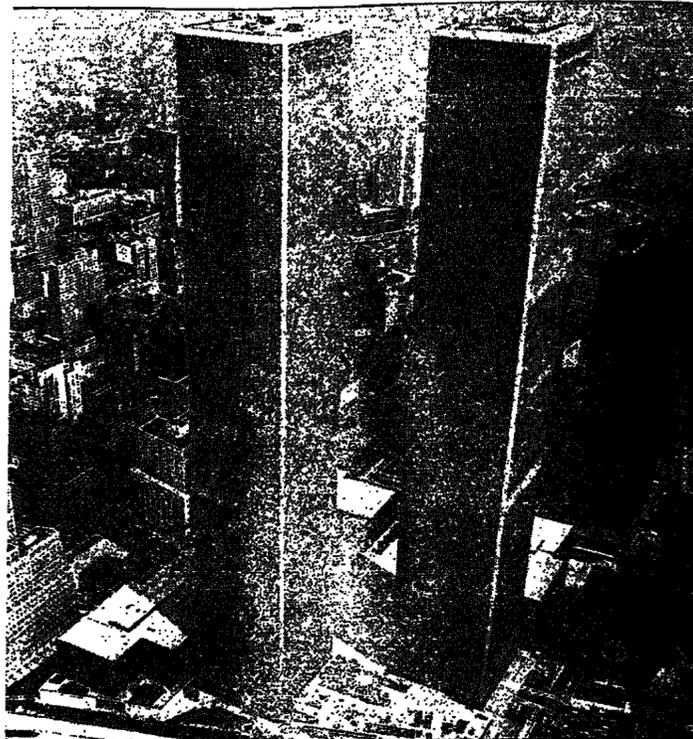
Foreign corporations, while getting geographical diversification, generally lack the assurance needed to make a major product diversification acquisition in an unfamiliar market. Often the overseas company simply does not have the resources to buy a leading company in its field.

It is notable too that several acquisitions, particularly in the supermarket and banking fields, have been of businesses which have been going through a

difficult period. Clearly the foreign managers believe that they have something to offer to turn a company around. In contrast, many of the major bids between U.S. companies have involved highly successful operations with management of proven quality in residence.

Those foreigners who made their acquisitions two or three years ago have had as background a booming U.S. economy against which to sort out their relationship with their U.S. property and to begin to earn the profits which their investments have been aimed at securing.

As inflation accelerates in the U.S. and the economic outlook darkens it will be interesting to see whether a more cautious mood prevails. The evidence so far suggests that it will only be when a recession hits, if it does, that foreign direct investment will slow down. After all, at the beginning of 1978 most economists were forecasting a much slower U.S. growth rate but this does not seem to have discouraged foreign investors.



S.F.

The World Trade Centre, New York City

FOREIGN INVESTMENT: RETAILING

Ready to join the fray

FOREIGN INVESTMENT interest in U.S. retailing has come on strongly in the last 12 months, bringing with it several bids worth over a billion dollars. On the face of it, this seems an odd moment to pour such huge sums into American supermarkets and department stores, what with inflation and the chance of a recession darkening the horizon.

However, the bidders all seem to believe in their ability to make something of the hotly competitive U.S. retailing business, despite the failure of many Americans to make something of it themselves.

The recent \$1.1bn bid by

Brascan of Canada for F. W. Woolworth is the largest and most widely noticed of the foreign sallies. But it comes on the heels of the \$54m acquisition by Tengelmann of West Germany of 29 per cent of the Great Atlantic and Pacific Tea Company (A and P), the U.S.'s largest supermarket chain, with an option on 13 per cent more. Before that Agache-Wilrot, the French textile and retailing conglomerate paid \$49m for Korvettes, the department store chain, and Cavenham paid \$133m for Colonial Stores, the Atlanta-based supermarket chain.

Although retail sales continue to be brisk as the current economic revival moves into its fifth year, few but the most aggressive and efficient businesses find life easy in retailing.

Sears Roebuck, the largest of them all, has been struggling for two years to improve its profit margins and recapture the market share it lost in a painful price-cutting war. Similarly, A and P is in the process of paring back its operation by more than 150 stores to haul itself up into the black. In fact, without the Tengelmann bid, its prospects would be highly uncertain. Profits in the food retailing business are currently estimated to be going up by about 7.5 per cent a year, but costs at 12 per cent or more.

Furthermore, the high visibility of the retailing business makes it vulnerable to President Carter's wage and price guidelines. At the end of April Sears was told by the White House to cut its prices. It was not obliged to, but it did. But the retailing business' well-known problems could be precisely the reason for foreign takeover interest. Compared to stock market indices like the Standard and Poors 500, retailers' shares are still com-

paratively cheap. According to a study conducted by Loeb Rhoades Hornblower and Wall Street investment firm, share prices for the major chains are close to or below the lows of 1974, while earnings are substantially higher than those achieved before the 1974-75 recession. The study also showed that the rate of return on these companies' shares was generally higher than the average of the Standards and Poors 500.

The purely financial case for investing in U.S. retailing emerges most clearly in the bid by Brascan, a company with no previous experience of retailing, but with several hundred millions of dollars to invest where it thought best.

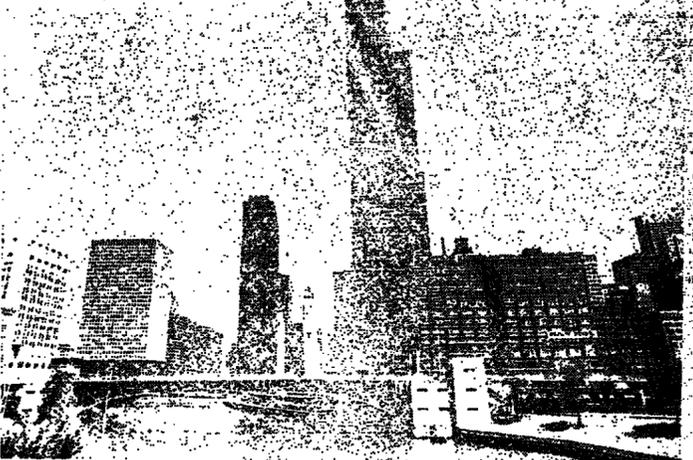
Although Brascan has kept its comments on the bid to a minimum, it stated its reasons for selecting Woolworth in two letters to its shareholders. One was that it wanted "a large company with sufficient earnings and cash flow, and prospects for future growth." The other was that the acquisition of Woolworth would "position us in the stable consumer goods and merchandising industries."

The other bids have a common thread in that they come from aggressive, internationally-orientated retailing groups who are expanding not only in the U.S. but in other countries as well. Both Cavenham and Agache-Wilrot, purchasers of Korvettes, are expanding their

operations in Europe. Tengelmann was slightly different. It had grown as far and as fast as it could in Germany and was poised to move abroad when the A and P opportunity came up.

Whether these deals will prove wise in the long run remains to be seen. Although successful retailers can frequently apply their systems to other companies and "turn them round," this is not always the case. British American Tobacco's foray into U.S. retailing in 1972, one of the earliest and largest of its kind, has yet to get properly off the ground despite a couple of major shake-ups.

J.W.



The Chicago skyscraper (centre) of Sears Roebuck, one of America's biggest retailers

FOREIGN INVESTMENT: BANKS

Powerful stimulus

EARLY LAST year Citibank, the largest commercial bank in New York, redesigned its branch at the corner of Fifth Avenue and Fifty-first Street. The branch, a seven-storey building, was the day when New York banks made handsome profits from their domestic business, was modernised and cut back a little in size to leave a fine corner site fronting on elegant Fifth Avenue to be let out to another business. It was occupied subsequently by the Bank of Ireland.

It would be going a little too far to say that America's major banks are moving aside to let the foreign competition in, but it is certainly true that foreign banks in the U.S. have become a powerful competitor and are one of the forces which have led large local banks to revamp their business strategies. Certainly, the banking sector is one where foreign investors are having a significant impact on a domestic industry.

There are many ways of measuring this. The assets of the foreign banks in the U.S. have been growing at around 30 per cent a year since 1972, when they were around \$20bn, until today they exceed \$100bn.

They have close on 300 offices in the U.S. (in New York alone there are 133 branches and agencies of foreign banks) most of them concentrated in three States of New York, California and Illinois. Most States still

do not permit foreign banks to open branches.

This concentration has given the foreign banks a disproportionate competitive impact. The leading and most overstate the case but it indicates that in both California and New York, for example, about one third of commercial loans are being made by foreign banks.

Moving beyond the statistics it becomes more difficult to assess how important foreign banks are in the U.S., but there are some indicators which are not widely disputed. There is no doubt, for example, that many foreign banks have been able to expand their U.S. business by cutting the price of loans and selling into the market of their U.S. competitors. The American banks can scarcely complain about this, they have done the same themselves overseas and more recently in the U.S.

The prime rate system for pricing loans in the U.S. has been undermined by the fierce competition among banks themselves for commercial loans and between the banks and the commercial paper market. The foreign banks have intensified this competition in search of business with U.S. companies. They have been better placed to secure the business of other foreign investors who have been moving into the U.S.

Another example of the impact which the foreign banks

have had was the passage of the International Banking Act. While this was ostensibly designed to try to reduce some of the advantages which foreign banks enjoyed over their U.S. competitors, it began to accomplish this in two ways.

There was some reduction in the freedom the foreign banks enjoyed, but there has also been some expansion of the powers of domestic U.S. banks in relation to their ability to open offices undertaking foreign business for U.S.-based corporations. The Act also required the White House to examine laws generally prohibiting U.S. banks from opening deposit-taking branches in more than one State. Action to change these laws could transform the face of U.S. banking. The foreign banks are thus helping to shape the regulatory environment in the U.S.

So far at least there has been little sign of political opposition gathering to oppose the growing strength of the foreign banks. The Federal Reserve Board earlier this year released a policy statement which aimed to try to reinforce the traditional U.S. attitude towards foreign investment in all but a few sensitive industries—broadcasting and the defence industry are two of these—namely that artificial restrictions should not be erected, or special privileges granted, in foreign investors. It gave practical

support to the policy statement by approving the biggest ever proposed acquisitions of U.S. banks by foreign banks only two months ago.

But the Fed cannot make policy alone; in this area both the Congress and State regulators have a voice. At the moment there is little evidence that Congress is seriously worried—indeed last year's International Banking Act was broadly favourable to the foreign banks. State regulators may be another thing. Miss Muriel Siebert, the New York Bank Superintendent, has made no bones about her anxiety at a number of aspects of the foreign banking invasion of the city and the State. At the time of writing she still had to announce her decision on whether to approve the biggest foreign bank acquisition of control of a U.S. bank.

Her decision on the Hongkong and Shanghai Banking Corporation's acquisition of control of Marine Midland Bank, a \$12bn institution, may give a better idea of just how much political opposition there is in New York to such transactions. Already some foreign bank executives fear that another wave of foreign takeovers—even where both parties favour the deal—could sour the atmosphere. The financial muscle of larger banks also makes them potentially, at least, a sensitive area for foreign investment.

S.F.



America's Finest Location For Business Is Just Below Washington.

Virginia, just below Washington, D.C., is within 800 kilometers of nearly half of the U.S. population and over 55% of U.S. manufacturing activity. We're the most northern of the Southern states. And the most southern of the Northern states.

Virginia's transportation system is one of the world's finest: it includes an international jetport (Dulles, America's Concorde terminal), five of the nation's financially strongest railroads, an excellent highway system 81,000 kilometers long, and America's second-largest cargo port, Hampton Roads.

In Virginia, workers don't have to join unions to work. If workers require a specially designed training program, Virginia's community college system will

offer it, at no cost to the employer.

These are some of the reasons why Pechiney Ugine Kuhlmann, Moulinex S.A., Mercedes-Benz, Imperial Chemical Industries and other European businesses are here.

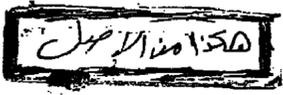
Virginia: Half North, half South. All business.

Contact Denis Ruffin, Director of Virginia's European Office for International Trade and Development, 479 Avenue Louise, BTE 55, B-1050 Brussels, Belgium. Tel. 648 61 79, Telex: 26695.

Profit From The Vigor Of Virginia.



J.P. 1979



Vogue for interest rate futures

A Plain Man's Guide

TRADING IN financial futures (see accompanying guide) is still essentially in its infancy in the U.S., the only country where the practice is at all widespread. But its proponents claim it to be the country's fastest growing market, with everything going for it in the present uncertain economic climate.

Certainly the signs seem to point that way. The financial community's initial resistance to financial futures is waning. The volume of contracts traded and "open interest" or exposed positions continues to set new records for many instruments, and the auction price of exchange-sealed contracts has soared. There are even indications that the Treasury and the Federal Reserve Board will shortly give them a cautious blessing.

Trading in financial futures started about four years ago in Chicago, centre of the country's vast commodity markets. The fact that it all began there rather than on Wall Street is no accident. Financial instruments are basically commodities where money is the item traded and the interest rate its price. But the Chicago link was unfortunate, particularly for Wall Street, where many people dismissed the new phenomenon as a gambling saloon run by grain dealers.

But by dint of much hard selling and education, particularly by the Chicago Board of

Trade (CBOT), the largest commodity futures market, a growing number of financial institutions, securities dealers and plain speculators became aware of the possibilities. These are basically two-fold—hedging and arbitrage.

The hedging possibilities enable both an investor to take advantage of favourable movements in interest rates and a borrower to protect himself against unfavourable movements in cases where neither has complete freedom to time his entry into the market but knows what his needs are going to be.

Critics claim that hedging carries far greater risks than the financial futures' fans would have people believe, because there is no guarantee that interest rates will really move as the futures market suggests they will. But the markets' advocates claim that in today's climate of sharply fluctuating interest rates both borrowers and lenders can use the market to cushion themselves against big rises and falls, something they could not do before financial futures appeared except in the limited forward markets for bonds and currencies.

Chicago dealers report that the small and medium-sized banks were the first to come into the market, probably because they are more open to new ideas than the larger established institutions. But many bigger banks are now giving financial instruments futures

Exchange	Trade	WHO TRADES WHAT AND WHERE
Chicago Board of Trade	Already traded	Proposed
	GNMAs*	+6 year Treasury notes
	Treasury bonds of 15 years and over;	2 1/2 to 3-month Euro-dollar Certificates of Deposit (CDs);
	90-day commercial paper.	30-day commercial paper.
Chicago Mercantile Exchange	90-day Treasury bills	30-60 day Treasury bills;
	1-year Treasury bills	Eurodollar CDs.
New York Stock Exchange	None	90-day Treasury bills;
		20-year Treasury bonds.
New York Commodity Exchange	None	3-month Treasury bills;
		1-year Treasury bills;
		2-year Treasury bills;
		GNMAs.

* Mortgage-backed certificates issued by the General National Mortgage Association carrying "the full faith and credit" of the U.S. Known as Ginnie Maa.

Last year the number of contracts traded in GNMAs, a form of government-backed mortgage certificate which has become the most popular interest rate futures instrument, more than doubled to 953,000 on the CBOT. The number of contracts traded in commercial paper futures quadrupled to nearly 19,000, and dealings this year are running at an annual rate of over 50,000.

In fact Chicago's success has now reached the stage where other exchanges can no longer ignore it.

The New York Stock Exchange (NYSE), America's largest, has announced plans to trade in two interest rate futures and five currency futures. Dealings will be done in a special new trading room adjacent to the Stock Exchange's Broad Street premises. The NYSE hopes to start trading some time next

year, but the precise timetable will depend on how quickly permission for these plans is forthcoming.

New York's Commodity Exchange (COMEX) has already filed applications to trade in four financial instrument futures and hopes to be in business by the end of this year.

Although permission for futures trading comes from the Commodity Futures Trading Commission (CFTC), the Washington watchdog of the commodity markets, the CFTC's attitude towards expansion of financial futures trading is strongly influenced by the Treasury and the Federal Reserve Board, both of which have expressed reservations in the past.

Their main concern is that futures trading in Treasury issues could distort the underlying cash market and make it difficult for the Treasury to sell securities other than those of a type, like one-year bills, which serve the futures market.

The Treasury and Fed have been conducting a joint study of this problem, and their report is in the final stages of preparation. It is believed, however, it will give a cautious nod to financial instrument futures while possibly recommending some new rules making it easier for the Treasury to sell its securities.

D.L.

What are they? An interest rate futures contract is an agreement to buy or sell at some future date a given financial instrument like a bond, Treasury bill or mortgage certificate for a given price. This price is normally expressed as a percentage of the face value of the instrument, the difference between the price and face value representing the discount or interest rate.

Where are they traded? At the moment only on the Chicago commodity markets, where they are traded like commodity futures in contracts of set amounts for delivery anything up to two years ahead. They are best understood in terms of commodities; money is the commodity and the interest on it its price.

What use are they? They enable an investor or borrower to hedge against changes in interest rates. But rapidly growing number of speculators use the market for arbitrage.

How do they work? Although the price of a given financial instrument future varies by month of delivery, these prices move in line with current interest rates, tempered by how the market sees rate developing. Payment on a futures contract is not made until delivery, but the parties to a contract put up a performance bond equal to a small fraction of its value. Since over 90 per cent of futures deals are speculative and are cancelled before delivery by reverse deals, a huge volume of futures trading takes place on the basis of a very small investment.

The "Long" Hedge: A money manager knows on June 1 that on September 1 he will have investment funds of \$1m to put into Treasury bonds, but he fears interest rates might weaken in the meantime. In order to "lock in" to current yields, he buys Treasury bond futures on the spot. If rates do weaken, the value of these

futures will rise and he sells them in September at a profit which offsets the higher cost of the \$1m of Treasury bonds he is now ready to buy. But if rates strengthen, the value of his futures drops. He sells at a loss. On the other hand, the yield on Treasury bonds will be higher when he comes to invest his \$1m.

The "Short" Hedge: In December a portfolio manager who anticipates selling \$10m of Treasury bills in January, fears that interest rates will go up in the meantime, sells March futures contracts for a like amount. If rates do go up, the value of these futures will decline and he will be able to square his position in January at a profit which will offset his loss on the sale of his Treasury bills. If rates go down, the futures will gain in value and he will have to square his position at a loss. On the other hand, he will obtain more from the sale of his Treasury bills.

FOREIGN INVESTMENT: MOTORS

A growing challenge to Detroit

NO OTHER single U.S. industry has seen a greater concentration of foreign investment activity in the past year than motor manufacturing.

While American car companies have been part of the European landscape for more than 50 years, the U.S. seemed, until the 1970s, an inviolable preserve of the giants of Detroit who were content to let foreign manufacturers take a share of the small car market, while retaining upwards of 90 per cent of all sales for themselves.

Foreign companies, it appeared, had little more to offer apart from a few small models or specialist sports cars.

Now it seems they have designs on both cars and diesel engines. The first of the giants of Detroit who were content to let foreign manufacturers take a share of the small car market, while retaining upwards of 90 per cent of all sales for themselves.

Foreign companies, it appeared, had little more to offer apart from a few small models or specialist sports cars.

Now it seems they have designs on both cars and diesel engines. The first of the giants of Detroit who were content to let foreign manufacturers take a share of the small car market, while retaining upwards of 90 per cent of all sales for themselves.

Foreign companies, it appeared, had little more to offer apart from a few small models or specialist sports cars.

to imports. Yet in trying to respond to this new challenge from Detroit, some importers have a great deal more than consumer tastes and desires to worry about. The steep appreciation of the yen against the dollar added more than 20 per cent to the cost of a Japanese car in the U.S. last year which, in turn, sharply increased the debates in Toyota and Nissan whether they should establish an assembly operation in America.

The example they might wish to follow, and the one they are studying most closely, is of course, the new Volkswagen of America plant in Pennsylvania. Designed and built at a cost of \$300m in just two years, the VW plant at New Stanton produced its first car for sale on April 10 last year and, in 1978, manufactured a total of 42,000 versions of the Rabbit, which is known in Europe as the Golf.

Shelter

Employing just under 5,000 people and already producing at close to its full capacity of 200,000 units a year, the New Stanton plant looks likely to justify VW's confidence by giving the company much better shelter from the vagaries of currency changes and by giving it all of the flexibility derived from producing in its market.

But these advantages do not all come at once—the Rabbit has already been raised in price twice this year because of higher production costs and "continuing unfavourable international exchange rates."

The U.S. operations are expected to run at a loss until 1981, but the Rabbit's dependence on imported components

should be reduced to about 25 per cent by the end of this year and this will steadily reduce the impact of currency changes.

The only slight question mark against the Pennsylvania plant, and it is one which concerns the Japanese as they ponder similar investments, is its labour relations. The first three-year contract between the company and the United Auto Workers' Union was rejected by the rank and file last October and was followed by a week-long shut-down.

Although a revised settlement was subsequently agreed, the plant was again briefly closed by a stoppage in January and a strike threat was issued, but averted in March.

Mercedes-Benz, somewhat pointedly, does not intend to hire union labour when it opens its first U.S. truck assembly plant at Hampton, Virginia, next year. With a capacity of 6,000 trucks a year, this \$6m investment is merely one element in a patchwork of European plans for penetrating the U.S. market for medium duty diesel engine trucks.

From a base of about 8 per cent of the market last year, diesel engine trucks are expected to capture at least 33 per cent or some 70,000 units by 1985.

But with the exception of Mercedes, which already has one, and of Iveco (the Fiat-RENIO joint venture which is slowly assembling one), other European truck producers are lacking an established dealer network. But this requirement has fitted in with the need of at least two U.S. companies for a medium duty diesel truck design and this has led Mack Trucks, of Pennsylvania, and White Motor of Ohio

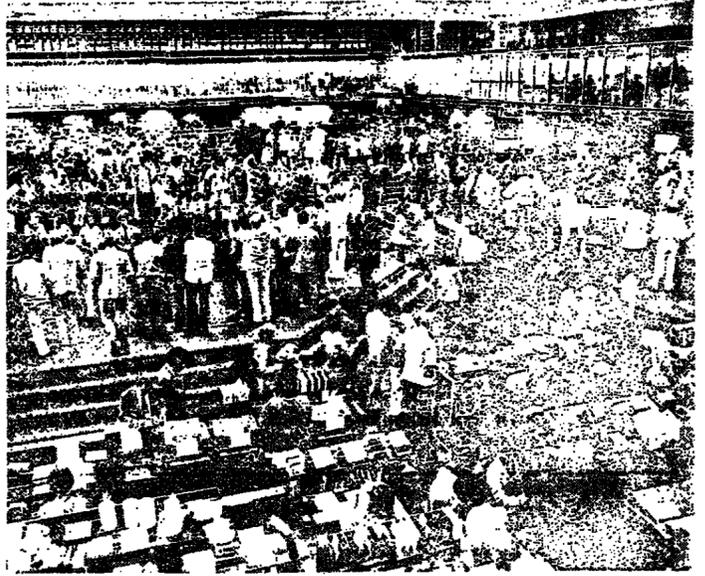
to acquire European shareholders.

Renault's truck manufacturing subsidiary, RVI, is taking a 20 per cent stake in Mack Trucks, whose parent, the Signal companies, will retain control. Apart from helping to raise additional capital, selling a stake to Renault is designed to ensure that there is no question of the French company successfully marketing its trucks through Mack dealers and then withdrawing from the agreement once it was satisfied it could retain the dealers without the Mack connection.

White Motor's experience with another U.S. truck manufacturer, Freightliner, was an influence and may also have been a factor leading to White's sale of 50 per cent of its equity to Maschinenfabrik Augsburg-Nürnberg (M.A.N.). Again, M.A.N. has a diesel truck which White needs for its product range while White has a good dealer network through which it used to distribute Freightliner trucks until last year.

Both Mack and White have production capacity which could ultimately be used by their European partners once their sales build up to sufficient volumes to justify the investment.

J.W.



The trading floor of the Chicago Board of Trade

When you want to acquire an American company, Goldman Sachs can help.



Let the facts speak for themselves:

"Goldman Sachs has one of the most experienced merger and acquisition departments in the industry, and we welcome inquiries regarding possible acquisitions in the U.S."

"Over the past 10 years, we have assisted in the completion of nearly 250 merger and acquisition transactions, 41 of which were international."

"In recent years, we have assisted a number of overseas corporations in effecting acquisitions of American companies."

"Our capabilities in helping

arrange merger transactions are enhanced by the regular contacts which more than 50 members of our corporate finance staff maintain with several thousand major American companies.

"For both buyers and sellers, we provide the skilled objectivity needed to help solve problems in international acquisitions?"

More facts about ourselves:

"We were established in 1869 and provide investors, corporations and governments around the world with a full range of investment banking services."

"Institutional Investor's survey ranks Goldman Sachs as investment banker to more major U.S. corporations than any other firm."

"Again in 1978, major institutions voted us top U.S. broker and best for overall service in the Financial World poll?"

For further information, please contact:

Goldman Sachs International Corp.
40 Basinghall Street
London EC2V 5DE

P.O. Box 70, Kasumigaseki Building
2-5, Kasumigaseki 3-Chome
Chiyoda-ku, Tokyo 100

Goldman Sachs AG
Limmatquai 4, Zurich 8001



Rhode Island: gateway to growth in the U.S.

The state of Rhode Island, with its own deep-water ports, major commercial airport, main-line rail service and excellent interstate highway network, could be the growth opportunity you've been looking for in the United States.

As you can see from the map, Rhode Island isn't an island at all. It's actually an integral part of a thriving market that includes four of the largest U.S. cities and Canada's largest city within 800 kilometers. That puts 76 million Americans and Canadians within a day's delivery by truck.

Our strong industrial heritage reaches back two centuries to when the American manufacturing system was born in Rhode Island. Today, we're a leader in the manufacture of precision instruments, electronic equipment, jewelry, metals, textiles, electrical machinery, plastics, and transportation equipment.

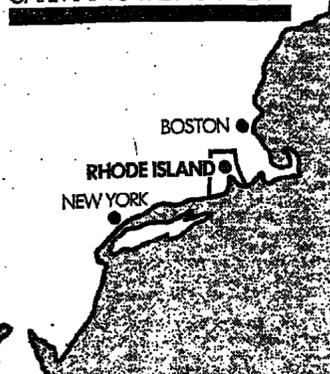
Labour? Rhode Island has more skilled workers per square kilometer than any other state in the U.S. (And, if you need skills we don't have, we'll train people for you.)

Financing? We have excellent programs to help finance new industrial facilities, backed by a strong financial community with considerable international banking experience.

And a comprehensive tax reform program that has greatly improved our business climate.

We'd like to tell you more about why Rhode Island is the right place for your new plant or headquarters in the United States. Call or write: Scott Eubanks, Director, Rhode Island Department of Economic Development, One Weybosset Hill, Providence, Rhode Island 02903, U.S.A. Phone: (401) 277-2601.

RHODE ISLAND USA
GATEWAY TO THE NORTHEAST



FINANCE IN THE U.S. X

Offshore appeal of the Eurobond

THE SIGNIFICANCE of the Eurobond for the U.S. capital market must be looked at from three different points of view. There is its significance for the U.S. borrower, for whom it represents an alternative source of long-term capital. There is the potential interest of the U.S. investor, for whom it represents a non-U.S. investment option, either in dollars or in other currencies. Finally there is the interest of the U.S. banking community in participating in this business and, in particular, in being able to satisfy the international financing and investment demands of its U.S. clientele.

One of the most important developments in the Eurobond market this decade is that it has become increasingly a multi-currency market. After the collapse of the Bretton Woods system it has become more important for both borrowers and investors to be able to borrow/lend other currencies than the dollar, both in order to benefit from low/high interest rates and in order to reduce currency exposure.

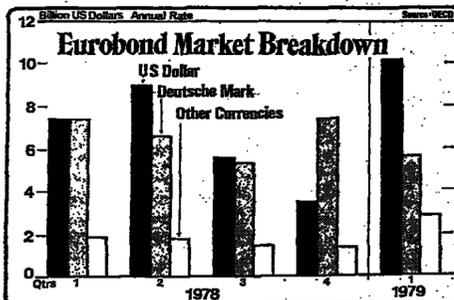
So what was primarily a dollar market in the 1960s has now embraced the Deutsche Mark, the Swiss franc, the yen, and other European and Middle Eastern currencies in the 1970s. Some of these markets are not strictly Euromarkets—they are really foreign bond markets, equivalent to America's "yank" market—but they amount to much the same thing in American eyes; an alternative to Wall Street.

Taps

The U.S. corporate borrower taps the non-dollar and the dollar portions of the Eurobond market for rather different reasons. He cannot float a Swiss franc bond on Wall Street—the U.S. investor is not yet sufficiently currency orientated and the Swiss National Bank would be loath to see it happen—so if, for reasons of currency-matching or interest rate, such a borrower chooses to raise Swiss francs he must accept the Swiss banking cartel's terms, which will include a flotation cost of up to 4 per cent.

The U.S. borrower's motive for tapping the offshore dollar market, however, is bound up with terms, cost and convenience—all relative to the U.S. market—together with other less tangible considerations such as "acquiring a name abroad" and diversifying sources of finance.

The initial rise of the Eurobond market was commonly attributed to the imposition of interest equalisation tax in 1964. This was designed to stem the outflow of dollars by making it more expensive for overseas borrowers to tap the U.S. capital markets. Yet when IET was abandoned in the early



1970s, the Eurodollar bond market did not fade away. It seems that the unregulated nature of the Eurodollar market has preserved its appeal. The fact that Eurobonds are bearer bonds, the fact that issues can be made without having to go through the lengthy registration procedures of the Securities and Exchange Commission; the fact that funds invested in the Euromarkets remain beyond the reach of any future U.S. capital controls—all these have helped keep the dollar sector of the Eurodollar bond market viable.

Apart from the borrower's natural instinct that he can get better terms by spreading his paper around, it would appear that flexibility is one quality that draws the U.S. borrower to the Euromarket. He is probably well able to register a U.S. domestic issue with the SEC without too much labour, but the time this takes may preclude a sudden decision to exploit a temporary improvement in conditions in the long-term dollar market. This speed of access has certainly been a plus point for the Euromarket in the recent uncertain period for the dollar and for dollar interest rates.

As far as cost goes it would seem safe to conclude that over the maturity range of 5-15 years there is not much in it between New York and London. With sophisticated borrowers tapping both markets, sometimes simultaneously, it would be strange if there were. This seems odd at first sight because the scale of fees for the Eurobond market is greater than that for the domestic dollar bond market. But first there are other compensating factors; second, the terms of Euro-issues are not what they seem; and third the terms of Euro-issues are different, in practice though not in theory, for different types of investor.

Fees first: the fee in New York for a high grade borrower is about 0.875 per cent, all four per cent of the value of its issue, of which the fee to the selling group accounts for 0.5 per cent. This compares with a fee of 2-2.5 per cent in the Eurobond market, of which up to 1.5 per cent goes to the selling group.

Offsetting this is the fact that the cost of paperwork and registration in New York is much higher than it is in the international market. Also the coupon payment on a Eurobond is due only once a year instead of six months as in New York. The value to the borrower of this de facto delay in the flow of interest payments is a running interest rate bonus of about 1/2 per cent in a 10 per cent environment.

Even so, the main corrective influence at work is probably the fact that the banks are seldom getting the fee which the figures suggest because they are forced to sell bonds at a substantial discount to institutional investors in the Eurobond market. The manner in which this happens cannot be detailed here, but the underlying problem is that whereas U.S. bonds are priced very close to what the market will really stand, and whereas Wall Street underwriters and selling groups are forbidden to place their bonds at anything but the offer price, this is not the case in the Euro-market. Eurobonds are priced somewhat more optimistically, and there is in effect no retail price maintenance because, with bearer bonds, this would be practically impossible to enforce.

Institutional investors and borrowers view this situation rather differently. The former now regard it as their right—a "bulk discount" leading to a price which has a chance of being sustained in the after-market. Borrowers think that their bonds are being sold cheap; if bankers are willing to see their cut reduced, they argue, borrowers should get a slice of the benefit.

The only certainty is that investors with less clout get a poor deal. They buy the Eurobond at the issue price, or have it bought for them, and are almost certain to see even the most successful issues go to an immediate discount in the secondary market.

For this reason it is perhaps fortunate that the majority of U.S. investors cannot be sold Eurobonds in the primary market. Americans can buy Eurobonds in the secondary market provided that the primary

distribution is complete. This is a rather difficult moment to establish in a market where banks are often left with the remnants of past underwrites. The securities industry gets round this by allowing an adequate period of time to elapse between issue and secondary market sale—a period that is laid down in take-agree-ments with the SEC.

The only way round the ban on the primary distribution of the U.S. of unregistered securities is by means of a private placement. Strictly speaking these may only involve "sophisticated" U.S. investors. These regulatory factors have undoubtedly hindered attempts to sell Eurobonds to U.S. investors. But a growing awareness in the U.S. that the market is not everything has led to the establishment of some national bond funds in the U.S. There has also been a rise of European investment banks to Wall Street in search of pension and insurance funds which might seek to "diversify" away from the dollar.

Spur

The rapid rise of the Euro-currency market, and the Euro-bond sector of it, together with the internationalisation of the market already touched upon, have visibly acted as a spur to get U.S. banks and investment banks into the game. It is significant that 1978, which was a downbeat year for the dollar's share of the international bond market, saw a conspicuous number of new arrivals. Among the U.S. banks which have recently increased their Euro-bond market activities are Bankers Trust International, Amex Bank, Bank of America, Chemical Bank International, Rlyth Eastman Dillon and Kuhn, Loeb Lehman, and, soon, Morgan Guaranty.

American banks have chosen a variety of routes to get involved—joint ventures, consortium banks and merchant banking subsidiaries—but it now seems to be fashionable to set up one's own operation. One interesting aspect of this trend is that a mingling of investment banking and commercial banking by U.S. banks is taking place in Europe which is still not allowed to occur in the U.S. The big American commercial banks are already notably active as issue managers; Merrill Lynch is a rare example of an investment bank heading in the other direction.

So, quite apart from building up capital raising and fund management expertise in currencies other than the dollar, it looks as though U.S. banks are also building up skills in the Eurobond markets, which they may one day be able to deploy on Wall Street.

Nicholas Colchester

Gold Silver Copper Zinc



Commodity futures trading is one of New York's fastest growing investment vehicles. Individual speculators and business executives are using metals futures markets for both risk-capital investment and as a financial management tool. If you take part in the management of your own financial affairs—or are involved in your company's financial planning, you should learn more about speculating and hedging in metals.

Planned by **COMEX**

The World's Largest Metals Futures Exchange

Commodity Exchange, Inc. Four World Trade Center, New York, NY 10048 • (212) 938-2900

Worldwide Investment in the United States

NEW YORK-JUNE 18 & 19 1979

What are the prospects for foreign investment in the United States? New York in world finance — what will be its position in the next decade? Why the United States is so important to the international banker.

These, and many other questions, will be examined and discussed at the Conference "Worldwide Investment in the United States", to be sponsored by the Financial Times, World Business Weekly and The Banker in New York on June 18 & 19, 1979.

Amongst the distinguished panel of speakers will be:

Mr. Edward L. Palmer, Chairman of the Executive Committee, Citibank N.A.

The Rt. Hon. Lord Soames, GCMG, GCVO, CBE, Director, N. M. Rothschild & Sons Ltd., Formerly Vice President of the EEC.

Mr. Akira Harada, Senior Managing Director, Matsushita Electric Industrial Co. Ltd.

Mr. George Ball, Partner, Lehman Brothers Kuhn Loeb Inc.

Mr. Omar El Abd, Vice President, Salomon Brothers International Ltd.

Dr. Robert Sutz, Executive Vice President, Union Bank of Switzerland.

For full details of the agenda and registration procedures, complete and return the coupon below.

WORLDWIDE INVESTMENT IN THE UNITED STATES

To: Financial Times Limited, Conference Organisation, "WORLDWIDE INVESTMENT IN THE UNITED STATES", Bracken House, 10 Cannon Street, London, EC4P 4BY, Tel: 01-236 4382. Telex: 27347 FTCONF G

Please send me full details of your conference "Worldwide Investment in the United States"

Name _____ Company _____

Address _____

Tel: _____

A FINANCIAL TIMES CONFERENCE

Domestic bond prices

AS USUAL when the interest rate cycle approaches its peak, the market for fixed income securities is in a state of some excitement, watching for the moment when the cycle actually turns.

But although this is a phenomenon which happens with fairly predictable regularity every four to five years, the process this time round has been particularly drawn out, posing investors with a severe test of patience and borrowers with some tricky tactical problems. There is also a growing feeling in the market that even if interest rates peak in the coming months, as most people expect them to, the downturn may not be as clear-cut as before because of deep changes in financial habits brought about by inflation.

It is now over four years since yields in the second half of 1974, and just over two years since they bottomed out at the beginning of 1977. However the run-up to the current peak has been a lot shallower than in the two previous cycles. And although many authoritative economists have been warning that interest rates will not top out until the second half of this year, there have been several false alarms since last autumn for understandable reasons, each spurring the bond market into short-lived rallies before the truth emerged.

One reason was the relative stability of the Fed funds market in the first quarter of this year. Although this mainly influences the short-term market, it is a closely watched indicator for the credit markets as a whole. After a steep rise in the second half of 1978 spurred by the Fed's tight money policy, the key Fed funds rate remained at around 10 per cent for over four months. During that time, many large banks cut their prime rates for a while, adding to the impression that the credit markets had stabilised.

The unwillingness of borrowers to commit themselves to the long-term market just before the rates drop also put pressure on the short-term mar-

Type	BOND YIELDS (per cent.)		
	Previous peak	Date	Yields on April 30
Long-term Government	7.33	Aug. 1974	9.24
Municipal	7.07	Jan. 1975	6.80
AAA Utility (New Issue)	10.38	Sept. 1974	9.75
Bell System	10.05	Sept. 1974	9.57

ket, producing the inverted yield curve which many economists hold to be the herald of a recession. But this time, the herald arrived a little early, and the economy kept booming.

By the end of April, the combined pressures of high inflation (by then running at an annual rate of 13 per cent), and strong demand for credit due to the unusually high level of economic activity brought a change in Fed policy. Interest rates were jacked up again, and bond prices slipped a bit further.

Mood

But the market's mood had hardened a little. Far from recoiling at the thought of tighter credit because of the depressing impact it has on bond prices, it almost welcomed a tougher monetary policy because of the need to put a brake on economic activity and restrain the high level of borrowing.

Today, key rates are still below 1978 peaks in corporate and municipal bonds. Only Treasury bonds have so far set new records owing to the very high level of Government borrowing. But because of the persistence of inflation despite Mr. Carter's wage and price guidelines, there is less debate in the market now as to whether rates have peaked and a growing consensus that the top of the cycle is still some way off.

In fact, trends increasingly favour prognoses like that put forward by Salomon Brothers in December (and greeted with some scepticism at the time) that interest rates will not peak

until the latter half of the year, by which time the prime rate will have topped 13 per cent (it is currently split at 11-11 1/2) and new triple A utility bonds will carry yields of 10-11 per cent (currently 9.75 per cent). Most key rates, Salomons said, would exceed their 1974 highs.

Salomon's rationale was that the economy would generate a very moderate rate of real growth but high inflation. Consequently credit demands will be high, mainly from the household and Government sectors. Against this, the amount of new savings will be small, and monetary policy will be tightened, Result, higher interest rates.

As it turns out, economic growth is better than moderate, but this has only stimulated credit demand from the corporate sector and added to the pressure behind interest rates.

The longer the market's peak is delayed, the more problematic it becomes for corporate treasurers. Although many have little choice but to issue long-term debt in present market conditions, they are turning where they can to short-term sources of funds, such as commercial paper and certificates of deposit. Short-term borrowings reached \$17.2bn by mid-April, compared to \$10.1bn in the same period last year.

On the other side of the market, the investor anxious to lock in to maximum yields is keeping his funds liquid or placing them in money market instruments with short lives and high yields.

When the market finally does turn, past experience indicates that bond prices will rise rapidly as investors hurry to obtain the maximum yields and economic recession weakens demand for credit. However, some econo-

mists believe that things could turn out differently in today's inflationary environment.

One reason is that bonds are no longer the attractive long-term investment they used to be. Their yields are no better than averages, in fact they are currently falling behind their historic real rate of return of about 2 1/2 per cent. Also, they offer virtually no scope for capital appreciation if held for more than a few years. In fact inflation is a guarantee that their real value will decline.

For this reason, bonds are increasingly seen as a speculative rather than safe investment—as securities to be bought at the top of the interest rate cycle and sold at the bottom.

The continuing strength of demand for bonds can be explained partly by long-standing investment habits, and partly by the lack of alternatives so long as stocks remain undervalued. Another reason is the fact that institutional investors like insurance companies and pension funds, who meet their future obligations in depreciating dollars, are less concerned with real capital growth and therefore see in bonds a useful and ready home for their funds.

Other technical factors could come into play after the peak and prevent bond prices from rising in the last few months. Businesses may find themselves with bulging inventories to finance just as their profits are declining. Similarly, consumers may have to borrow to offset stagnant earnings.

The strongest market depressant, though, will be inflation. Even if current economic activity peaks by mid-summer, few people expect prices to rise to abate significantly this year. In fact, there are several in-built guarantees that will go up like the gradual deregulation of oil prices. The biggest point in the bond market's favour is that the uncertainty of the economic outlook probably makes it a better investment prospect than the stock market.

D.L.

Handwritten signature: J. P. ...

Handwritten note: 27/11/50

Equities market lacks direction

U.S. EQUITIES are a puzzle. For more than two years the market for secondary stocks has been extremely strong, but for blue chips and top industrials weak, although the period has seen impressive growth in corporate earnings.

Virtually all yield adjustment has been achieved through a lowering of multiples, since corporate pay-out ratios have been in the 40 to 45 per cent range for most of the period. The key factor in this relative cheapening of equities has been the steady withdrawal from equities by the institutions, particularly pension funds. Stocks have been snubbed for a combination of reasons including disenchantment with the market's performance over the past 13 years, and rising interest rates on short-term money market instruments and long-term corporate and government bonds.

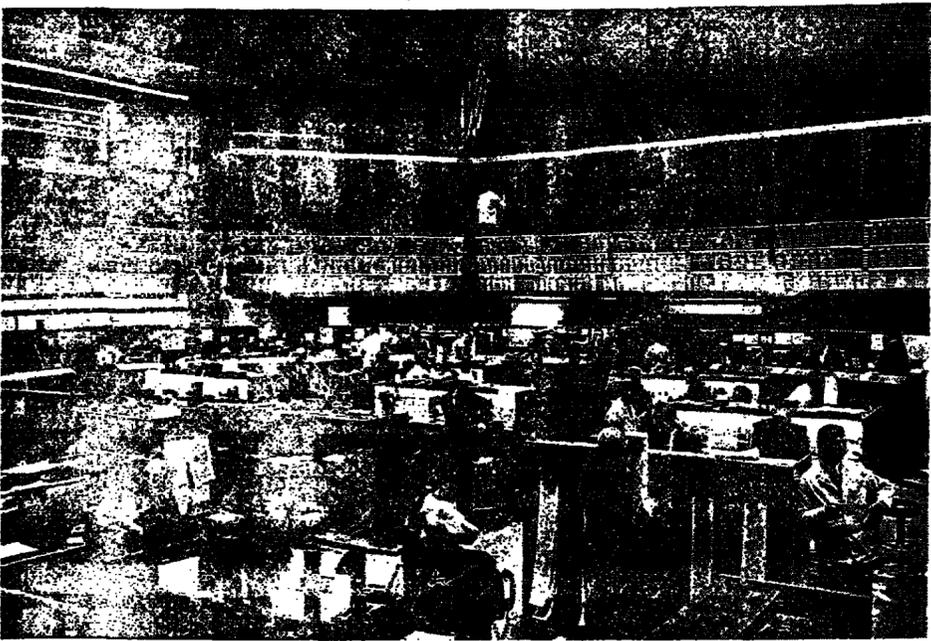
American Stock Exchange index, however, the leading indicator for secondary stocks, has comfortably cleared its 1978 high of 176.87 in the first quarter of 1979, in a move seen as a continuing recovery from the collapse of the secondary market between 1968 and 1974.

Some argue that because the flow of institutional money has been cut down to a relative trickle, the equity market's liquidity has been damaged and that this is a factor behind the growing volatility which has marked the past two years. Ten point daily swings or more in the Dow Jones Industrial average have become commonplace and last November saw a 33.34 gain in one day after President Carter had unveiled the dollar support package.

1974-75 recession was becoming extremely long in the tooth and historical averages had decreed an economic downturn after about 33 months from early 1976. The same expectations have overhung the market in 1979 and while sharp increases in corporate profits in the first quarter of 1979 against the first quarter of 1978 have been a fortifying factor, there seems little chance of a real change in market psychology until there is clear evidence that interest rates have peaked.

On this front there have already been a couple of false dawns, notably in the summer of last year and in the first quarter of 1979. They were false to the extent that a number of private economists and even the chairman of the Federal Reserve Board, Mr. G. William Miller, had raised expectations that short-term rates were at or close to their peak in this business cycle. But rising inflation, coupled with the problems of the dollar and an unexpectedly steady economy, have brought repeated disappointment to those predicting lower rates.

The year opened with a Fed funds rate of 8.5 per cent and closed with a rate of 10 per cent; and although the first three months of 1979 saw a rare period of stability and even weakness in short rates, late April saw indications of a further round of increases. In the summer of 1978 the chances of a rate cut were high, but they have since evaporated. This implies a need for market participants to be more realistic in their expectations.



The trading floor of the Pacific Coast Stock Exchange in San Francisco, California

Diversity

Lastly, the Employee Retirement Income Security Act of 1974, which requires them to meet standards of prudent behaviour, has greatly encouraged pension funds to diversify their portfolios. In the past three years this has tended to strengthen the move out of equities, so that whereas in 1973 pension funds had about 73 per cent of their assets in ordinary shares, by the end of last year the proportion was only 50 per cent. There has been a concomitant sharp reduction in the commitment of new funds to equities, down from more than 100 per cent in the 1972-73 period to 83 per cent in 1978.

Institutional diversification has been only one factor, however, behind the bull market in the smaller and lower capitalised secondary stocks. Since it fell back from its 1978 peak of 397.74 the Dow Jones Industrial average has not looked very likely to crest 300 again. The

attempt to predict the possible movement of equity values over the next few months would be foolish—even the highly paid gurus of Wall Street with a professional responsibility for forecasting are extremely guarded. At the moment few see any good reason for a steep fall in share values, but not many would nail their colours to the mast of a bull market.

During much of 1978 investors were guarded about equity ownership, partly because the recovery from the

stock by U.S. corporations in 1975 and 1976, roughly the same amount as there were in 1977. This was somewhat higher than the \$9.2bn of 1977 but significantly lower than the \$9.9bn of 1976, the \$10.2bn of 1975 and the \$10.2bn of 1974. Indeed the distinct impression of the last few months is that a good many corporations are bent on buying back a proportion of their outstanding

stock rather than issuing new equity. From Sears Roebuck to Ashland Oil, from Levi Strauss to Union Oil, companies are anxious to add to holdings in corporate treasuries for a variety of reasons ranging from a desire to underpin the market price to the need to supply stock to employee profit sharing schemes or to have stock available for merger agreements.

Net issues, after adjustments for conversion of bonds, cash retirements, stock options and all other sales, amounted to \$6.77bn. This was somewhat higher than the \$4.2bn of 1977 but significantly lower than the \$9.9bn of 1976, the \$10.2bn of 1975 and the \$10.2bn of 1974.

Indeed the distinct impression of the last few months is that a good many corporations are bent on buying back a proportion of their outstanding

J.W.

Insurance exchange raises questions

ONE OF New York's more annual investment opportunities has just rumbled into first gear—the new insurance exchange. Last week advertisements began appearing in the U.S. Press inviting companies and individuals, and other interested investors, to apply to join by July 9.

Investors are being asked to buy something of a big in a poke. The proposed exchange has no precise opening date, though it is to be in business by the end of 1979. The tax position of people who invest in it has not been clarified, and Washington agencies, such as the SEC and the Justice Department have not yet explicitly approved it.

This is not to say that the proposed exchange—touted as a few York's challenge to Lloyd's—is doomed to become the non-tarter of the year. But at the moment it raises more questions than it answers.

Reality
Even so, many things are working in its favour. And Mr. Maurice Greenberg, chairman of its initial board of governors and president of American International Group, one of the largest U.S. insurance companies, says he has no doubts that the exchange will become a reality.

The exchange has the backing of most leading figures in the New York insurance community, including underwriters, brokers and regulators. Local political pressure for it is also strong since, if successful, it would create thousands of jobs and it is hoped draw back into the city the large chunk of insurance business which fled more hospitable states.

behind the plan. At the moment, New York insurance claim, the U.S. produces about 50 per cent of the world's premiums each year. Yet most of this business is immediately exported to Lloyd's of London. So it makes sense the argument goes to handle it locally.

This argument is somewhat specious since insurance is a world market to which the U.S. produces a little more than 50 per cent. Already, a large chunk of Lloyd's business finds its way back to the U.S. via re-insurance. But New York sees no reason why it should not develop an entry point of its own.

As constituted, the exchange would be broadly similar to Lloyd's. It will have a central trading floor on which syndicates will do business. But there are also big differences.

The main one is liability. Unlike Lloyd's, members will only be liable to the capital they put up, \$3.6m for property/casualty insurance slightly more for life insurance, too.

The other is membership itself. The exchange will be open to corporate as well as individual members from the U.S. and abroad. Both these departures from the Lloyd's model were made to render the exchange more attractive to outside investment, this being an important aim of the project.

New York also hopes to learn from what it sees to be Lloyd's shortcomings. There is to be a firm distinction between brokers and underwriters. Brokers may manage a syndicate, but not own more than 19.9 per cent of it. Similarly there are to be curbs on underwriters' encroachment into broking.

over-extending themselves. Each underwriting member will have to contribute \$500,000 initially to a security fund to guard against insolvency of members. Additional contributions may be levied from premiums.

The exchange is authorised to write re-insurance and direct insurance of excess lines, or business rejected by local insurers, and foreign risks. Most of its business in its early days is expected to come from re-insurance.

Many big insurance companies and brokers, including some from Lloyd's, have announced their intention to participate but it is still not clear how big the exchange will be at its opening. Mr. Greenberg says he hopes for 20 to 30 syndicates generating more than \$100m in new capital within 18 months to two years.

Aim

Others have indicated an opening premium business of about \$200m a year. This is tiny compared to Lloyd's, but Mr. Greenberg claims "the insurance business is a long-term business. Lloyd's has taken 300 years to get where it is. We aim to beat that record."

Several questions must be answered in the coming months. On tax, the Internal Revenue Service has yet to rule how exchange members will be assessed. Will the syndicates be taxed as corporations or as individuals? If the former, will proceeds be taxed twice, like dividends? For many potential investors this question is crucial.

There are also uncertainties about how the exchange will fit into present securities and anti-trust laws. Could the exchange expose itself to charges that it is operating a cartel, or that it exerts a dominant and unhealthy influence on the insurance market?

Another worry is that the exchange is being launched just as the insurance industry is entering one of its periodic downturns. Critics argue that the exchange cannot hope to make headway in a declining market. But its supporters contend that this will enable it to gain the experience and get organised to profit fully from the upturn which is expected in a couple of years' time.

Although the exchange is theoretically open to all investors, capital in the early stages is expected to come from the insurance business, meaning that there will not be net gains, only a shift in resources from one area to another.

Later, though, as the returns to be made become clearer, advocates hope to attract new capital from outside the insurance community, producing a net gain. Once this happens, the exchange can be said to have got off the ground.

Look behind our numbers and you'll see our resources.

REPUBLIC NATIONAL BANK OF NEW YORK
CONSOLIDATED STATEMENT OF CONDITION
ASSETS

Cash and demand deposits	400,961,357
Interest-bearing deposits	588,544,850
Precious metals	77,963,214
Investments	466,314,844
Federal funds sold	
U.S. government securities	40,000,000
Loans	1,745,052,640
Allowances	(32,127,215)
Other assets	1,712,925,425
Customer's liability	172,245,621
Bank deposits and other liabilities	23,773,770
Accrued interest	51,193,007
Other liabilities	104,329,762
Total	\$3,638,251,850

LIABILITIES

Deposits	\$2,592,539,499
Short-term borrowings	367,606,500
Acceptances	174,556,307
Notes	121,064,810
Due to banks	65,137,996
Other	34,943,962
Total	\$3,638,251,850

Capital base is 10.9%
Deposits—one of the highest among the top 100 banks.

Our people's efforts show up elsewhere on our balance sheet. For example, our assets are only 13 times Republic's \$282 million capital base. And our return on average assets is one of the highest in the banking business.

So, of all of our resources, we feel our people are most important. They make our performance possible. Get to know them better.

Republic New York
A Swiss Bank
America's 47th largest bank, and growing.

Republic National Bank of New York/Republic New York Corporation, Fifth Avenue at 40th Street, New York, N.Y. 10019
London • Nassau • Cayman Islands • Miami • Santiago • Hong Kong • 19 offices in Manhattan, Brooklyn, Queens & Suffolk County.
Affiliates and Representatives in: Beirut, Bogota, Buenos Aires, Caracas, Chiasso, Frankfurt/Main, Geneva, Luxembourg, Mexico City, Montevideo, Panama City, Paris, Rio de Janeiro, Sao Paulo, Tokyo
Member Federal Reserve System/Member Federal Deposit Insurance Corporation
A subsidiary of Trade Development Bank Holding S.A. Luxembourg

THE TIME FOR INVESTING IN U.S. REAL ESTATE IS NOW!

Find out how you can invest in U.S. property at a two-day conference on "U.S. REAL ESTATE INVESTMENT OPPORTUNITIES," sponsored by BUSINESS WEEK a McGraw-Hill publication, June 27-28 at the Café Royal, London, England.

LEARN

- Procedures for entering the U.S. real estate market
- Important geographic and demographic influences
- Rights and responsibilities of property ownership
- Tax and accounting procedures
- Legal issues
- Financial negotiations

HEAR among others

- Ben Lambert, Eastliff Realty, on U.S. financing techniques
- W. Barron Hilton, Hilton Hotels Corporation, on hotel opportunities
- Al Marshall, Rockefeller Center, Inc., on the outlook for office buildings
- Al Taubman, of The Taubman Company, on new shopping centers
- Michael Vannoy, of Agricultural Corporation of America, on the risks and rewards of agricultural investment
- Ed Broad, of Kaufman and Broad, on the U.S. housing market

For more information, write to: BUSINESS WEEK's Real Estate Conference, c/o Ours Bell, McGraw-Hill, 34 Dover Street, London, W1X 3RA England.

D.L.

WHY 35,000 MANUFACTURERS ARE IN ONE NEW YORK OR THE OTHER.



This New York offers the business capital of the world.



This New York offers some of the best industrial sites in the world.

It's no surprise thousands of manufacturers have their headquarters in New York City. It's the Business Capital of America.

What may be surprising is how many manufacturers are prospering in the *other* New York: the 50,000 square miles that is New York State. Some 35,000 plants and factories make this America's most diverse manufacturing area. And why? Because together, these two New Yorks offer more than any single state.

The Best Financial Incentives in America.

No other state offers business more tax credits and exemptions. In the last two years, Governor Hugh Carey has increased this profit potential by cutting nearly \$1.5 billion in State taxes — more than any other state. And of the ten leading industrial states, we were the only one to *reduce* personal income taxes.

Resources: Both Natural and Manmade.

Just a short distance from the bustle of Wall Street you'll find the

serenity of lush woodlands, picturesque lakes and magnificent ocean beaches. Here you can employ one of America's most productive labor forces — at an hourly wage well below that of 27 other states. And we offer you hundreds of plant sites, with plentiful fuel and water supplies — as well as the one and only New York City with an energy all its own.

Put Your Company in Good Company.

RCA, Kodak, IBM, Xerox, GM, International Computers Ltd., Unilever, Ciba-Geigy, Nestle — manufacturers both large and small are thriving in their New York environment. It's no wonder. We have the largest and richest consumer market in the Western Hemisphere. So rich, that if New York were a country by itself, it would be the 8th-ranking economic power of the free world.

The Best Move You Can Make.

We'll make you feel at home with hundreds of international schools, social clubs and cultural or-

ganizations. And incentives like Free Trade Zones, an international tax-free banking district and more. For more information, write to:

John Dyson
New York State Commissioner
of Commerce
99 Washington Avenue
Albany, New York 12245, U.S.A.
Tel.: 518-474-4100.

Or contact:

Carlos Basaldua
Director for Europe
25 Haymarket
London, SW1Y 4EN.
Tel.: 01-839-5070.

Whatever you manufacture, you'll find there's a New York made for you.

NEW YORK STATE

**We've got the best
business advantages
in America.**

J. P. Dwyer

UK COMPANY NEWS

Dunlop set for further expansion of non-European business

The prospect for Dunlop Holdings outside Europe is one of continued expansion and increasing profitability. This will be based on the development of its present product range, expertise and reputation together with new ventures, says Mr. Alan Lord, managing director of the group's international company.

In 1978 non-European business accounted for £42m (£45m) of the group's total operating profit of £64m (£73m). On a current cost basis this sector produced an operating profit up from £30m to £32m while European results showed a loss of £12m (£7m).

One of the group's most important sources of profit was again the Pirelli company in Brazil which contributed £5.7m to total CCA pre-tax profit of £13m (£20m).

For the year to December 31 the group's historic profit before tax showed a decline from £57m to £43m on external sales of £1.65bn (£1.36bn), as reported April 20. The net dividend is maintained at 5.3p.

A growing proportion of Dunlop tyre output in Europe during the year was of the steel radial car and truck tyres which gives twice the life or more of the cross-ply it replaces. There was also progress towards a standards range of tyre for this market.

Despite over capacity and severe competition, the tyre industry in Europe remains the second largest in the world. Following an in-depth examination Dunlop has decided to attack the major segments of the European market with appropriate concentration of investment.

The main impact of this policy will be in the UK manufacture of tyres. In January the end of tyre making at Speke was announced together with plans to invest £75m in modernisation of the three remaining UK factories.

Sir Campbell Fraser, the chairman, says that returning the European tyre business to good health will be a hard slog.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in fact to be paid.

Table with columns: Company Name, Meeting Date. Includes: Today (Hawking, Tipson, J. Hayward, Moss Engineering, Finlay, Avey, Barr and Wallace, Amoco Trust, Booth International Holdings, Britton Estate, Energy Services and Electronics, European Ferries, Neal and Son, International Thomson Organisation, Lesney Products London International Trust, Marks and Spencer, Morn O'Ferrall, Moscar, Prince of Wales Hotels, Samuel Sherman), Future Dates (Reburn Investment Trust, June 15; Riley (E. J.), May 14; Wolf, and Dudley Breweries, May 30; Advance Laundries, May 27; Bilton (Percy), May 24; French Kist, May 14; Gates (F. G.), May 11; Harwell, May 16; King and Sheehan, May 17; L.K. Industrial Investments, May 9).

Progress by Scottish Amicable

Total long-term funds of the Scottish Amicable Life Assurance Society, including those of Scottish Amicable Pensions Investment, rose in 1978 by 17 per cent from £495m to £580m at the end. Premium income was 23 per cent higher at £97.5m compared with £79.2m and investment income rose by a similar proportion from £40.9m to £50.5m. Claims were £2m lower on the year, but commission payments advanced significantly to £8m, reflecting the successful new business achieved in 1978, and other expenses were 17 per cent higher at £12.5m.

Mr. John A. Spens, chairman, reports that of the Society's new investment of UK funds, £41.3m was invested in gilts and other public securities, £19.1m in ordinary shares and £10m in property. Included in the public

securities were £2.5m of option mortgages to various local authorities to match the liabilities under Flexidowment policies.

Of the equity investment made last year, £12.1m was in the U.K. with the balance being invested in the U.S. The company invested £9m of its UK equity investment in the first quarter when the market was at its lowest levels and £2.7m was sold in the third quarter when the market peaked.

New property acquisitions in 1978 accounted for £8m, with the balance being applied to developments entered into in previous years.

£75,000 loss for Grovebell

Grovebell Group suffered a £75,000 loss, compared with £108,707 taxable profit, for the year to November 30, 1978. But the holding and investment group is holding the total dividend at 1p net with a final of 0.5p.

The group said the chief cause of the downturn which accelerated in the second half was due to the development of trading companies.

At mid-year the taxable surplus had fallen from £44,257 to £3,182. The board then said the decline was due to the development costs, but added that it hoped to see some positive results from these expenses, including the Rotex acquisition, in the second half.

The directors now say the overhead expenses from developing Gregory and Hepburn, Gregory and Hepburn Manufacturing and Rotex must be looked at from a long-term point of view. They are confident these subsidiaries would make a significant contribution to profits.

Offer for sale by Fulcrum Trust

Fulcrum Investment Trust, a new split level capital investment trust, is coming to the market today with an offer-for-sale which will raise £1,115,000 net. The application list opens and closes on Friday.

It is the first split level investment trust to be offered since Archimedes Investment Trust was launched in October 1973 and the 24th since the mid-1960s when split capital trusts were first introduced in the UK.

Fulcrum is offering 1.2m units, each comprising two income shares of 25p each and 10 capital shares of 24p each, at 125p per unit.

The directors say they intend to accept firm applications to 780,000 units, representing 65 per cent of the total capital—the balance has been underwritten by Sheppards and Chase.

Total funds available for investment amount to roughly £1,915,000, which includes a £500,000 loan facility negotiated with Chemical Bank. The initial cash amount attributable to the capital shares is £458,000, or 3.79p per share. The investment managers are Carliol Investment Management.

The income shares are entitled to all the income available for distribution while the capital shares are entitled to the net assets after deduction of the amount attributable to the income shares.

The Articles provide that Fulcrum must be liquidated between 1991 and 1994 when the net assets will be distributed to shareholders.

On liquidation the holders of income shares will receive 40p per share plus any amount standing to the credit of revenue reserves while capital holders will share the remaining assets. Dividends are expected to amount to about 95 per cent of the company's income available for distribution. When the funds have been fully invested, the directors expect to pay an aggregate 4p per income share net, equivalent to 5.97p gross.

Fulcrum's chairman is Mr. A. Clowes, a senior partner of Sheppards and Chase. Other directors are Mr. S. Cockburn, an executive director of Rivermoor Investment Services (which manages six quoted investment trusts) and Mr. P. Hill-Walker, managing director of Carliol Investment Trust. The Trustee Investment Trust and Carliol Investment Management have subscriptions to the biggest subsidiary, Superlamp Metallic, which is now in receivership.

The call, for £760,000, created "excessive" liabilities and burrowings on the holding company and the other trading subsidiary, Crellon Electronics.

As a result Mr. Joseph Eiger, the new chairman, his associates Shay and Antony Gibbs Investment Management, have subscribed a further £692,000 funds to the group along the lines of last year's rescue by Mr. Geoffrey Rose.

As a result the consortium holds 34.1 per cent of the company's voting rights or 42.9 per cent on full conversion.

comment

Fulcrum is the first split level trust for more than five years. With proceeds of only £1.5m gross it is not big enough to have any real impact on the market but the fact that 65 per cent of the issue has already been placed is the view that there is some demand for a new split level trust. To be attractive in current markets the income shares will have to yield around 12 per cent. Fulcrum is to pay dividends of 4p net which means that the income units should be priced at about 50p, leaving the capital units effectively costing par of 24p. After paying costs and the 40p to income share holders on liquidation, there is still a useful discount of some 34 per cent on the underlying asset value. This seems to make the capital units competitive with some of the existing alternatives in the market, but Fulcrum is only of specialised interest.

PRE-TAX profits up from £307,269 to £409,471 for the year to January 27, 1979, are reported by Moss Bros and it is already apparent that this year will see continued growth, says Mr. Basil H. Moss, the chairman.

Earnings per share for last year are stated at 8.85p against 6.23p and a final dividend of 2.275p makes a total of 3.611p against an equivalent 3.234p previously.

A further one-for-five scrip issue is proposed and directors expect to maintain the present rate of dividend in respect of the existing and new stock units.

Scottish Utd. increases in first quarter

Gross revenue of Scottish United Investors increased from £338,368 to £1.1m in the three months to March 31, 1979, and net revenue was higher at £416,213, against £310,753. In the last full year net revenue totalled £1.78m.

Net asset value per 25p share is shown up from 71.7p to 85.3p.

Where applicable, the dollar premium of 271 per cent on March 31, 1979 (481 per cent) has been added to the value of the investments and uninvested foreign currency. The amount added is £9.3m (£14.95m).

Over £217,000 was invested during the year as additions to fixed assets mainly representing the cost of refitting and modernising branches. The branches in Glasgow and Croydon have been relocated to larger premises nearer to the business centre of those areas. These moves have already proved worth while.

Alex. Howden into Euro-market with \$30m issue

Alexander Howden, the international insurance and reinsurance group, has chosen to enter the Eurobond market in order to lengthen the terms of its borrowings.

Through its Dutch subsidiary it is to issue \$30m of guaranteed bonds 1981 to 1984, \$1,000 units of which will carry detachable warrants for subscription to 150 ordinary shares in June 1980.

Some \$12.5m of the proceeds will be used to repay the borrowings made in the takeover of Southeastern Aviation Underwriters, including \$4.5m inter-company borrowings.

A further \$10m will be used to repay short and medium term borrowings which at present include £1.7m repayable within a year and £4m repayable to Williams and Glyn's bank at the end of the year.

As at last December total group borrowings were £20.5m, all of which was short or medium term. The new bond will reduce that by £8.5m or so net.

The final tranche of the bond, around \$7.5m, will be held in foreign currencies for use outside the UK. According to Mr. Martin Reynolds, the group secretary, yesterday, that money has been earmarked either for the U.S. to capitalise the New York operation or for Bermuda.

Allowing for full conversion of the warrants the group's equity will be increased by about 5 per cent. Only a year ago Howden raised £26.2m by way of a successful rights issue intended for the purposes of "sustaining growth and taking advantage of opportunities for expansion."

Just over a month ago Howden had to report that growth had not

SUITS

Last Friday's market price for Scottish and Overseas Investments was 205p. The offer price from Lonrho was worth 199p. The figures were transposed in Saturday's summary of the week's company news.

Consortium makes further £0.7m capital injection into Crellon

FURTHER CAPITAL has had to be injected into the troubled Crellon Holdings electrical distribution group, following a call on guarantees made to the biggest subsidiary, Superlamp Metallic, which is now in receivership.

The call, for £760,000, created "excessive" liabilities and burrowings on the holding company and the other trading subsidiary, Crellon Electronics.

As a result Mr. Joseph Eiger, the new chairman, his associates Shay and Antony Gibbs Investment Management, have subscribed a further £692,000 funds to the group along the lines of last year's rescue by Mr. Geoffrey Rose.

comment

Fulcrum is the first split level trust for more than five years. With proceeds of only £1.5m gross it is not big enough to have any real impact on the market but the fact that 65 per cent of the issue has already been placed is the view that there is some demand for a new split level trust. To be attractive in current markets the income shares will have to yield around 12 per cent. Fulcrum is to pay dividends of 4p net which means that the income units should be priced at about 50p, leaving the capital units effectively costing par of 24p. After paying costs and the 40p to income share holders on liquidation, there is still a useful discount of some 34 per cent on the underlying asset value. This seems to make the capital units competitive with some of the existing alternatives in the market, but Fulcrum is only of specialised interest.

No offer for the group will be made, however, as the takeover Panel has waived Rule 34 which triggers off an automatic bid if more than 30 per cent of the voting rights end up with one party.

The rescue package involves a mixture of 10 per cent secured convertible loan stock, ordinary shares and 12 per cent convertible cumulative participating preferred redeemable shares.

Shareholders will have to authorise the issues of these stocks at a special meeting which will be held "as soon as possible."

comment

Fulcrum is the first split level trust for more than five years. With proceeds of only £1.5m gross it is not big enough to have any real impact on the market but the fact that 65 per cent of the issue has already been placed is the view that there is some demand for a new split level trust. To be attractive in current markets the income shares will have to yield around 12 per cent. Fulcrum is to pay dividends of 4p net which means that the income units should be priced at about 50p, leaving the capital units effectively costing par of 24p. After paying costs and the 40p to income share holders on liquidation, there is still a useful discount of some 34 per cent on the underlying asset value. This seems to make the capital units competitive with some of the existing alternatives in the market, but Fulcrum is only of specialised interest.

Exactly a year ago Mr. Geoffrey Rose and his U.S. associates injected £1m of seed money into the company through preferred shares and also arranged a 4:1 rights issue following severe losses in 1977.

By December Mr. Rose had thought the group would be back in profit by the second half of 1978 but in February he sold his stake to Anthony Gibbs and Mr. Eiger, just two months before the group passed its dividend on the preferred shares in anticipation of substantial losses.

Since then Superlamp, the biggest trading subsidiary, has gone into receivership on the intervention of Williams and Glyn's bank which holds the bulk of the group's £1.7m overdraft.

Moss Bros. profit up £102,000

PRE-TAX profits up from £307,269 to £409,471 for the year to January 27, 1979, are reported by Moss Bros and it is already apparent that this year will see continued growth, says Mr. Basil H. Moss, the chairman.

Earnings per share for last year are stated at 8.85p against 6.23p and a final dividend of 2.275p makes a total of 3.611p against an equivalent 3.234p previously.

A further one-for-five scrip issue is proposed and directors expect to maintain the present rate of dividend in respect of the existing and new stock units.

Herrburger little changed but optimistic

On turnover up from £1,866,728 to £2,249,358, pre-tax profit of Herrburger Bros, Nottingham based maker of piano actions, keys and hammers, fell marginally from £89,437 to £85,184 for the half-year to November 30, 1978.

Following the previous full year's record pre-tax profit of £208,136, the half-year result fell short of expectations due to circumstances beyond the company's control, says Mr. J. Campbell Ritchie, the chairman.

However, turnover and profit have picked up very rapidly in the second half and he expects

version notice sent to holders of that the full year results will be satisfactory.

Trading profit in the first three months improved from £10,786 to £105,359, but after interest payable up from £2,553 to £20,155, and tax down from £46,355 to £44,302, net profit declined from £49,082 to £40,500.

Exchange gain in the half-year was also slightly down from £7,518 to £7,187, leaving a total profit of £45,071 against £50,600.

Trading profit in the first three months improved from £10,786 to £105,359, but after interest payable up from £2,553 to £20,155, and tax down from £46,355 to £44,302, net profit declined from £49,082 to £40,500.

Exchange gain in the half-year was also slightly down from £7,518 to £7,187, leaving a total profit of £45,071 against £50,600.

FT Share Information Service

The following securities have been added to the Share Information Service appearing in the Financial Times:

Applied Computer Techniques (Section: Industrial); English National Investment Prof. & Defd. (Section: Investment Trust); Evered (Section: Engineering); Tongkah Harbour Tin Dredging Berhad (Section: Mines-Tin).

BROADSTONE INVESTMENT

The directors of Broadstone Investment Trust announce that, arising from the compulsory con-

Advertisement for CREDIT COMMERCIAL DE FRANCE, U.S. \$45,000,000 Floating Rate Notes 1978-1985. For the six months May 3rd, 1979 to November 5th, 1979 the Notes will carry an interest rate of 17 1/8% per annum. Listed on the Luxembourg Stock Exchange. By: Bankers Trust Company, London. Agent Bank.

HIGSONS BREWERY LTD. Interim Statement. Unaudited results of the Group for the 26 weeks ended 30th March, 1979 are as follows: Turnover (External Sales excluding VAT) 9,381,769; Trading Profit 87,205; Investment Income 43,806; Profit (loss) on Sales of Investments 3,971; Group Profit Before Tax 665,718; Less Corporation Tax at 52% 74,000; Group Profit After Tax 591,718; Earnings per Ordinary Stock Unit 3.16p.

UNITED OVERSEA BANK LIMITED (Incorporated in the Republic of Singapore). U.S. \$25,000,000 Floating Rate Notes due 1983. In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from May 8, 1979 to November 8, 1979 the Notes will carry an interest rate of 17 1/8% per annum. The interest payable on the relevant interest payment date, November 8, 1979 against Coupon No. 3 will be US\$38.46. By: The Chase Manhattan Bank N.A., London. Agent Bank.

SIMCO MONEY FUNDS. Rates paid for W/E 6.579. Mon. 11.775; Tues. 11.775; Wed. 11.744; Thurs. 11.707; Fri./Sun. 11.697.

Tilbury. Large stylized logo.

Continued Improvement. Patrick Edge-Partington in his Chairman's Statement accompanying the Report and Accounts for 1978 made the following points: Profits-up 18% from £2,110,107 to £2,490,695; Dividends-up 10% from 20.04079p to 22.37886p per share; Dividend cover-up from 2.5 to 2.6; Earnings per share-up from 51.51p to 58.42p; Turnover-up 30% from £35 million to £45 million; Work in hand-up significantly on last year. A copy of the annual report and accounts may be obtained from Tilbury Contracting Group Ltd, Tilbury House, Rusper Road, Horsham, West Sussex RH12 4BB. Civil Engineering and Building Contractors.

Insurance Corporation maintains impressive growth during 1978. Points from Statement by the Chairman, Mr. Perry Greer to the 44th Annual General Meeting of The Insurance Corporation of Ireland Limited. The company maintained excellent growth during 1978 and earned net premium income of £26.8m compared with £20.2m in 1977. Pre-tax profits rose from £2.8m in 1977 to £3.6m, an increase of 29% accruing as: Transfers from Underwriting Accounts 851 621; Investment Income 3,346 2,803; Earnings from Associated Companies 97 65; Less Transfer to Staff Pension Fund 4,294 3,489. Profits after taxation rose from £1.5m in 1977 to £2.1m in 1978.

LOCAL AUTHORITY BOND TABLE. Authority (telephone number in parentheses). Knowsley (081 548 6555) 11 1/2-year 1,000 5-7; Redbridge (01-478 3020) 11 1/2-year 200 4-5; Redbridge (01-478 3020) 11 1/2-year 200 6-7; Wrexham (0952 505051) 11 yearly 1,000 2-3. CORAL INDEX: Close 565-570. INSURANCE BASE RATES: Property Growth 11 1/2%; Fire/Vanburgh Guaranteed 10.12%.

Court backs AGL seat on Board of Santos

By James Forth in Sydney THE SUPREME COURT of New South Wales ruled yesterday that a director of Australian Gas Light Company (AGL) was entitled to represent the company on the board of Santos, the gas production and exploration company. The court action arose out of the recent sale of the French group, Total Oil of AGL, to a 10 per cent shareholding in Santos.

Good start to year by Swedish motor groups

BY VICTOR KAYETZ IN STOCKHOLM

VOLVO'S annual report, which for the first time provides a breakdown of profits by product group, states that earnings on trucks and buses rose from SKr 490m to SKr 620m, thereby accounting for most of last year's consolidated pre-tax profit of SKr 46m (\$147m).

compared with a 1977 loss of SKr 10m on sales of SKr 1.78bn. Volvo's loss on industrial engine production increased by SKr 40m to SKr 50m due mainly to greater losses on outboard motors and costs related to shutting down outboard production. The product group including aircraft engines and hydraulic machinery showed continued good profitability, with earnings of SKr 90m against SKr 95m in 1977, the report said.

As usual Volvo avoids exact forecasts for the current year, but the group managing director, Mr. Pehr G. Gyllenhammar, writes that 1979 has begun well and that, despite an uncertain world political situation and no guarantee of oil supplies, "Volvo is a well-consolidated company with competitive products, growing market shares and an aggressive product development. We look at the future with confidence."

AGL is the distributor of natural gas in New South Wales, and Santos argued in court that Sir William would face a conflict of interests as a director of Santos. It was also claimed that nomination by Total and appointment was a "fraud on the power."

Austrian sale by Borregaard

By Fay Gjester in Oslo

BORREGAARD, the Norwegian industrial group, is considering selling its Austrian subsidiary to the German concern PWA. A decision will be taken within the next couple of months.

Phoenix-Gummi sees rise after deficit last year

BY GUY HAWTIN IN FRANKFURT

TYRES WILL this year account for less than 10 per cent of the total sales of Phoenix AG Hamburg-Harburg, better known as Phoenix-Gummi. In February this year the group formerly West Germany's second largest tyre maker announced that it was pulling out of the mass tyre market.

Losses in the tyre sector have cost the group dearly during the past few years and contributed greatly to the DM 29.9m (\$15.8m) loss Phoenix yesterday reported for 1978. Last year's DM 103,000 net profit in 1977.

Ferodo to contest Lucas court decision

By David White in Paris

THE LEGAL battle between Lucas Industries and its competitor Ferodo over the future of a French electrical parts producer, Duceclier, took another turn at the weekend when Ferodo announced that it would appeal against a court decision favouring the British group.

Gould increases its bid for Fairchild Camera

BY STEWART FLEMING IN NEW YORK

GOULD, the Illinois-based electronics concern, fired the second shot in its battle to take over Fairchild Camera and Instrument yesterday, when it raised the terms of its proposed bid from \$54 a share to \$57.

On Friday, the board of Fairchild, a California-based semiconductor manufacturer, firmly rejected the \$54 offer, which valued the company at around \$300m, for its 5.4m ordinary shares.

change for the remaining Fairchild equity. Fairchild had no comment on the announcement of the proposed tender offer which is expected to commence on May 29.

U.S. Steel forecasts upturn

HOUSTON — An expected decline in consumer spending in the third quarter followed by a decline in overall business activity in the fourth quarter, U.S. Steel's management predicts in a report issued yesterday.

Mr. William R. Roesch, president, told the company's annual meeting that demand for steel products is expected to continue through the first half of 1979, probably through the third quarter, and possibly to the year-end, Mr. Roesch said.

ability in steel operations should improve in 1979. He said that U.S. Steel's capital improvement plans include the rebuilding of nine coke batteries by 1980 and the opening of a new metallurgical coal mine in West Virginia.

Swedish Match disposal

By Our Stockholm Correspondent

SWEDISH MATCH plans to sell off its manufacturing units, packaging machinery, which is part of its machinery division (Arenco), to Paxall Inc., a U.S. for an undisclosed sum.

Spie-Batignolles

Spie-Batignolles, the engineering concern controlled by the Empain-Schneider group raised its net profit for 1978 to FF 20,561m (\$5.8m), reports AP-DJ from Paris.

Sharp gain for Thomas Nationwide Transport

BY OUR SYDNEY CORRESPONDENT

THOMAS NATIONWIDE Transport (TNT) the international transport group, which has been in the nine months to March 31, than it had achieved in any previous 12 month. The group profit for the first three quarters jumped 65 per cent from A\$9m to A\$14.9m (U.S.\$16.6m), and the directors forecast that profit for the full year would be "well in excess" of the results for 1977-78.

by longshoremen, TFL is for the first time trading with all four of its shipping lines, and utilization is running at more than 85 per cent. The sale of Acme Fast Freight Inc. of the U.S., and reduction of the stake in the Nigerian Shipping Operations from 100 per cent to 25 per cent, both of which were problem activities, also assisted in the improvement.

CURRENCIES, MONEY and GOLD

Warning for Belgian franc

BY COLIN MILLHAM

There were increasing signs that the European Monetary System was coming of hibernation last week, as all the possible problems of such an awakening may be. Currencies supported by high interest rates continued to lead the system, with the French franc overtaking the Irish punt on Friday morning, to become the third strongest member behind the lira and Danish krone.

Low interest rate currencies — the Deutsche Mark and Dutch guilder — remained at the lower end of the EMS, while the Belgian franc gained no initial advantage from the rise in Belgium's Bank Rate to 7 per cent from 6 per cent.

various corrective action by the authorities in the foreign exchange market in recent weeks. Last Monday and Wednesday the Belgian franc finished below its lowest permitted level against the krona. On Thursday the krona itself was weak, helping the franc off its floor, but at the same time dragging down the Belgian currency against other EMS members.

possibly a more fundamental worry for the Belgian central bank is the steady weakening of the franc against the D-mark, which is not protected by high interest rates, or is itself particularly strong at present.

THE POUND SPOT AND FORWARD

Table with columns: Day's Close, One month, Three months, Six months, One year. Rows include Sterling, Irish, Swiss, etc.

OTHER MARKETS

Table with columns: Argentina, Australia, Brazil, Canada, etc. Rows include various international markets.

MONEY RATES

Table with columns: Prime Rate, Fed Funds, Treasury Bills, etc. Rows include various money market rates.

CHANGE CROSS RATES

Table with columns: Pound Sterling, U.S. Dollar, Deutsche Mark, etc. Rows include various cross-currency rates.

ADON MONEY RATES

Table with columns: Starting Certificate of Deposit, Local Authority, Finance, etc. Rows include various ADON money rates.

GERMANY

Table with columns: Discount Rate, Overnight Rate, One month, etc. Rows include various German money market rates.

FRANCE

Table with columns: Discount Rate, Overnight Rate, One month, etc. Rows include various French money market rates.

JAPAN

Table with columns: Discount Rate, Overnight Rate, One month, etc. Rows include various Japanese money market rates.

PENDING DIVIDENDS

Table with columns: Date, Announcement, Dividend, etc. Rows include various pending dividend announcements.

RECENT ISSUES

Table with columns: Issue, Price, etc. Rows include various recent issues.

FIXED INTEREST STOCKS

Table with columns: Issue, Price, etc. Rows include various fixed interest stocks.

"RIGHTS" OFFERS

Table with columns: Issue, Price, etc. Rows include various rights offers.

Public Works Loan Board rates

Table with columns: Years, Rate, etc. Rows include various Public Works Loan Board rates.

CLIVE INVESTMENTS LIMITED

Table with columns: Investment, Value, etc. Rows include various Clive Investments Limited offerings.

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD.

Table with columns: Investment, Value, etc. Rows include various Allen Harvey & Ross Investment Management Ltd offerings.

ADON MONEY RATES

Table with columns: Starting Certificate of Deposit, Local Authority, Finance, etc. Rows include various ADON money rates.

GERMANY

Table with columns: Discount Rate, Overnight Rate, One month, etc. Rows include various German money market rates.

FRANCE

Table with columns: Discount Rate, Overnight Rate, One month, etc. Rows include various French money market rates.

JAPAN

Table with columns: Discount Rate, Overnight Rate, One month, etc. Rows include various Japanese money market rates.

PENDING DIVIDENDS

Table with columns: Date, Announcement, Dividend, etc. Rows include various pending dividend announcements.

Public Works Loan Board rates

Table with columns: Years, Rate, etc. Rows include various Public Works Loan Board rates.

INTERNATIONAL COMPANIES and FINANCE

CANADA'S OIL SANDS VENTURE

BY KEVIN DONE, ENERGY CORRESPONDENT

Cold comfort for Alberta's oil industry

THE OIL sands and heavy oil deposits in Alberta, Canada, contain potentially recoverable reserves that could exceed even the massive oil reserves of Saudi Arabia. But recovery of the oil from the sands of Athabasca, Cold Lake, Wabasca, and Peace River, is presenting the oil industry and the Canadian authorities with formidable and costly problems.

For the last 10 months the partners in Syncrude, the world's first large-scale oil sands mining operation, have found themselves in the unenviable position of producing the most expensive crude oil in the world at a cost that is more than double present world selling prices, even when the large price increases recently imposed by OPEC members are taken into account.

Syncrude, a joint venture between four oil companies, (Imperial Oil, a subsidiary of Exxon of the U.S., Gulf Oil Canada, and Canada Cities Service, both subsidiaries of U.S. companies, and Pan-Canadian Petroleum), the Canadian Federal Government and the Province of Alberta, began producing synthetic crude from its C8 2.18bn mine near Fort McMurray in July last year.

Not surprisingly with such a large project the plant has been dogged with problems from the start of production. It is producing only about 50,000 barrels a day of crude, half the hoped-for level of output. Losses so far have been far greater than expected and the venture faces expensive repair work this year to replace equipment damaged during the unusually cold winter.

The ultimate success of the Syncrude venture is of vital importance to the future of Canadian oil supplies, because the mining of the oil sands holds out the most realistic long-term hope for the country limiting the present decline of production from conventional oil resources.

The Syncrude plants, construction of which began early in 1974, are designed to produce 125,000 barrels a day by 1982, a level of output similar to a small North Sea field. Output might be expanded later to 200,000 b/d.

Only one other similar plant, Great Canadian Oil Sands, operated by a subsidiary of Sun Oil of the U.S., had previously been built to exploit the oil sands of Alberta, from which nearly 200bn barrels could be ultimately recoverable as so-called synthetic crude. The sands hold an estimated 1 trillion (million million) barrels in place.

The Great Canadian Oil Sands plant operates on a much smaller scale than Syncrude at about 45,000 b/d. It has invariably lost money since it started production in 1967. Twelve years later it still has an accumulated deficit of C\$35m after more than C\$1.25bn of capital expenditure and operating costs since construction began in 1965. Later this month work will begin on an expansion programme to push production up to 58,000 b/d.

Syncrude's own operating problems began the day before the official opening of the plant in September. A fire broke out in one of the processing units. Optimistically the commissioning of the second processing train was brought forward about six months to the autumn, but the success of the move was short-lived. Syncrude produced to the target of 100,000 b/d of oil for a few days only before Christmas, then equipment in one of the processing units failed again.

Since Christmas, however, the biggest problems have been encountered in the mining operations. The oil sands are surface-mined from an area that will eventually cover some 10 square miles. They are located about 50 ft below the surface in a seam that averages 100 ft in depth. The sands contain 11 per cent bitumen and this is separated out and processed into a synthetic crude that consists mainly of naphtha and gas oil.

The mining equipment was designed to withstand temperatures of more than -40 degrees centigrade when the ground freezes solid; but it failed to cope with the rigours of last winter, the coldest for many years.

Syncrude is now facing repair

costs of C\$60m-C\$70m for more than 500 different items of equipment if it is to have the plant ready for next winter. It is likely to try to claim many of these costs back from the original equipment manufacturer.

The company is hoping to get back to 100,000 b/d by early June, but for the moment the plant is operating at less than 50 per cent efficiency and with very high fixed costs the losses to date have been bigger than expected.

Since last July the cost of producing the synthetic crude has averaged U.S.\$45 a barrel, while it has been selling at about \$17 a barrel. Syncrude is aiming at a final production cost of \$10 a barrel. But this could prove highly optimistic, and the present production cost is still well in excess of \$30 a barrel.

Over the 25-year-life of the plants the project would break even at a production cost of \$17 a barrel, according to Mr. John Lynd, vice-president of mining operations, but this is highly dependent on oil prices rising much more quickly than they have in the last five years.

According to Mr. Bob Peterson, a vice-president of Imperial Oil, the biggest shareholder in Syncrude: "We hope this target is achievable, but there are still a lot of snakes to be killed out there."

Whether the project is worth the effort in financial terms is

still debatable. It has an estimated rate of return over its full life of 10-11 per cent (Canadian savings bonds pay 9.5 per cent) but this was down as low as 7 per cent at an earlier stage of construction.

At least one member of the main Exxon Board admits that it is a marginal project, but says that oil companies are finding investment opportunities in new oil production capacity around the world increasingly difficult to find.

The actual rate of return for the different oil companies in the project is highly dependent on the tax regime. Various tax credits mean that Imperial's rate of return, for instance, is improved to about 15 per cent. The tax credits mean that in effect the Canadian taxpayer is putting up about 50 per cent of the costs and improving the oil companies' returns by some 4 percentage points.

On top of this the project was only able to go ahead in 1974—when one partner, Atlantic Richfield of the U.S., dropped out—because the federal government and provincial governments of Alberta and Ontario took an equity interest. Alberta has an option to take an extra 5-20 per cent stake in the project by September, which could give it a total interest of up to 40 per cent. In January Ontario sold out its 5 per cent to Pan-Canadian Petroleum for \$160m, having put some \$115m into the project.

Despite the fact that senior members of Exxon consider Syncrude to be a marginal project, the company, through its 70 per cent owned subsidiary Imperial Oil, is considering a second unconventional oil project in Canada—the production of heavy oil through the injection of steam at Cold Lake. This project is estimated to cost up to \$5bn for a production over 25 years of 141,000 B/D. Approval for the project is hoped for by the end of the year with production beginning in 1986-1987, but it will only go ahead when Imperial has found some partners to share the costs.

On top of this project a nine-company consortium, the Alsands group, headed by Shell, has proposed a 125,000 B/D plant on the Athabasca oil sands that would use conventional surface mining technology. This plant would cost an estimated \$4bn and go on-stream in 1985-86, but as yet the partners are still negotiating the tax regime for the plant with the authorities.

If exploitation of the oil sands and heavy oil can finally be shown to be a profitable venture it has been predicted by some in the industry that after 1985-86 one new plant could come on stream every four to five years using both mining and in-situ steam injection methods. If successful, they could unlock similar reserves in other countries such as Venezuela, Colombia and Malaysia.

(Free translation of the official French text)

UNION MINIERE
SOCIETE ANONYME
Registered Office: Rue de la Chancellerie 1, Brussels
Brussels Registre du commerce nr 13.377

NOTICE TO SHAREHOLDERS

Shareholders are invited to attend the annual General Meeting which will be held on Friday 25th May, 1979, at 10.30 a.m. in the Office of the "Société Générale de Belgique", 30 rue Royale, Brussels.

AGENDA

1. Reports by the Board of Directors, the Auditing Commission and the legal Auditor for the financial year 1978.
2. Approval of the annual accounts closed as of December 31, 1978; distribution of the profit.
3. Discharge to be granted to the Directors and Auditors.
4. Statutory appointments.

In order to be admitted to this Meeting owners of bearer shares must deposit their shares not later than Friday 18th May, 1979, with any one of the following banks:

In Belgium: with "Société Générale de Banque," in Brussels or any of its other offices and agencies.

In France: with "Banque Belge (France)," rue Voltaire 12, 75002 - Paris.

In the Netherlands: with "Amsterdam-Rotterdam Bank," Herengracht 598, 1001 Amsterdam.

Owners of bearer shares will be admitted to the Meeting on producing a statement from one of the above banks mentioning the identity of the owner of the shares and certifying that the shares will remain deposited from 18th to 25th May, 1979, included.

Owners of registered shares must advise the Company not later than Friday 18th May, 1979, of their intention to attend the Meeting or to be represented.

Proxies, conferred according to Article 30 of the Articles of Association, must be deposited not later than Friday 18th May, 1979, at the Company's Registered Office, rue de la Chancellerie 1, Brussels.

Proxy forms are available to shareholders at the Company's Registered Office and also at the above-mentioned banks.

THE BOARD OF DIRECTORS



"We search the world for top quality goods, so our buying team needs the maximum financial security and convenience. The American Express Company Card Plan proved ideal."

Michael Place, Managing Director, Grattan Warehouses.

There is hardly a country in the world which the merchandise buyers of Grattan Warehouses haven't visited in their unending search on behalf of their famous mail order catalogue.

Their constant aim is to improve the merchandise available to their three million customers through the Grattan Catalogue. Their brief is to achieve goods of top quality and top value, no matter where they travel to find them.

Their problem when travelling is how to meet expenses in a way which is not only totally acceptable and convenient worldwide, but gives security to their buyers.

Back in July 1974, Grattan Warehouses decided to try out the American Express Company Card Plan, with an initial Cardmembership of fourteen. It proved to be the ideal answer.

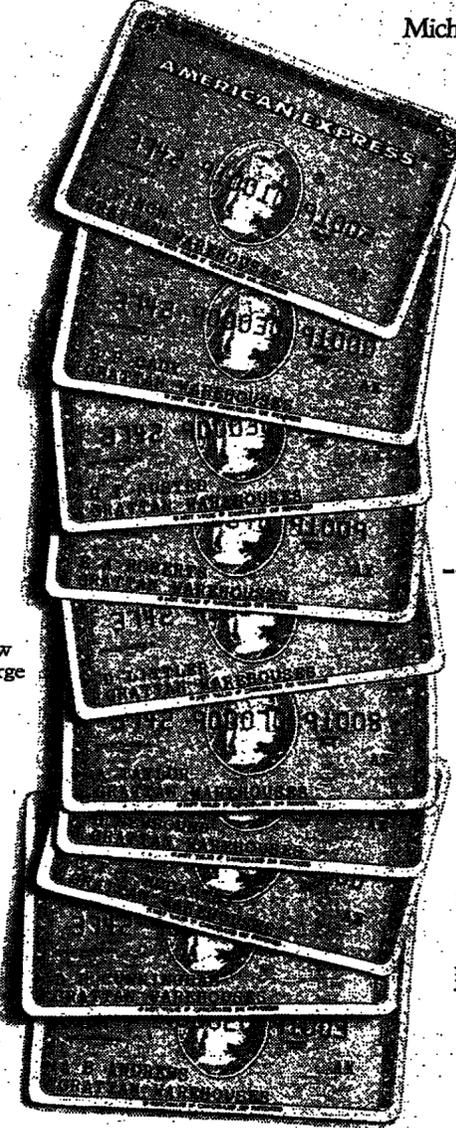
The experiment was a huge success

Armed with the American Express Company Card, executives found they could confidently handle most travel and entertainment problems, no matter how large the bills, without having to carry unnecessarily large sums of vulnerable cash.

Back home, cash advances and conversion costs were greatly reduced—so Grattan Warehouses decided to increase their holding of American Express Company Cards. Today, the company has over 80 senior executives and key buyers, protected by the international flexibility and security of the Card, while the results in the accounts department have matched those in the buying department.

Simple expense administration

The unbeatable flexibility and security of the American Express Company Card is further enhanced by other tangible benefits to your company.



These include: simplification of expense administration for company and executive alike; an exclusive choice of billing arrangements; and the facility to settle monthly charges with a single sterling cheque—no matter where, or in what currency, the original transaction was made.

The American Express Company Card Plan is already helping many companies and their executives—over a thousand of Britain's leading companies are using the Plan—and it can surely help your company just as well.

For more specific information, please write to: The Manager, Company Cards, American Express Company, PO Box 68, Edward Street, Brighton, E. Sussex BN2 1YL.

American Express Cards for Companies

To: The Manager, Company Cards, American Express Company Card Division, P.O. Box 68, Edward Street, Brighton BN2 1YL, E. Sussex.

Please send me details of Company Card Plans for:

- Small/medium Companies. (Less than 10 executives regularly incurring travel or entertainment expenses).
- Medium/large Companies. (More than 10 executives regularly incurring travel or entertainment expenses).

Name Mr/Mrs/Ms/Miss

Position

Company Name and Address

GFT2

Incorporated with limited liability in the U.S.A.
J. S. Quayley, Resident Vice President.

What do wine drinkers look for?



Shippers they can trust.

How can a label help you choose a good wine? It can tell you the type of wine, but not whether it is from the right source. The Appellation and the Vintage, but not the care taken in its fermentation and its maturation. The producer, but not how it is blended and bottled.

The shipper's name alone is your guarantee. Bouchard Aîné assure you of a high standard. Our name has maintained its reputation because we expertly select and carefully ship only the finest wines.

When you see Bouchard Aîné on the label, you know you are getting a very good wine from a shipper you can trust.

Bouchard Aîné
85 Ebury Street, London SW1. Tel: 01-235 3661.

3rd Edition
OFFSHORE INVESTMENT CENTRES

by J. F. Chown and T. F. Kelen

REVISED EDITION 1979

John Chown and Thomas Kelen, leading international experts in the field of corporate taxation, have now prepared the second revision of their survey of this ever expanding sector of the international financial system. There are chapters on the Eurodollar market, the Asian dollar market, Middle East offshore banking potential and emerging centres, as well as detailed and up-to-date chapters devoted to the following established offshore entities: Hong Kong, Singapore, Panama, The Bahamas, The Cayman Islands, Netherlands Antilles, Nauru, Philippines and the Seychelles, The Channel Islands, the Isle of Man, The United Arab Emirates, Bahrain, Kuwait, Egypt, Jordan, Tunisia, Iran.

308 pp A4, perfect bound, limp cover, 24 tables and appendices. Price: £25 in the UK; US\$59.00 outside UK, including airmail.

For further details and order form please write to:
The Banker Research Unit,
Greystoke Place, Fetter Lane,
London EC4A 1ND.

Handwritten signature or mark.

Companies and Markets

Fresh early Dow fall of interest rate fears

INVESTMENT DOLLAR PREMIUM... Effective \$2.0780 24 1/2% AS INVESTORS CONTINUE TO WORRY ABOUT RISING INTEREST RATES...

Canada Markets in Canada also put on a depressing performance in active early dealings yesterday...

Germany There was a widespread retreat by share prices, driving the Commerzbank index down 6.0 to a 1979 low of 789.7.

NEW YORK - DOW JONES Table with columns for 1979 High, Low, and Since Comp'n High, Low.

66 cents to \$56.10 and declines predominated over gains in the ratio of about seven to one...

Tokyo After an early fresh improvement, share prices mostly retreated to close lower for choice on balance as investors exercised caution following the market's sharp rise of recent days.

Paris With last Friday's increase in petrol prices having a dampening effect on sentiment, stock prices generally declined in a moderate business.

STANDARD AND POORS Table with columns for 1979 High, Low, and Since Comp'n High, Low.

NEW YORK Stock table listing various companies like Abbott Labs, AM International, Adco Oil & Gas, etc.

Stock table listing companies like Aetna Life & Acc, Alcan Aluminum, Alcoa, etc.

CANADA Stock table listing companies like Abitibi Paper, Acme Paper, Acme Steel, etc.

FRIDAY'S ACTIVE STOCKS Table listing active stocks like Storage Tech, American Motors, etc.

EUROPEAN OPTIONS EXCHANGE Table with columns for Series, Vol., Last, etc.

BASE LENDING RATES Table listing banks and their lending rates.

GERMANY Stock table listing companies like AEG, Allianz Versicherung, BMW, etc.

AUSTRALIA Stock table listing companies like AGRIAL (25 cents), Arrow Australia, etc.

EUROPEAN OPTIONS EXCHANGE Table with columns for Series, Vol., Last, etc.

BASE LENDING RATES Table listing banks and their lending rates.

AMSTERDAM Stock table listing companies like Ahold (FL 100), Akzo (FL 100), etc.

PARIS Stock table listing companies like Alcatel, Alstom, etc.

VIENNA Stock table listing companies like Creditanstalt, etc.

MILAN Stock table listing companies like ANIC, etc.

BRAZIL Stock table listing companies like ABB, etc.

SPAIN Stock table listing companies like ABB, etc.

INTERNATIONAL CAPITAL MARKETS

BY JOHN EVANS

Winter returns to the markets

A TOUCH of winter hibernation among investors returned to the international bond markets last week, matching the unseasonal snow and freezing temperatures in much of Europe.

Impressive. The \$150m Norway 9 1/2 per cent issue was priced by Deutsche Bank at 100 1/4, and then dropped to 98 1/4.

Of the new issue side, in fact, floating rate notes are now being left to make the running. Banco de la Provincia de Buenos Aires intends to offer a \$30m optional redemption FRN through a group led by Bankers Trust International.

The recent DM100m issue for Barclays Bank Overseas dropped to as low as 95 1/4. The DM 10-year bond for the Republic of Argentina, with a 7 1/2 per cent coupon, was unofficially indicated three points off at one stage last week.

The offering was the second planned Swiss issue by a foreign borrower to be offered after the voluntary temporary halt to new issue activity by the major Swiss banks.

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield. Lists various international bond issues from U.S. Dollars to Japanese Yen.

INTERNATIONAL LOANS

Trading syndicated Euro-credits

BY OUR EUROMARKETS STAFF

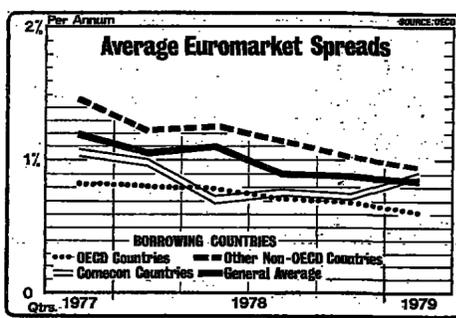
RAPID strides are being made in broadening the marketability of syndicated Eurocurrency loans through a system of sub-participation certificates, bankers report.

One of the managing banks can then decide — at any time after syndication has been completed — to sell all or part of its loan allocation to another bank through the issue of loan certificates.

For the smaller Euro market bank, the system has other advantages. Such banks, faced with the problem of having to raise substantial underwriting sums in order to gain a prestigious management position in a loan syndication, may decide to syndicate sub-participations and thus effectively reduce their underwriting commitments.

As a rule, certificates are sold on by a bank on a non-recourse basis. The buying bank has to turn to the ultimate borrower for redress in the event of a failure or default on the loan.

As a rule, certificates are sold on by a bank on a non-recourse basis. The buying bank has to turn to the ultimate borrower for redress in the event of a failure or default on the loan.



U.S. BONDS BY STEWART FLEMING

Further falls expected

BOND PRICES fell in New York last week as the markets, adjusted to the stricter monetary policy initiated by the federal reserve and to the record yields which the U.S. Treasury had to pay to float \$4.25bn of new 10-year notes and 30-year bonds.

annual rate of 10.8 per cent, indicated some slowing in the rate of price increases from February and March's fevered pace. But seasonal falls in food prices accounted for the decline, while non-food prices showed a further acceleration.

banks, and non-bank dealer commercial paper has expanded by a similar amount. Last week's moves by Chase Manhattan and Citibank to increase the prime rate to 11 1/2 per cent, the rate already predominant in the banking industry, is generally attributed to the strength of loan demand.

Innovatory loan for Montreal

COMMUNAUTE URBAINE de Montreal has raised a 12-year \$100m loan, writes Rosemary Barr. The credit was managed by the Royal Bank of Canada, which also acted as agent on the transaction.

and the Canadian prime rate. It is thought to be the first time that a borrower has been given the option to switch between a Canadian and U.S. dollar credit in this form.

FT INTERNATIONAL BOND SERVICE

Table of U.S. DOLLAR STRAIGHTS with columns: Issued, Bid, Offer, Change on day, week, Yield.

Table of DEUTSCHE MARK STRAIGHTS with columns: Issued, Bid, Offer, Change on day, week, Yield.

Table of SWISS FRANC STRAIGHTS with columns: Issued, Bid, Offer, Change on day, week, Yield.

Table of OTHER STRAIGHTS with columns: Issued, Bid, Offer, Change on day, week, Yield.

Table of FLOATING RATE NOTES with columns: Spread, Bid, Offer, C.dte, C.cpn, C.yld.

Table of CONVERTIBLE BONDS with columns: Conv. Conv. Chg. Bid Offer day week Yield.

Table of BONDTRADE INDEX AND YIELD with columns: Medium term, Long term, values.

Table of EUROBOND TURNOVER (nominal value in \$m) with columns: U.S. \$ bonds, Cdnal, Eurobond, values.

Table of CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Cdg. day = Change on day. Cnv. date = First date for conversion into shares.

Advertisement for American Express Bank featuring the text 'When you're trading pepper, you need a banker who can think like a pepper trader.' and an image of a hand holding a pepper.

Handwritten signature or mark at the bottom of the page.

APPOINTMENTS

Senior position at American Express

Mr. David Cameron-Moore has been appointed regional vice president of travellers cheque division, United Kingdom and Ireland for AMERICAN EXPRESS. He replaces Mr. Derek Pearman who has been made general manager—travel Belgium.

responsible for the operational analysis group. Mr. Chisholm has entered CAP as the project controller with responsibility for project management, while Mr. Ferrero has joined the company to set up a systems engineering group.

Mr. James Ogilvy has been appointed to the Boards of U.S. Trust London and Lontrust Management U.K. subsidiaries of the United States Trust Company of New York. Mr. Ogilvy is a partner in Rowe and Pitman, stock brokers, and chairman and managing director of Rowan Investment Management Services.

Mr. G. F. Huma has been appointed chairman of the ROYAL ARSENAL CO-OPERATIVE SOCIETY in succession to Mr. F. W. Styles.

Mr. W. G. Ryman, managing director of Gee and Watson and a member of the Board of WAGE GROUP has been appointed deputy managing director of Wage Group.

RECORD TOWER CRANES, a Richards and Wallington Industries company, has reorganised its board of directors. Mr. Ron Cooke has resigned as managing director in order to devote more time to his other commitments with the Richards and Wallington group. Mr. Mark Taylor-Thomas, previously deputy managing director, has been appointed his successor.

SIR WILLIAM HALCROW AND PARTNERS has made the following changes in the management of the partnership. The present senior partner, Mr. J. Cochrane becomes executive partner concerned with workflow for the firm's various entities. Mr. A. M. Muir Wood is made senior partner. Mr. W. H. Cooper will continue as a director of Halcrow and serve in other entities of the firm. Mr. R. K. Hayward, Mr. A. R. Kopeck and Mr. B. W. Rothwell have been invited to join the partnership. Mr. T. D. Sneyer, Mr. R. M. Dorzie, Mr. M. S. Fletcher, Mr. R. S. Gray and Mr. A. R. Hardy have been invited to become principal associates of the firm.

Mr. David Brierton, who gave up executive responsibilities as managing director of Record in 1977, has agreed to devote time to the company as executive vice-chairman.

Mr. Bernard L. Rootham, at present general manager of Alder Valley, has been appointed general manager of EASTERN COUNTIES OMBUS COMPANY, in succession to Mr. Ronald Wade, who retires on June 30.

Mr. Harry, Mr. Edward and Mr. Kenneth Lasky have resigned from the board of AUDIO-TRONIC HOLDINGS whose retail operations bear their name and whose existence is largely the consequence of their past work.

Mr. John Seddon, previously managing director of Cox and Wyman, has been appointed assistant director of the PRINTING AND PUBLISHING INDUSTRY TRAINING BOARD.

Mr. Peter R. Hayward, Mr. John P. McGearty and Derrick G. Smith have been elected to the Board of SPERRY RAND. Mr. Hayward is manager of Sperry flight systems, West Drayton. Mr. McGearty is director of marketing-Europe for Sperry Marine Systems, Bracknell, and Mr. Smith is general manager of Sperry New Holland, Aylesbury.

Mr. Geoffrey McAra has been appointed financial director of HAREFIELD RUBBER on the retirement of Mr. Tommy Thompson. Mr. Tim Thirley has relinquished the position of managing director on retirement from RUNNYMEDE RUBBER and his directorship of Harefield. Mr. Ted Monid, previously production director, has been appointed chief executive of Runnymede.

Mr. B. P. A. Gork has been elected to the main board of STAR OFFSHORE SERVICES as operations director responsible for the company's offshore marine and diving activities.

Mr. Peter Baker has been appointed the PERKINS ENGINES GROUP director of southern sales, covering Africa, the Middle East, the Indian subcontinent and the Far East.

Mr. P. M. Fitzgerald and Mr. D. K. M. Watpole have been appointed directors of DALGETY INTERNATIONAL TRADING.

£3m Dockland railway link opens next week

RAIL COMMUTERS in East London will have a quicker, smoother journey from Monday, following the first stage of a £3m investment by the Greater London Council.

Istock Johnson has appointed Mr. Raymond Nebel as president and chief executive of its U.S. subsidiary, MARION BRICK CORPORATION.

British Rail's new "Cross-town Linkline" from North Woolwich to Camden Road incorporates the southern end of the old North Woolwich line to Stratford and then uses a former goods track to Camden

Road, where passengers may change on to the North London line. This is the first stage of improvements to link docklands with Central, North and West London.

The GLC is paying British Rail to build three stations in Hackney on the former freight-only line, as well as for improvement of stations between North Woolwich and Stratford.

THE EAST LANCASHIRE PAPER GROUP LTD.

Progress in difficult conditions

"While the results of the group show some improvement over those of the previous year, they must be viewed against the continuing background of inflation and the prospect of increasingly severe competition in the paper industry.

Nevertheless we did achieve some progress in extremely difficult conditions with profit before tax increasing from £1,168,610 to £1,455,300."

Year ended 31st December	1978	1977
Turnover	28,627,068	28,866,874
Group profit before taxation	1,455,300	1,168,610
Group profit after taxation	726,406	580,393
Dividends	200,849	179,865
Earnings per share	11.1p	10.0p

"The papermaking industry in this country is facing the most severe competition it has ever encountered with imports now taking nearly half of the U.K. market. Furthermore, we can foresee no diminution in the severity of this competition over the next few years. In such circumstances, it can only be by meticulous attention to the service and satisfaction of our customers that we can hope to maintain our place in the market. Fortunately, the group has an excellent reputation in this regard which it is constantly striving to maintain and improve.

Our confidence in our ability to achieve this aim is illustrated by our continuing capital investment which in 1978 totalled over £1.4m and over the last four years more than £3.4m."

G. G. SEDDON,
Chairman.

Copies of the Annual Report and Accounts can be obtained from the Company Secretary, The East Lancashire Paper Group Limited, Church Street East, Redcliffe, Manchester M26 3PR.

AMERICAN MARKETS

Friday's closing prices

NEW YORK, May 4	72.95	April 72.80-72.85	June 72.45
Cocoa—May 139.80 (142.05)	July 144.50	Aug. 72.30 asked, Oct. 71.25 bid	
148.00 (146.40)	Sept. 144.50	Sales: 23,295	
153.00	March 150.00, May 151.50, July 153.00	Live Hops—June 49.05-49.25 (50.00-49.15)	July 48.85-49.00 (50.17-49.92)
Copper—May 86.70 (88.70)	June 87.25 (89.25)	July 87.85, Sept. 88.25	43.60-43.75, Feb. 43.42 asked, April 41.60-41.80 bid, June 43.36 bid, July 44.00, Sales: 5,899.
87.25 (89.25)	July 87.85, Sept. 88.25	Phywood—May 189.5 (200.8)	July 200.3 (201.0)
88.55, Jan. 88.85, March 88.85	May 89.05, July 89.25, Sept. 89.45	200.3 (201.0)	Sept. 200.2-200.3
March 89.00	Gold—May 248.70 (247.50)	200.3 (201.0)	Nov. 192.0
250.30 (248.50)	July 252.40	192.0	Jan. 201.5, March 201.5, May 201.5
254.80, Oct. 253.30, Dec. 253.80	Feb. 258.50	201.5	July 202.0 bid, Sept. 202.0 bid
258.50, April 273.10, June 277.70	Aug. 282.30, Oct. 286.50, Dec. 291.50	282.30	Shell Eggs—May 54.40 (54.05)
285.10	285.10	54.70 (55.00)	July nil, Aug. nil, Sept. 59.10, Oct. nil, Nov. nil, Dec. nil
Potatoes (round whites)—Nov. 63.5 (62.0)	March 72.5 (72.0)	April nil	Silver—May 829.0 (808.3)
May 86.0	Platinum—May 416.30 (408.30)	June 416.10 (405.30)	July 840.4 bid, Aug. 848.5-848.8 bid, Oct. 838.1 bid, Dec. 868.7 bid, Feb. 879.0 bid, April 888.3 bid, June 889.8 bid, Aug. 899.9 bid, Oct. 920.0 bid, Dec. 939.8 bid, Feb. 941.4 bid, April 932.1 bid, June 962.9 bid, Aug. 973.8 bid, Oct. 984.8 bid, Dec. 985.3 bid, Feb. 100.71 bid, March 101.72 (749.3)
72.95	72.95	72.95	July 751.72 (749.3)
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 754.75
72.95	72.95	72.95	Nov. 754.75
72.95	72.95	72.95	Dec. 754.75
72.95	72.95	72.95	Jan. 754.75
72.95	72.95	72.95	Feb. 754.75
72.95	72.95	72.95	March 754.75
72.95	72.95	72.95	April 754.75
72.95	72.95	72.95	May 754.75
72.95	72.95	72.95	June 754.75
72.95	72.95	72.95	July 754.75
72.95	72.95	72.95	Aug. 754.75
72.95	72.95	72.95	Sept. 754.75
72.95	72.95	72.95	Oct. 75

JP 11/15/50

New Issue All of these bonds having been sold, this announcement appears as a matter of record only. April 1979



The Council of Europe Resettlement Fund

For National Refugees and Over-Population in Europe

Fonds de Rétablissement du Conseil de l'Europe

pour les Réfugiés Nationaux et les Excédents de Population en Europe

Strasbourg/Paris.

DM 100 000 000.-
7 1/4% Bearer Bonds of the Loan of 1979 (83-89)

Berliner Handels- und Frankfurter Bank

Allgemeine Elsassische Bankgesellschaft Bayerische Landesbank Girozentrale Bankhaus Gebrüder Bethmann Delbrück & Co. Deutsche Girozentrale - Deutsche Kommunalbank - Hessische Landesbank - Girozentrale - B. Metzler seel. Sohn & Co. Trinkaus & Burkhart	Bank für Gemeinwirtschaft Aktiengesellschaft Bayerische Vereinsbank Commerzbank Aktiengesellschaft Deutsche Bank Aktiengesellschaft Dresdner Bank Aktiengesellschaft Bankhaus Hermann Lampe Kommanditgesellschaft Norddeutsche Landesbank Girozentrale Vereins- und Westbank Westdeutsche Landesbank Girozentrale	Bayerische Hypotheken- und Wechsel-Bank Berliner Bank Aktiengesellschaft Richard Daus & Co. DG BANK Deutsche Genossenschaftsbank Georg Hauck & Sohn Merck, Finck & Co. Sal. Oppenheim jr. & Cie. M. M. Warburg - Brinckmann, Wirtz & Co. Westfalenbank Aktiengesellschaft
---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Algemene Bank Nederland N.V. Banque de l'Indochine et de Suez Creditanstalt - Bankverein Genossenschaftliche Zentralbank AG - Wien Pierson, Heldring & Pierson N.V.	Banca del Gottardo Banque Internationale à Luxembourg S.A. Crédit Commercial de France The Industrial Bank of Japan (Luxembourg) S.A. Société Générale	Banque Bruxelles Lambert S.A. Banque Nationale de Paris Daiwa Europe N.V. Kredietbank S.A. Luxembourgise Swiss Bank Corporation (Overseas) Limited
---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / April, 1979

\$150,000,000

Time Incorporated

9 3/4% Debentures due April 15, 2009
Interest payable April 15 and October 15

Salomon Brothers	Merrill Lynch White Weld Capital Markets Group <small>Merrill Lynch, Pierce, Fenner & Smith Incorporated</small>
The First Boston Corporation	Goldman, Sachs & Co.
Lazard Frères & Co.	Lehman Brothers Kuhn Loeb <small>Incorporated</small>
Bache Halsey Stuart Shields <small>Incorporated</small>	Bear, Stearns & Co. <small>Incorporated</small>
Dillon, Read & Co. Inc. <small>Incorporated</small>	Donaldson, Lufkin & Jenrette <small>Securities Corporation</small>
E. F. Hutton & Company Inc. <small>Incorporated</small>	Kidder, Peabody & Co. <small>Incorporated</small>
Paine, Webber, Jackson & Curtis <small>Incorporated</small>	L. F. Rothschild, Unterberg, Towbin
Shearson Hayden Stone Inc. <small>Incorporated</small>	Smith Barney, Harris Upham & Co. <small>Incorporated</small>
Warburg Paribas Becker <small>A. G. Becker</small>	Wertheim & Co., Inc. <small>Incorporated</small>
ABD Securities Corporation	Basie Securities Corporation
Alex. Brown & Sons	Daiwa Securities America Inc. <small>Corporation</small>
EuroPartners Securities Corporation	Robert Fleming <small>Incorporated</small>
Ladenburg, Thalmann & Co. Inc.	Moseley, Hallgarten, Estabrook & Weeden Inc.
New Court Securities Corporation	The Nikko Securities Co. <small>International, Inc.</small>
Nomura Securities International, Inc.	Oppenheimer & Co., Inc.
Scandinavian Securities Corporation	Stuart Brothers
Tucker, Anthony & R. L. Day, Inc.	Thomson McKinnon Securities Inc.
	Yamaichi International (America), Inc.

THE APPLICATION LIST WILL OPEN AT 10 a.m. ON 11th MAY, 1979 AND WILL CLOSE ON THE SAME DAY

This Form should be filled in and forwarded to Midland Bank Limited, New Issue & Securities Department, Midland House, Peckers Street, London EC3N 4DA, together with a cheque for the full amount payable on application, so as to arrive not later than 10 a.m. on 11th May, 1979. Cheques which must be drawn in sterling on a bank in and be payable in England, Scotland or Wales, must be made payable to "Midland Bank Limited" and be crossed "Not Negotiable" and are liable to be presented for payment on receipt. A separate cheque must accompany each application. No application will be considered unless these conditions are fulfilled.

FORM OF APPLICATION

OFFER FOR SUBSCRIPTION BY
Pleasantworld Limited ("the Company")
under the business name of

FULCRUM INVESTMENT TRUST

OF

1,200,000 Units at 125p per Unit (payable in full on application) comprising

2 Income Shares of 25p each and 10 Capital Shares of 2 1/2p each

Number of Units (each comprising 2 Income Shares of 25p each and 10 Capital Shares of 2 1/2p each) for which application is made *	Amount of cheque enclosed *

To: MIDLAND BANK LIMITED

We enclose a cheque payable to Midland Bank Limited for the above-mentioned sum, being the amount payable in full on application for the stated number of the above Units comprising 2 Income Shares of 25p each and 10 Capital Shares of 2 1/2p each and I/we offer to purchase that number of such Shares and I/we agree to accept the same or any smaller number in respect of which this application may be accepted upon the terms of the offer for subscription by Pleasantworld Limited, dated 2nd May, 1979 and subject to the Memorandum and Articles of Association of the Company, I/we authorise and request you to enter my/our name(s) on the Register of Members of the Company as holder(s) of the number of shares comprised in such Units in respect of which this application is accepted and the right to which is not effectively renounced. I/we request that you send to me/us separate fully paid renounceable Letters of Acceptance and Allotment in respect of the shares comprised in such Units together with a cheque for any amount overpaid, by post at my/our risk to my/our address first given below.

An applicant who is unable to make the following Declaration should delete it and consult an Authorised Depositary* (or an Approved Agent in the Republic of Ireland) through whom lodgement should be effected.

I/we declare that I am/are not resident outside the scheduled territories* and I/we are not acquiring any of the shares as the nominee(s) of any person(s) resident outside those territories.

I/we declare and warrant that the cheque(s) hereon will be honoured on first presentation and agree that any alteration to it/its is strictly on this understanding. I/we acknowledge that Letters of Acceptance and Allotment and cheques for surplus application moneys may be held pending clearance of applicant's cheques, and that any application including multiple and repeated applications may be rejected.

Signature _____ Dated _____ 1979.

Please use BLOCK LETTERS

Surname and designation (Mr., Mrs., Miss or Title)
Christian Name(s) (in full)
Address (in full)

Please pin on left corner of cheque base.

Please use BLOCK LETTERS

1. Signature (Mr., Mrs., Miss or Title)
Surname and designation
Christian Name(s) (in full)
Address (in full)

* Applications must be made on the Application Form and be for a minimum of 100 Units. Applications for up to 1,000 Units must be in multiples of 100 Units; between 1,000 and 10,000 Units in multiples of 500 Units; between 10,000 and 50,000 Units in multiples of 5,000 Units and above 50,000 Units in multiples of 10,000 Units.

Examples of amounts payable on application:

100 Units	£125
1,000	1,250
5,000	6,250
10,000	12,500

FOR OFFICE USE ONLY

1. Acceptance No.	6. Amount payable on Units accepted.
2. Number of Units allotted.	7. Amount returned.
3. No. of Income Shares allotted.	8. Cheque No.
4. No. of Capital Shares allotted.	9. Split/Regn.
5. Amount received on application.	10. Def. Cert. No.

ALL JOINT APPLICANTS MUST SIGN

A Corporation should sign under the hand of a duly authorised official who should state his representative capacity. No receipt will be issued for the payment on application but an acknowledgment will be forwarded in due course through the post by fully paid renounceable Letters of Acceptance and Allotment and/or the return of application moneys or any surplus thereof.

EXCHANGE CONTROL ACT, 1947

The scheduled territories at present comprise the United Kingdom, the Channel Islands, the Isle of Man, the Republic of Ireland and Gibraltar.

Authorised Depositaries are listed in the current issues of the Bank of England's Notice EC1 and include Banks and Stockbrokers in, and Solicitors practising in, the United Kingdom, the Channel Islands or the Isle of Man.

An approved Agent in the Republic of Ireland is defined in the current issue of the Bank of England's Notice EC10.

EUROBONDS

The Association of International Bond Dealers Quotations and Yields appears monthly in the Financial Times.

It will be published in an eight-page format on the following dates in the remainder of 1979:

May	14
June	12
July	9
August	13
September	10
October	15
November	12
December	10

There is a limited amount of advertising space available each month; if your company is interested in taking advantage of this offer please contact

The Financial Advertisement Dept.
on 01-248 8000
Ext. 424 or 7008

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / April, 1979

\$90,000,000



Charter New York Corporation

Floating Rate Notes Due 2004

The annual interest rate on the Notes through October 31, 1979 is 11.05%.

Salomon Brothers	Merrill Lynch White Weld Capital Markets Group <small>Merrill Lynch, Pierce, Fenner & Smith Incorporated</small>
Bache Halsey Stuart Shields <small>Incorporated</small>	The First Boston Corporation
Goldman, Sachs & Co.	Blyth Eastman Dillon & Co. <small>Incorporated</small>
Bear, Stearns & Co.	Dillon, Read & Co. Inc. <small>Incorporated</small>
Drexel Burnham Lambert <small>Incorporated</small>	E. F. Hutton & Company Inc. <small>Incorporated</small>
Kidder, Peabody & Co. <small>Incorporated</small>	Lazard Frères & Co.
Paine, Webber, Jackson & Curtis <small>Incorporated</small>	Loeb Rhoades, Hornblower & Co.
M. A. Schapiro & Co., Inc.	L. F. Rothschild, Unterberg, Towbin
Smith Barney, Harris Upham & Co. <small>Incorporated</small>	Shearson Hayden Stone Inc.
ABD Securities Corporation	Warburg Paribas Becker <small>A. G. Becker</small>
Daiwa Securities America Inc.	Basie Securities Corporation
Kleinwort, Benson <small>Incorporated</small>	EuroPartners Securities Corporation
Nomura Securities International, Inc.	Robert Fleming <small>Incorporated</small>
	New Court Securities Corporation
	The Nikko Securities Co. <small>International, Inc.</small>
	Scandinavian Securities Corporation
	Yamaichi International (America), Inc.

J. Hewitt & Son (Fenton) Limited

Manufacturers of domestic and industrial refractories, kiln furniture and electrical porcelain.

	1978	1977	1976	1975
	£'000s	£'000s	£'000s	£'000s
Sales	2,787	2,288	2,256	1,688
Profit before tax	311	214	250	135
Cost of dividends	31	25	22	21
Earnings per share	9.2p	6.3p	6.7p	4.5p

Extracts from the Statement by the Chairman, Mr. J. K. Hewitt:-

Turnover and profit reached record levels. Profit for the year is 45% higher than for 1977 and turnover increased by 22%. The company's land and buildings were professionally valued in 1978 and this largely accounts for the increase in the book value of fixed assets from £643,353 to £1,367,411. Earnings per share at 9.2p show a welcome increase of 2.9p and your Board recommend that the dividend be increased to 1.2776p per share which is the maximum permitted and is covered 7.24 times.

Exports during the year fell in value from £501,416 to £419,630, due to a reduction in sales to one major customer. Export sales for 1979 are expected to be at a higher level than achieved in 1977, reflecting the efforts made to expand and develop overseas markets in the last few years. The current year has started with a full order book and prospects are good.

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 11.5.79.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	10 1/2	10 1/4	10 1/8	11	11 1/8	11 1/4	11 1/2	11 3/4

Deposits to and further information from The Chief Cashier Finance for Industry Limited, 91, Waterloo Road, London SE1 8XP (01-928 7822, Ext. 177). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICFC and FCI.

BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

How can a merchant bank help a private company?

Are you seeking to acquire a profitable business?
Do you need to increase your overdraft or should you look for an increase in capital?
GRESHAM TRUST can help. Solving problems like this is our business.
We are a long established merchant bank who specialise in financing private companies. That's why we'll always listen - whatever your requirements. So don't be afraid to write or ring one of our Directors.
Why don't you do so today?



Gresham Trust

Where the successful private company feels at home.

Gresham Trust Ltd, Birmingham House, Gresham Street, London EC2V 7HE
Tel: 01-462 6474
Birmingham Office: Edmond House, 1 Newhall Street, Birmingham B3 3EW
Tel: 021-276 1277

DOUBLE YOUR AFTER TAX INCOME

from privately held
COMMERCIAL & INDUSTRIAL PROPERTY

It is now possible for private investors to
REDUCE THE TAX BURDEN
from 98% to less than 40%

Special arrangements have been made with a substantial financial institution for clients with property holdings of £200,000-£2 million.

Any existing mortgages can be renegotiated retaining full tax relief against rental income. Latent capital gains liabilities can be financed by a new mortgage.

We are confident your professional adviser will approve our NO RISK and very flexible arrangements.

Please ask your Accountant or Solicitor to WRITE to us for details on your behalf.

(We regret that no telephone enquiries can be accepted.)

Managing Director (Ref. P),
Ackrill Carr & Partners Limited,
Tricorn House, Five Ways, Birmingham B16 8TP.

ARE YOU FINANCING YOUR CUSTOMERS?

Then obtain details of our Factoring and Invoice Discounting Services



ARBUTNOT FINANCIERS LTD
Breeds Place, Hastings TN34 3AB
Contact: S. E. Finch
Tel: 0424 430824

SHIP FINANCING

A group of Continental shipowners/brokers with exclusive overseas connections intends establishing a London office and are interested in discussing the possibility of a joint venture with a merchant bank wishing to expand in the ship financing field.

Write Box G.3750, Financial Times, 10, Cannon Street, EC4P 4BY.

PROFITABLY MANAGED COMMODITY ACCOUNTS

DOCUMENTED SUCCESS IN COMMODITY TRADING PROGRAM

Send for 1st quarter results and information on Dennis Turner's highly successful commodity trading program.

Over 1,000 trading methods tested on each commodity.
A fully run available 24 hrs. by telex or time sharing computer terminal.
Daily income - \$ on Reuters.
Direct Voice Line to Chicago and open on exchange floor.
Statements of Accounts, Purchase and Sale Statements and Monthly Activity Statements.

THEODOR ARNOLD
Europrep for Rosenthal & Company, Clearing Members Principal Commodity Exchange
Kappelerstrasse 15, CH-8002 Zurich, Schweiz.

FORMER ALLIED MEMBER NEW YORK STOCK EXCHANGE

Internationally recognised with unique knowledge American market, seeks association with investment house in London

Write Box G.3750, Financial Times, 10 Cannon Street, EC4P 4BY

CONTENTS OF ALDWAYN OFFICE

Fine mahogany Scandinavian style desk, leather chair, fully upholstered green cloth, 122 lbs. 1000 lbs. 1110 lbs. 8ft. Executive desk, 122 lbs. 1000 lbs. 1110 lbs. 8ft. Reception area, settee, 2 arm chairs, would cost today about £1,000. Our price £200. For all these and other bargains call.

COMMERCIAL, 01-437 9663
325, Grays Inn Road, London, W.C.1

LIMITED COMPANIES FORMED BY EXPERTS FOR 7% INCLUSIVE

READY MADE 8/3 COMPANY SEARCHES EXPRESS CO. REGISTRATIONS LTD.

01-628 5454/5, 7361, 9338

INDIA-EXPORTS-IMPORTS

Qualified motor engineer/materials handling specialist/sales expert visiting India 1979/80. Available for Export Sales Survey, Technical Representation, Market Investigation and Product Research.

Tel: 01-353 1133 for further information and appointment for preliminary discussions

CONTROLLING INTEREST available in company of imported products

Located in Ireland - tax free status. Good export market. Business 5412 Limited, 105, Commercial Road, Bournemouth (0302) 283432

BUSINESSMEN with commercial interests in Iran please contact

Box G.3752, Financial Times, 10, Cannon Street, EC4P 4BY

PLANT AND MACHINERY GENERATORS to 3,000 KVA, new, reconditioned used

Robert Peel Ltd. Tel: 881770, Tel: 02574 20444.

BRAZIL

British businessman specialising in exports, technology licensing/Transfers and Investments/Joint Ventures in Brazil will undertake Commissions

Write Box G.3786, Financial Times, 10 Cannon Street, EC4P 4BY

Are you Experiencing Liquidity Problems

Private source prepared to consider capital injection

KONRAD ROBERTS LTD, P.O. Box 19, Croydon CR9 1AP Tel: Tadworth 2673

PLANT AND MACHINERY

Generators to 3,000 KVA, new, reconditioned used. Robert Peel Ltd. Tel: 881770, Tel: 02574 20444.

FOR SALE TWO MODERN CANAL RESTAURANT BOATS

Recently constructed, purpose built, steel hulled, 72-foot canal boats. Fully equipped as luxury restaurants with bars, approx. 60 covers. London mooring with excellent facilities.

Further information and specifications from: EDWARD SYMONDS & PARTNERS 86-82 Wilton Road, London, S.W.1 Tel: 01-534 5244

HELP FOR YOUR BUSINESS?

Capital & Financing Marketing & Sales Production Management Management Accounting Human Resources Overseas Business

Write or telephone in confidence: NODEHURST BUSINESS RESOURCES 52, London Road, Sevenoaks, Kent (Telephone: (0732) 52267)

CONTRACTS AND TENDERS

ELECTRICITY GENERATING AUTHORITY OF THAILAND

KHAO LAEM MULTIPURPOSE PROJECT Invitation for Bids No. EGAT-KL-T2 for Right Abutment Cut-off

Sealed bids are invited for the construction and completion of the right abutment cut-off and appurtenant works of Khao Laem Multipurpose Project according to Invitation for Bids No. EGAT-KL-T2 which will be publicly opened on Wednesday, 1st May, 1979.

Principal features of the work include six underground galleries of total length approximately 23,000 metres and the drilling and grouting of approximately 300,000 metres of test holes from the galleries together with the filling of any major Karstic cavities encountered.

Bidding Documents can be examined and purchased as from Monday, 14th May, 1979, at US\$ 200 or Baht 4,000 for the first set and US\$ 50 or Baht 1,000 per set of additional copies from:

Foreign Procurement Section Foreign Procurement Division Supply and Procurement Department Electricity Generating Authority of Thailand Nonthaburi, Thailand.

Suez Canal Engineering Corporation Cooma North, NSW 2630, Australia.

Only bids from firms or joint ventures of member countries of the International Bank for Reconstruction and Development and Switzerland will be considered.

ELECTRICITY GENERATING AUTHORITY OF THAILAND 1st May, 1979.

PLANT & MACHINERY SALES

Description Telephone

GUILLOTINE 8ft 1/2 capacity Pearson, hydraulic operation, powered back stop spare shear blades

ROLLING MILLS 5in x 12in x 10in wide variable speed

Four High Mill 3.5in x 8in x 9in wide variable speed

10in x 16in wide fixed speed Two High Mill 6in x 16in x 20in wide Four High Mill

20in x 30in x 350 H/P Two High Reversing Mill 10in x 12in wide fixed speed Two High Mill

16in x 16in wide fixed speed Two High Mill 1970 CUT-TO-LENGTH max capacity

1,000 mm 2 mm x 7 tonnes coil fully overlapped and in excellent condition

STRIP FLATTENING AND CUT-TO-LENGTH LINE by A.R.M. Max. capacity 750 mm 3 mm

FARMER NORTON 18in WIDE CUT-TO-LENGTH Line Max. capacity 15in x 10 s.w.g.

RWF TV STAND WIRE FLATTENING AND STRIP ROLLING LINE, 10in x 8in rolls x

75 hp per roll stand. Complete with edging rolls, turk's head, flaking and fixed reclaimer, air gauging, etc. Variable line speed

0.75 t/min and 0.1, 500 ft/min

SLITTING LINES (2) 300 mm and 920 mm BAR AND UBE REELING & STRAIGHTENING MACHINE by Platt. Max. capacity 2in Bar

2,500 ton capacity

8 BLOCK (400 mm) IN LINE, NON-SLIP WIRE DRAWING machines in excellent condition.

0.2/2.00 t/in variable speed, 10 h.p. per block (1968)

SIX BLOCK (22in x 25 h.p.) IN LINE NON-SLIP VARIABLE SPEED WIRE DRAWING MACHINE by Marshall Richard

9 DIE BLOCK DRAWING MACHINE 3 ROLL DRAWING MACHINE equipped with 3 speed 200 hp

20in. Horizontal Draw Blocks 22in Vertical Collecting Block and 1,000 lb Spooler. (Max. inlet 9 mm finishing down to 1.6 mm copper and aluminium)

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

7.9 and 17 ROLL FLATTENING AND LEVELLING MACHINES, 20in, 36in, 59in and 72in wide

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

HYDRAULIC SCRAP Baling Press by Fielding and Platt, 85 ton main ram pressure

0.92 42541/2/3 0.92 42541/2/3

TYPE 1000F CINCINNATI PLATE SHEAR max. capacity 1,250 mm x 75 mm M.S. Plate, complete with full range of spares

0.92 42541/2/3 0.92 42541/2/3

No. 1 FICBY SHEAR, max. capacity 50 mm rounds 75 mm x 35 mm bar 400 mm x 10 mm flats (spare shear blade)

0.92 42541/2/3 0.92 42541/2/3

1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control

0.92 42541/2/3 0.92 42541/2/3

3 CHY MASSY FORGING HAMMER - pneumatic single blow

0.92 42541/2/3 0.92 42541/2/3

36 Dia. HORIZONTAL BULL BLOCK by Farmer Norton 75 H/P variable speed drive

0.92 42541/2/3 0.92 42541/2/3

TWO SPEED REVERSING ROLLING MILL, equipped with 20in dia x 20in wide rolls. Twin recoilers and 350 h.p. drive

0.92 42541/2/3 0.92 42541/2/3

HERDIECKERHOFF 100 WK VACUUM HEAT TREATING FURNACE complete with 40 cooling station, vacuum pump and temperature control cabinet

0.92 42541/2/3 0.92 42541/2/3

DRAWBENCH by Platt, max. capacity 15 ton pull x 40 ft draw

0.92 42541/2/3 0.92 42541/2/3

1972 ROTARY SWAGING MACHINE by Marshall Richards, available with 30 die sets, max. capacity 24 mm bar, 57 mm tube

0.92 42541/2/3 0.92 42541/2/3

9 DIE WIRE DRAWING MACHINE, cone type 20 hp x 250 ft/min 14in diameter finishing block, 18" x 6" reduction over die

0.92 42541/2/3 0.92 42541/2/3

4,000 TON HYDRAULIC PRESS. Upstroke WICKMAN 1 1/2 6SP AUTOMATIC. Reconditioned WICKMAN 2 1/2 6SP AUTOMATIC. Reconditioned WICKMAN 3 1/2 6SP AUTOMATIC. Reconditioned CINCINNATI CENTRIC GRINDER. Excellent LINDNER JIG BORER, very accurate

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

1500 TON CLEARING D V PRESS Bed 180" x 96" 200 TON VICKERS CLEARING PRESS Bed 16in x 40in Air Clutch & Brakes as new

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

200 TON SCHLICKER HIGH SPEED PRESS 200 spm LUMSDEN GRINDER 36" dia. magnetic chuck LUMSDEN GRINDER 84" x 24" magnetic chuck

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

FEISCHER COPY LATHE 36" dia x 50". Reconditioned SCHLICKER COPY LATHE TYPE 18/150

0.92 42541/2/3 0.92 42541/2/3

WARDEN TURRET PRESS TYPE BRA/41 as new BRYANT INTERNAL GRINDER 60". Excellent

0.92 42541/2/3 0.92 42541/2/3

ROTOFINISH BARRELLING UNIT 36" dia. rub. lined CAZENEUVE LATHE MODEL 725 25" dia x 39". Excel. NATIONAL COLD HEADERS 1/2" & 1" dia. recon.

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

200 TON DEEP DRAWING MACHINE 38 dia x 10 ft DEEMOR HEAVY DUTY HORIZONTAL MILL

0.92 42541/2/3 0.92 42541/2/3

CINCINNATI NAY 3 HORIZONTAL MILL V.D.F. CENTRE LATHE, 26" dia. x 14 ft

0.92 42541/2/3 0.92 42541/2/3

BARBER & COLMAN 16-16 HOBBER, as new DRUMMOND COPY LATHE 8" 6" B/C. Recond.

0.92 42541/2/3 0.92 42541/2/3

For Sale TWO MODERN CANAL RESTAURANT BOATS

Recently constructed, purpose built, steel hulled, 72-foot canal boats. Fully equipped as luxury restaurants with bars, approx. 60 covers. London mooring with excellent facilities.

Further information and specifications from: EDWARD SYMONDS & PARTNERS 86-82 Wilton Road, London, S.W.1 Tel: 01-534 5244

HELP FOR YOUR BUSINESS?

Capital & Financing Marketing & Sales Production Management Management Accounting Human Resources Overseas Business

Write or telephone in confidence: NODEHURST BUSINESS RESOURCES 52, London Road, Sevenoaks, Kent (Telephone: (0732) 52267)

CONTRACTS AND TENDERS

ELECTRICITY GENERATING AUTHORITY OF THAILAND

KHAO LAEM MULTIPURPOSE PROJECT Invitation for Bids No. EGAT-KL-T2 for Right Abutment Cut-off

Sealed bids are invited for the construction and completion of the right abutment cut-off and appurtenant works of Khao Laem Multipurpose Project according to Invitation for Bids No. EGAT-KL-T2 which will be publicly opened on Wednesday, 1st May, 1979.

Principal features of the work include six underground galleries of total length approximately 23,000 metres and the drilling and grouting of approximately 300,000 metres of test holes from the galleries together with the filling of any major Karstic cavities encountered.

Bidding Documents can be examined and purchased as from Monday, 14th May, 1979, at US\$ 200 or Baht 4,000 for the first set and US\$ 50 or Baht 1,000 per set of additional copies from:

Foreign Procurement Section Foreign Procurement Division Supply and Procurement Department Electricity Generating Authority of Thailand Nonthaburi, Thailand.

Suez Canal Engineering Corporation Cooma North, NSW 2630, Australia.

Only bids from firms or joint ventures of member countries of the International Bank for Reconstruction and Development and Switzerland will be considered.

ELECTRICITY GENERATING AUTHORITY OF THAILAND 1st May, 1979.

PLANT & MACHINERY SALES

Description Telephone

GUILLOTINE 8ft 1/2 capacity Pearson, hydraulic operation, powered back stop spare shear blades

ROLLING MILLS 5in x 12in x 10in wide variable speed

Four High Mill 3.5in x 8in x 9in wide variable speed

10in x 16in wide fixed speed Two High Mill 6in x 16in x 20in wide Four High Mill

20in x 30in x 350 H/P Two High Reversing Mill 10in x 12in wide fixed speed Two High Mill

16in x 16in wide fixed speed Two High Mill 1970 CUT-TO-LENGTH max capacity

1,000 mm 2 mm x 7 tonnes coil fully overlapped and in excellent condition

STRIP FLATTENING AND CUT-TO-LENGTH LINE by A.R.M. Max. capacity 750 mm 3 mm

FARMER NORTON 18in WIDE CUT-TO-LENGTH Line Max. capacity 15in x 10 s.w.g.

RWF TV STAND WIRE FLATTENING AND STRIP ROLLING LINE, 10in x 8in rolls x

75 hp per roll stand. Complete with edging rolls, turk's head, flaking and fixed reclaimer, air gauging, etc. Variable line speed

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

SLITTING LINES (2) 300 mm and 920 mm BAR AND UBE REELING & STRAIGHTENING MACHINE by Platt. Max. capacity 2in Bar

2,500 ton capacity

8 BLOCK (400 mm) IN LINE, NON-SLIP WIRE DRAWING machines in excellent condition.

0.92 42541/2/3 0.92 42541/2/3

0.2/2.00 t/in variable speed, 10 h.p. per block (1968)

SIX BLOCK (22in x 25 h.p.) IN LINE NON-SLIP VARIABLE SPEED WIRE DRAWING MACHINE by Marshall Richard

0.92 42541/2/3 0.92 42541/2/3

9 DIE BLOCK DRAWING MACHINE 3 ROLL DRAWING MACHINE equipped with 3 speed 200 hp

20in. Horizontal Draw Blocks 22in Vertical Collecting Block and 1,000 lb Spooler. (Max. inlet 9 mm finishing down to 1.6 mm copper and aluminium)

0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3 0.92 42541/2/3

7.9 and 17 ROLL FLATTENING AND LEVELLING MACHINES, 20in, 36in, 59in and 72in wide

0.92 42541/2/3 0.92 42541/2/3

HYDRAULIC SCRAP Baling Press by Fielding and Platt, 85 ton main ram pressure

0.92 42541/2/3 0.92 42541/2/3

TYPE 1000F CINCINNATI PLATE SHEAR max. capacity 1,250 mm x 75 mm M.S. Plate, complete with full range of spares

0.92 42541/2/3 0.92 42541/2/3

No. 1 FICBY SHEAR, max. capacity 50 mm rounds 75 mm x 35 mm bar 400 mm x 10 mm flats (spare shear blade)

0.92 42541/2/3 0.92 42541/2/3

1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control

0.92 42541/2/3 0.92 42541/2/3

3 CHY MASSY FORGING HAMMER - pneumatic single blow

0.92 42541/2/3 0.92 42541/2/3

36 Dia. HORIZONTAL BULL BLOCK by Farmer Norton 75 H/P variable speed drive

0.92 42541/2/3 0.92 42541/2/3

TWO SPEED REVERSING ROLLING MILL, equipped with 20in dia x 20in wide rolls. Twin recoilers and 350 h.p. drive

0.92 42541/2/3 0.92 42541/2/3

KNOW YOUR POTENTIAL CUSTOMERS IN THE MIDDLE EAST

Through the Unique Commercial Directory THE ARABIAN YEAR BOOK '79

Listing 200,000 names of individuals and businesses from Bahrain - Kuwait - Oman - Qatar - Saudi Arabia and U.A.E. with trade classifications and Who's Who.

Order your copy today, while the price is still low.

Price US \$ 87.50

Order: Dar Al-Sayyidat East, Special Delivery Dept., P.O. Box 2270, Jeddah, Saudi Arabia. Telephone: 01-538-0706/07

COMPANY NOTICES

COMPAGNIE FINANCIERE DE PARIS ET DES PAYS-BAS NOTICE TO SHAREHOLDERS

Following a Resolution passed at the Ordinary General Meeting held on 3rd May 1979... Notice to Shareholders regarding company matters and shareholder rights.

WADHAM STRINGER

ROLLS-ROYCE

- Official Distributors for Rolls-Royce and Bentley. H.A. FOX 34 Dover Street, London, Tel. 01-463 2000. 1978 June Rolls-Royce Silver Shadow II Saloon...

ROCKET AGE PERFORMANCE BRISTOL Drawing Room Comfort. 368-370 Kensington High St., London W14 8N1 - 01-603 5556

DOE MOTORS Ford DEALER NEW FORDS FOR IMMEDIATE DELIVERY LEASE OR BUY

ESPADA ENTERPRISES LTD. LUXURY CAR BROKERS. If you are buying a new or used car or even several for yourself, Company or practice, please consult us as we will probably be able to help you.

Ian Anthony quality used cars. Featuring Porsche, BMW and a selection of hand-picked, high performance vehicles. All high in stature, low in mileage.

WATNEY MANN INTERNATIONAL 7% EUIA 12,000,000-1969-1984. Holders of the above mentioned bonds are hereby informed that the 10th annual dividend...

AKTIENGESELLSCHAFT DIVIDEND NOTICE. The attention of the above convertible bond holders is drawn to the fact that the 10th annual dividend...

GUILDFORD Woodbridge Road, Guildford, Surrey, Tel. 69231. 1978 Oct. Rolls-Royce Silver Shadow II finished in Walnut with Tan hide. 5,800 miles.

TORQUAY Lisburne Square, Torquay, Tel. (0803) 24321. 1978 Jan. Rolls-Royce Corniche 2-door Saloon finished in Silver Chalice with a Black Everflex roof and Red upholstery.

Lincoln Street Motors AND DISTINCTION. CARS OF QUALITY. Rolls-Royce Silver Shadow, 1978. Panther De Ville, Two-tone gold int., 4,000 miles, VTR, custom interior, magnificent... £37,950

GRANADA 2.8 MERCEDES GL-I. ESTATE 280E. 1978 Automatic Model. Metallic blue with black velour, vinyl roof, tinted electric windows...

The car that means SUCCESS IN MOTION. To demonstrate your superior style, send for the Minster. This beautifully proportioned limousine will be custom finished to your high specifications by Coleman Milnes on a Ford Granada base.

PARKSIDE GARAGE LTD KNUFTSDORF. 1976 April 2 Reg. Rolls-Royce Silver Shadow... 1975 April 2 Reg. Rolls-Royce Silver Shadow... 1975 April 2 Reg. Rolls-Royce Silver Shadow...

Lotus A NEW UNREG. MERC. 350SE. Ivory, tan leather upholstery, air conditioning, automatic, power steering, speed control, central locking system, tinted windows, Blaupunkt stereo cassette.

Richardsons Skip Lorry Sales and Hire OLDBURY, BIRMINGHAM. We have a wide choice of Gamma and the new 1979 Beta Models...

UNCOMMON AUTOMOTIVE INVESTMENT. The recent dramatic surge in the price of exotic collector cars makes this extremely rare 1957 FERRARI 212 SPORT...

New 924 Lux 4 or 5 speed manual or auto for early delivery in the North West. 1979 Model 928 Automatic. Black with Black/White velours, all usual equipment, near side mirror, 4,000 miles sold and serviced by us.

Mercedes-Benz 1979 BMW 323i. Cashmere, beige interior, manual sun roof, dials, alloys, PAS, pop-out rear side windows, delivery mileage.

Woking Motors 1978 250 LWB. White, black, cloth, sun roof, alloy wheels, PAS, 8,000 miles, £12,250.

MILCARS OF MILL HILL. Lease your BMW the Milcars way. A selection of used BMWs 1979 733i Chamonix white, blue cloth interior, central locking, tinted glass, radio/cassette...

Mercedes-Benz 1979 450 SEL 1978 'S'. Left-hand drive, Sahara yellow, leather upholstery, electric sunroof, automatic climate control. All extras. 11,000 miles, tax duty paid. £13,000

Mercedes-Benz 1979 300D. In Garage 15 months. Air cond., stereo/cassette, automatic, 15,000 miles. Considerable service record. £9,500 for quick sale. Tel: 01-221 1291

TENDERS FOR GREATER LONDON COUNCIL. The Greater London Council hereby give notice that tenders for the contract for the design and construction of the Greater London Council's new headquarters building...

NOTICE TO HOLDERS OF THE COMPANIES ACT 1948 AND IN THE MATTER OF S. S. METAL PRODUCTS LIMITED (In Voluntary Liquidation). IN THE MATTER OF THE COMPANIES ACT 1948 AND IN THE MATTER OF S. S. METAL PRODUCTS LIMITED (In Voluntary Liquidation)

NOTICE OF PURCHASE EUROPEAN INVESTMENT BANK. 7.25% Yield Bonds of 1977. The notice is given to bondholders that during the three-month period ending 31st May 1979...

LEGAL NOTICE. NOTICE IS HEREBY GIVEN pursuant to Section 209 of the Companies Act 1948 that a GENERAL MEETING of the MEMBERS of the above named Company will be held at the offices of FLOYD and R. E. FLOYD, Liquidators...

APPEALS. Not all today's war veterans are old soldiers. Many of the young servicemen killed in Northern Ireland leave widows and orphans behind. Those that are disabled may never be able to work again.

LEGAL NOTICE. NOTICE IS HEREBY GIVEN pursuant to Section 209 of the Companies Act 1948 that a GENERAL MEETING of the MEMBERS of the above named Company will be held at the offices of FLOYD and R. E. FLOYD, Liquidators...

PUBLIC NOTICES. WATKINSVILLE C.C. Placed 21.11.78. Applications £50. Total outstanding £200.

LEGAL NOTICE. NOTICE IS HEREBY GIVEN pursuant to Section 209 of the Companies Act 1948 that a GENERAL MEETING of the MEMBERS of the above named Company will be held at the offices of FLOYD and R. E. FLOYD, Liquidators...

Asprey of Bond Street invite you to view two unique Exhibitions. An Exhibition of Marine Chronometers. A collection of rare chronometers from 1790-1850 comprising 33 exhibits, including the chronometer from HMS Beagle...

For that special car - some special finance. A comprehensive range of leasing packages is available from WADHAM STRINGER LEASING. Waterlooville (07014) 61221

Other Quality Cars. SOUTHSEA Castle Road, Southsea, Tel. (0705) 735311. 1977 May Rolls-Royce Silver Shadow Mark II. Silver Mink with Grey Hide. Mileage under 10,000. Air-conditioning. Fully equipped.

BARKERS OF WINDSOR MERCEDES. 1979 (T) 450 SLC. Icon gold, velour, air cond, e/roof, alloy wheels, cruise control PLUS heated front seats, headlight adjustment, 1500 miles. £13,500.

BARKERS OF WINDSOR BARKERS OF WINDSOR LTD. VICTORIA STREET, WINDSOR, BERKS. Telephone: Windsor 57878/9

FERRARI 308 G.T.S. April 1979. Delivery mileage, Milan brown parchment interior, electric tinted windows, central locking, auto beam adjuster. Price on application. £13,500

Mercedes 350SL April 1979. Delivery mileage, Milan brown parchment interior, electric tinted windows, central locking, auto beam adjuster. Price on application. £13,500

LANCIA BUY OR LEASE YOUR NEW LANCIA. We have a wide choice of Gamma and the new 1979 Beta Models...

Len Street CHELSEA 01-870 4114. 67-69 Droynton Gardens, London SW10

RICHARDSONS Skip Lorry Sales and Hire OLDBURY, BIRMINGHAM. SKIP LORRY SPECIALISTS 021-552 2882 - Telex 336193

Sytner WANTED URGENTLY BMW and MERCEDES-BENZ. Late low mileage examples only. Absolutely top prices paid.

Mercedes-Benz 1979 Series 635. BMW 1979 Series 635. BMW 1979 Series 635. BMW 1979 Series 635. BMW 1979 Series 635.

MILCARS OF MILL HILL. Lease your BMW the Milcars way. A selection of used BMWs 1979 733i Chamonix white, blue cloth interior, central locking, tinted glass, radio/cassette...

Mercedes-Benz 1979 450 SEL 1978 'S'. Left-hand drive, Sahara yellow, leather upholstery, electric sunroof, automatic climate control. All extras. 11,000 miles, tax duty paid. £13,000

Mercedes-Benz 1979 300D. In Garage 15 months. Air cond., stereo/cassette, automatic, 15,000 miles. Considerable service record. £9,500 for quick sale. Tel: 01-221 1291

Group mining developments the key to future growth

Review by Mr. J.P. Du Cane, Chairman, Selection Trust Limited

As this is my first statement as Chairman of the Company, I believe that I should, in addition to commenting on current results and the outlook for the future, give a short review of our policies and the progress we have made towards securing our objectives.

Some 15 years ago a change in emphasis occurred which was to lead to the transformation of the Selection Trust Group. At that time the Company's interests were mainly represented by minority shareholdings and, as a result, we were dependent for most of our income on the dividend policies of other companies. The decision was made to return to our original role of owning and operating mines in the firm belief that by adopting this policy the Company could achieve the growth to which it aspired.

The implementation of this policy required a commitment to a greatly increased effort in mineral exploration, both in terms of expenditure and skilled human resources. At the same time as carrying out basic exploration, opportunities were sought to participate directly in mineral ventures at a more advanced stage. A successful example of such an operation was our participation as a joint venturer in the Mount Newman iron ore project, which now has a capacity for the production of 40 million tons of high grade iron ore annually.

It was appreciated that it would take a considerable amount of money and time before we could expect to start finding mines and we also realised that to be successful we would have to sustain our effort through the good and bad cycles of the metal business. We were greatly assisted in this effort by being able to share expenditure through a joint exploration company with Consolidated African Selection Trust, which operated diamond mines in West Africa.

It also became apparent that it was necessary to acquire sources of income accruing within the United Kingdom; we were in the unfavourable position of having income largely in the form of dividends which had been heavily taxed overseas, and this did not provide the opportunity for us, as a United Kingdom company, to obtain effective tax relief for our growing expenditures. As it was very difficult to find operations here within the mining field, we had to break with our tradition and accept that a measure of diversification was necessary. We recognised that we would be going into types of business in which we had little or no expertise and made it a matter of policy only to acquire companies or ventures with proven skilled management. I give testimony to the effectiveness of this latter feature in a later section of this review in which I refer to the earnings of the companies which we have acquired.

I stress that these acquisitions have been essential to our main policy of ensuring adequate financial strength for the development of mines and are in no sense a digression into an unrelated pursuit for its own sake.

In the case of our overseas activities, deficits are almost inevitable in the very early stages of new mining operations and, when added to related interest costs and exploration expenditure, they have a distorting effect on our net profit figure if there is no local source of income against which to match them for tax purposes. Here again our requirement is for revenue to tide us over the period ahead of earnings from mining operations.

With this in mind, our Australian subsidiary, Western Selcast, has purchased a drill-ship, the 'Regional Endeavour', which is currently operating on the north-west shelf off Western Australia.

In the United States, we have made a modest start towards the generation of immediate income by the acquisition of small oil and gas producing properties in Texas and New Mexico, the interest in which is held through our subsidiary, Amelco Natural Resources. We expect the income from these sources to assist in meeting exploration costs in the United States in due course. Generally, we regard the United States as a most promising area of growth for our Group and will shortly be establishing a corporate headquarters in Denver, Colorado, to step up the pace of our search for new business.

Turning to our progress in achieving our objective of finding mines and participating directly in mining ventures, it was not until 1968 that we made our first significant find, which was the copper-zinc-silver deposit in Ontario which was subsequently brought into production as the South Bay mine. By this time we had built up our expertise and local knowledge of the environment in Australia and North America and, as a result, we have made five more discoveries, by far the most important of which is the large sulphide-nickel orebody at Agnew in Western Australia.

Exploration expertise has also enabled us to assess rapidly opportunities for investment in promising mineral discoveries made by other companies. An outstanding example of this was our very profitable investment in Western Mining, which originated from the skills of our geologists in recognising from early published borehole results the potential for a major high grade nickel deposit. A venture of rather a different kind was the development of a gold mine on the claims held in South Africa with our partners, Union Corporation, on the farm Jurgens Haf since 1938. The decision to carry out further deep drilling and subsequently bring a mine into production resulted from a reappraisal by the partners of the potential following the increase in the gold price in 1972.

As a result of persevering with our policies, we have built up substantial earnings in the United Kingdom and Europe which have given us financial strength to weather the longest recession in the base metal industries since the 1930's, at the same time as enabling us to continue our drive to find more mines. We have also found and acquired valuable mining assets which have set us well on our way to achieving our objective of becoming a major mining group.

Mining Projects

Good progress has been made at Agnew towards the build-up to the initial production target of 10,000 tonnes of nickel in matte. Stopping has begun and first shipments of matte have been made to Amax Louisiana refinery. Planning for the No. 2 mine (the deeper orebodies) is now being based on raising the production level to approximately 15,000 tonnes of metal per annum. The Agnew orebodies have a potential for production well beyond these figures but the timing of further expansion will depend on the performance of the nickel price compared with capital and operating costs.

In the light of the increase in metal prices we are, together with our co-venturers Mount Isa Mines, re-examining the economics of bringing into production the modest sized but high grade copper-zinc-silver deposit at Teutonic Bore in Western Australia. This orebody, which is 60% owned by Western Selcast and 40% by Mount Isa, would be mined by open pit method in the initial stages.

As a result of our studies on the Detour copper-zinc project in Quebec, we have concluded that the best way to develop this group of mineralised zones is to start by bringing into production the copper orebody contained in the B zone. The recent change in the outlook for copper has given us added encouragement to pursue this course of action. As previously announced, we have secured an option to acquire the 50% share owned by Picklands Mather and we are now entering into negotiations with other possible partners. Meanwhile, preparatory work ahead of a final production decision is under way to ensure that the various necessary steps are taken to minimise delays to the development programme which might otherwise be caused by climatic conditions.

The Unisel Gold Mine in South Africa has now reached the trial stoping stage and should be in full production in November this year. The present strength of the gold price makes this an extremely attractive operation and we can look forward to an early contribution to dividend income from this source.

In Nevada, our exploration teams have discovered a small finely disseminated gold deposit, and work has been started to ascertain the economic significance of this mineralisation which is lying near the surface. The project is owned on a 50/50 joint venture basis with Occidental Minerals.

1978 Results

Our results for the past year show that out of a gross income of £34.6 million, £20.6 million (60%) came from operating profits, £10.6 million from dividends and interest received, and £3.4 million from realisation profits.

Our United Kingdom companies contributed some £10.4 million in operating profit, and once more I am pleased to be able to congratulate the Shand group for yet another increase in profits to £5.3 million. Amari also produced excellent results in spite of difficult trading conditions, contributing £2.6 million. We also had the benefit of a complete year of profits from the Kleeman group for the first time. Our oil and gas, and related operations, produced a profit of £7.2 million, of which £4.5 million came from the renegotiated arrangement with the Heerema organisation and £2.7 million from the K/13 gas field.

The recession in the base metal industries continued during most of 1978 and, although signs of shortages of copper began to appear in the third quarter, it was not until almost the end of the year that prices started to strengthen. In spite of a rise in zinc prices, the market for concentrates

Revenue	£34,600,000
Expenditure	(14,300,000)
Profit before tax	20,300,000
Net profit after tax	12,800,000
Earnings per share	1.12
Total assets	£12,500,000

remained poor. However, the weakness of the Canadian dollar had the effect of magnifying the increase in prices in Canadian terms and this, together with continuing successful control of unit costs, enabled the South Bay copper-zinc-silver mine in Ontario to end the year with a substantially improved result. Nickel remained depressed throughout the year, and the decision was taken to stockpile most of the production of Spargoville in Western Australia in the expectation of benefiting from higher nickel prices in the latter part of the current year. The Mount Newman iron ore operation enjoyed a better year with less industrial stoppages and gave us an increase in profit to £3.6 million.

The improvement in dividend income to £5.1 million resulted from increased distributions by the National Diamond Mining Company of Sierra Leone, and the return of Tsambe as a dividend payer.

I feel we can view our after-tax profits of £11.4 million with some satisfaction and this result, coming as it does in a period of considerable economic difficulty, reflects great credit on the efforts of all our staff, both here in the United Kingdom and overseas.

Outlook for 1979 and beyond

Our transition from an investment holding company to an active mining group has coincided with a period of unprecedented inflation in capital costs and this has meant that we have had to borrow large sums to finance mining development. In recent years the improving level of our revenues has enabled us to maintain adequate cover for the growing interest charges and to maintain an annual increase in dividends.

Our borrowings should also be considered in relation to the quality of our assets which are in our balance sheet at historical cost only. Outstanding amongst our quoted investments is our holding in Amax, which company is now beginning to reap, at a rapidly accelerating rate, the rewards of its massive capital investments. The company is heading for another record year, as can be seen by the excellent results for the first quarter. The Board of Amax expressed its confidence in the future of the company by declaring an increased dividend of 67.5 cents per quarter, thereby establishing an annual rate of \$2.70 compared with \$1.75 a year ago. I have no hesitation in saying that Amax is North America's greatest mining company, with by far the best spread and quality of assets, and our investment in that company is going to contribute importantly to the growth in value both of our assets and of our earnings.

As far as the current year is concerned, our United Kingdom companies have suffered from some disruption in the first months of the year due to the transport dispute, followed by severe weather conditions, but we expect at least to maintain the level of 1978 earnings overall in this sector. The rise in the price of oil should be reflected in increased revenue from our K/13 gas operation in Holland. If the present metal prices for copper and zinc are maintained, results from our South Bay mine will be substantially better. I have already mentioned that metal from the Spargoville nickel mine is being stockpiled and the rising price of nickel should ensure considerably improved results.

The return on our total assets is still somewhat low because they include a large element representing new developments which have not yet reached the operating stage, and certain of our share investments, which have

been vital as backing for our borrowings, have given us so far only modest dividend income.

We look forward to increased revenue from both sources, but it would be realistic to recognise that we may not reach a significantly higher level of earnings until more of our mining operations are in full production. However, our earnings are sensitive to improvement in the relationship between metal prices and operating costs takes a turn for the better sooner than we have assumed, particularly in view of the shielding effect provided against taxation by the considerable weight of capital allowances available to us in respect of developing projects.

The recent rise in prices of copper and other metals is already being described as a boom, when in fact in real terms they are still well below 1974 prices. They are certainly some way below those required to ensure a reasonable return on a large new mining project. Talk of "record prices" is most misleading in view of the enormous rise in the costs of mining equipment and plant.

As we have said many times before, if the world wants metals then the prices must be commensurate with the costs involved in bringing in incremental production, and I can only repeat that they will have to be a good deal higher than those we are seeing today. It should also be recognised that shortages have occurred during a period when world economies as a whole have shown but sluggish growth, and investment in capital plant and equipment has been only very modest. It follows that with the lack of new capacity available, were the long awaited upturn in investment in capital goods to take place in the 1980's, serious shortages of several metals would occur.

In the case of copper, the industry appears to have been taken by surprise at the speed of the change in outlook. Good demand, allied to a fundamental change in the supply position caused by problems in Central Africa and delay in production start-up at major mines in Iran and Mexico, has caused a rapid reduction in stocks and shortages to develop, particularly amongst higher quality items. In spite of the re-opening of some spare capacity closed down during the recession, the problems of supply are likely to continue for some time to come. The movement of prices will be very sensitive to world demand and, more especially, to any further anxieties over interruptions in production.

The improvement in the outlook for nickel has occurred more rapidly than most experts were predicting and I believe that we, and our partners MIM, can be seen to have made the right decision to go ahead with Agnew, although the outlook for its product has appeared to be so gloomy during the last few years. It looks as if our original assumptions that the mine would be capable of making an operating profit from its early stages should be borne out by events. It is harder to judge how long it will be before the operation will generate sufficient profits to meet the full cost of finance devoted to the project, as this will depend on the relationship between the nickel price and operating costs once the planned level of production from the No. 1 mine has been reached.

Lloyd's underwriters are expected to provide cover against fire liability resulting from premature and permanent return

Government and the Mining Industry

I would like to make a general observation about the future of the mining industry.

There are no shortages of base metals in the ground, but huge sums of money are required to find, mine, smelt and refine them. Many mining companies, due to the prolonged depression in the base metal industries, have suffered so much financially that exploration and development plans have had to be curtailed. When metal prices eventually catch up with inflation, companies possessing sizeable production capacity will appear to be making handsome profits and it will be tempting for governments to impose extra taxes on what will be described as windfall profits. The damage done to the extractive industries by unwise fiscal policies is obvious today but, unfortunately, memories are short and there is the risk that when the atmosphere changes for the better the same mistakes will be repeated.

It is my earnest hope that governments will learn from the lessons of the past four years and allow mining companies to rebuild their financial strength, so vitally required to enable investment in new mining ventures to be made. The great mining companies of the world possess skills, judgement and knowledge of their business, built up over very many years. It would be very damaging to the future supply of metals for these companies to cease to exist as independent corporations through the inability to raise the necessary financial resources to pursue their traditional role of bringing new mines into production to replace depleting reserves.

Conclusion

I would like to conclude this review by saying what a great pleasure it was for me, and the many other people present, to see Mr. Beatty participate alongside Sir James Foots, the Chairman of MIM, in the Agnew opening ceremony, which was graciously performed for us by the Premier of Western Australia, Sir Charles Court. It was a most appropriate consummation of the policy of your former Chairman, who has for so many years confirmed his faith in exploration for new deposits of minerals as a prime objective for this Company.



The Annual General Meeting will be held on 31 May 1979. Copies of the annual report and accounts may be obtained from The Secretary, Selection Trust Limited, Selection Trust Building, Masons Avenue, London EC2V 5BU.

INSURANCE

Income tax cover for expatriates

BY OUR INSURANCE CORRESPONDENT

FOR THE MOST PART insurance is bought against the uncertainties of life, whether personal or commercial. Certainties by and large are not insurable for insurers deal in percentages of risk, preferably low percentages: where the percentages get too high not only do insurers back off but potential policyholders prefer to run their risks rather than pay what would be prohibitive premiums.

One of the inevitable certainties of life is that we all have to pay taxes, the most visible direct on our income. And so at first sight there would seem to be little chance of any of us insuring our income tax liability other than for 100 per cent of risk premium. Therefore it was a little surprising the other day to read that liability for UK income tax can be insured—until I examined the proposition a little more and got it placed firmly in the pigeonhole marked "insurance for expatriates."

When one goes abroad to work, whether as a self-employed citizen or as an employee, it is advisable to buy insurance or to get one's employers to arrange insurance to cover those extra risks that one incurs just from being abroad; for example, depending on location and distance it will probably be necessary to have insurance to cover one's expenses return home temporarily for family reasons.

Temporary repatriation expenses have long been available as part of individual or group cover for Britons working abroad and can normally be related to accident and illness whether sustained by the expatriate, or his family with him, or even relatives left at home. Income tax insurance is just another aspect of the repatriation risk: the Briton working abroad, by reason of the UK laws and international tax agreements, can expect to enjoy immunity from UK tax when he is away on a long term overseas assignment. But cut short that assignment, forces his return to UK for whatever reason and the Inland Revenue will quickly put the bite on for the relevant tax year.

Accident and illness are the most likely causes of premature return, but it may also happen that the Government of the country where the Briton is working expels him, or the British authorities may recommend all British nationals to return home for their own safety.

Lloyd's underwriters are expected to provide cover against fire liability resulting from premature and permanent return

Law Commission working paper 73

LAST WEEK I wrote on the BIA's disquiet at the contents of this working paper on non-disclosure and breach of warranty. Unfortunately, two substantial paragraphs were moved out of their correct sequence in consequence not only did the summary of BIA views appear disjointed—what was worse was that I appeared to be giving some support to the Law Commission which, on this particular topic, I would not wish to.

I commented that the BIA had in effect asked the Law Commission to go back to square one. The printers then had me saying: "Clearly this latter course is unthinkable."

In fact I had made this comment together with the subsequent paragraphs on the very real possibility that British insurers now face a double change in the law—just to pick up some or all of the working paper's recommendations second to meet, after a lapse of a couple of years or so, the provisions of the EEC directive.

I regret having been misprinted on what I regard as a most important issue, not just for British insurers but all the insurance public—I hope next time I write on this subject to expose some of the flaws in the working paper's recommendations.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

Yesterday	Thursday May 10
BOARD MEETINGS— Agriculture British Northrop Dividend and Interest Payments— BBA, Du. Soc. L.C. Industrial Inv. Burruph Soc. L.C. Soc. Eier Smith, Goleborough Meet. Sets Ewer (George) L.S. Kodans Co. A.S. 12.00	COMPANY MEETINGS— Agriculture Centre, Roseville Rd. Leeds, 12.00 Hullam Tower Hotel, Sheffield, 12.30 British Petroleum, British Home, Moor Lane, 12.00 Brook Eng., 75 Harbour Rd., Birmingham, 12.00 Cotton Properties, The Dorchester, Park Lane, London, 12.00 Pittsford, Manor Hotel, Yeovil, Somerset, 12.00 Royal Insurance, Company Conference, Theaue, West Hall Place, Old Hall St., Liverpool, 12.00 RCA, 12.00 S.A. 12.00 The Dorchester, Park Lane, W., 12.00 Sika (H.), Sykes House, 445 Woodville, 12.00 V. Percy Cameron, Blair St., Edinburgh, 12.00
Today COMPANY MEETINGS— American Trust, 4 Melville Crescent, Edinburgh, 12.15 Bank of Scotland, The Mound, Edinburgh, 12.15 Barrwood, Empire Hse., St. Martin's-le-Grand, EC, 12.00 Birmingham & District, Imp. Trust, Sirhan House, Park St., 12.00 British Aluminium, Parkman Hotel, Portland Square, 12.00 Trade Indemnity, 12.00 Wolcott, 44 Curzon St., 12.00 BOARD MEETINGS— Agriculture British Northrop Dividend and Interest Payments— BBA, Du. Soc. L.C. Industrial Inv. Burruph Soc. L.C. Soc. Eier Smith, Goleborough Meet. Sets Ewer (George) L.S. Kodans Co. A.S. 12.00	COMPANY MEETINGS— Agriculture Centre, Roseville Rd. Leeds, 12.00 Hullam Tower Hotel, Sheffield, 12.30 British Petroleum, British Home, Moor Lane, 12.00 Brook Eng., 75 Harbour Rd., Birmingham, 12.00 Cotton Properties, The Dorchester, Park Lane, London, 12.00 Pittsford, Manor Hotel, Yeovil, Somerset, 12.00 Royal Insurance, Company Conference, Theaue, West Hall Place, Old Hall St., Liverpool, 12.00 RCA, 12.00 S.A. 12.00 The Dorchester, Park Lane, W., 12.00 Sika (H.), Sykes House, 445 Woodville, 12.00 V. Percy Cameron, Blair St., Edinburgh, 12.00
Tomorrow COMPANY MEETINGS— Agriculture British Northrop Dividend and Interest Payments— BBA, Du. Soc. L.C. Industrial Inv. Burruph Soc. L.C. Soc. Eier Smith, Goleborough Meet. Sets Ewer (George) L.S. Kodans Co. A.S. 12.00	Friday May 11 COMPANY MEETINGS— Agriculture Centre, Roseville Rd. Leeds, 12.00 Hullam Tower Hotel, Sheffield, 12.30 British Petroleum, British Home, Moor Lane, 12.00 Brook Eng., 75 Harbour Rd., Birmingham, 12.00 Cotton Properties, The Dorchester, Park Lane, London, 12.00 Pittsford, Manor Hotel, Yeovil, Somerset, 12.00 Royal Insurance, Company Conference, Theaue, West Hall Place, Old Hall St., Liverpool, 12.00 RCA, 12.00 S.A. 12.00 The Dorchester, Park Lane, W., 12.00 Sika (H.), Sykes House, 445 Woodville, 12.00 V. Percy Cameron, Blair St., Edinburgh, 12.00

Handwritten signature or stamp at the bottom of the page.

Handwritten scribble at the top of the page.

AUTHORISED UNIT TRUSTS

Table of authorized unit trusts including Abbey Unit Tr. Mngs., Friends Provident Unit Tr. Mngs., and various other trust funds with their respective managers and performance data.

Table of international and regional unit trusts such as International Unit Trust Managers, National and Commercial, and various regional funds.

INSURANCE AND PROPERTY BONDS

Table of insurance and property bonds including Crown Life Assurance, Lydds Life Assurance, and various other insurance companies and their products.

Table of target and equity unit trusts including Target Tr. Mngs. (Scotland), Transatlantic and Gen. Secs., and various equity funds.

INSURANCE AND PROPERTY BONDS

Table of insurance and property bonds including Lydds Life Assurance, Prudential Pension Limited, and various other insurance companies and their products.

OFFSHORE AND OVERSEAS FUNDS

Table of offshore and overseas funds including Alexander Fund, Allen Harvey & Ross Inv. Mgt., and various international investment funds.

NOTES section at the bottom right of the page, providing additional information and disclaimers.

FOOD, GROCERIES—Cont.

Table listing various food and grocery stocks with columns for Stock, Price, and other financial metrics.

HOTELS AND CATERERS

Table listing hotels and caterers stocks with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Miscel.)

Large table listing various industrial stocks with columns for Stock, Price, and other financial metrics.

FT SHARE INFORMATION SERVICE

ENGINEERING—Continued

Table listing engineering stocks with columns for Stock, Price, and other financial metrics.

CHEMICALS, PLASTICS—Cont.

Table listing chemicals and plastics stocks with columns for Stock, Price, and other financial metrics.

BANKS & HP—Continued

Table listing banks and home purchase (HP) stocks with columns for Stock, Price, and other financial metrics.

BONDS & RAILS—Cont.

Table listing bonds and rail stocks with columns for Stock, Price, and other financial metrics.

AMERICANS

Table listing American stocks with columns for Stock, Price, and other financial metrics.

BEERS, WINES AND SPIRITS

Table listing beer, wine, and spirit stocks with columns for Stock, Price, and other financial metrics.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, and other financial metrics.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, and other financial metrics.

BANKS AND HIRE PURCHASE

Table listing banks and hire purchase stocks with columns for Stock, Price, and other financial metrics.

ELECTRICAL AND RADIO

Table listing electrical and radio stocks with columns for Stock, Price, and other financial metrics.

FOOD, GROCERIES, ETC.

Table listing food, groceries, and other stocks with columns for Stock, Price, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemicals and plastics stocks with columns for Stock, Price, and other financial metrics.

ENGINEERING MACHINERY TOOLS

Table listing engineering machinery and tools stocks with columns for Stock, Price, and other financial metrics.

IBM COMPUTERS LEASED AT SUBSTANTIAL SAVINGS. 5970 Putney High Street, London SW15 1SF, England. Tel: 01-788 8212

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Table listing British funds with columns for Stock, Price, and other financial metrics.

Five to Fifteen Years

Table listing funds with a five to fifteen year maturity with columns for Stock, Price, and other financial metrics.

Over Fifteen Years

Table listing funds with an over fifteen year maturity with columns for Stock, Price, and other financial metrics.

UNDATED

Table listing undated funds with columns for Stock, Price, and other financial metrics.

INTERNATIONAL BANK

Table listing international bank stocks with columns for Stock, Price, and other financial metrics.

CORPORATION LOANS

Table listing corporation loans with columns for Stock, Price, and other financial metrics.

Public Bond and Ind.

Table listing public bond and industrial stocks with columns for Stock, Price, and other financial metrics.

Financial

Table listing financial stocks with columns for Stock, Price, and other financial metrics.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rail stocks with columns for Stock, Price, and other financial metrics.

FINANCIAL TIMES PUBLISHED IN LONDON & FRANKFURT

Head Office: The Financial Times Limited, Bracken House, 10, Cannon Street, London EC4P 4BY. Frankfurt Office: The Financial Times (Europe) Ltd., Fraunhofer 69-72, 6000 Frankfurt-am-Main 1.

EDITORIAL OFFICES

London: Queen's House, Queen Street, Tel: 664813. New York: 75 Rockefeller Plaza, N.Y. 10019. Paris: 36 rue de Solférino, 75002.

ADVERTISMENT OFFICES

London: Bracken House, 10, Cannon Street, Tel: 664813. New York: 75 Rockefeller Plaza, N.Y. 10019.

Hull for your next expansion.
New Development Opportunities brochure from:
Van R. H. H. H. H.
Director of Industrial Development,
Kingston upon Hull City Council,
77 Longgate, Hull, HU1 1HE
Telephone 0482 22311

W
Consult Weatheralls

New saloon planned in BL-Honda link

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

BL CARS' negotiations with Honda of Japan to produce a new car in the UK for sale in Europe are going well.

A small saloon is scheduled for assembly at Canley, Coventry, in about two years. It will be an up-market medium-sized car like the present Dolomite.

Any deal with Honda is unlikely to extend to the volume car replacement for the Marina and Allegro planned for Cowley, Oxford. BL is pressing ahead with plans to produce its own middle-sized car, code-named the LC 10, but this will not be ready for launch until 1983.

BL believes the link with Honda will not prejudice co-operation with other manufacturers in Japan or in Europe on future new model projects.

The company has made clear that, given the constraints upon engineering and cash resources, it is prepared to consider co-operation across its range of models on components such as engines, gearboxes and transmission systems. Some even "five" see the proposed Honda link as the pattern for other deals.

The aspect of the Honda link that could concern the European Economic Community is the possibility that the car might be sold on the Continent through the BL dealer network.

It seems inevitable that, at least in the early stages, BL will be providing mainly an

assembly operation at Canley. Some of the presswork is planned for Speke, Liverpool, and the UK content will be steadily increased. BL is likely to assure UK component suppliers that the project will offer them opportunities.

The new car would fall into the same market as the Dolomite now produced at Canley, but will not be a straight replacement. Whether the ageing Dolomite, a profitable model, will be completely phased out or produced in more limited numbers has still to be decided.

Introduction of the car at Canley would give greater security of employment to the 9,000 workers who produce the TR 7, Spitfire, and Dolomite models, and engines for Triumphs and Rover.

The new model would help strengthen BL's middle range but is likely to be too specialist for fleet requirements. BL's weakness in the volume market for medium-sized cars will remain until the LC 10 launch in 1983. In the meantime, the company must rely on facilities on existing models.

Bores that BL will re-establish its position in the small car market rests upon the launch of "the Mighty Mial" scheduled towards the end of next year.

Quentin Peel writes from Cape Town: The proposed R100m (£38.5m) merger of Ley-

land South Africa, BL's wholly owned South African subsidiary, and the Sigma Motor Corporation, the motor manufacturing arm of the giant Anglo American mining group, has collapsed, it was announced yesterday.

The sudden end to the deal, which would have enabled Leyland to run down its loss-making car manufacturing to concentrate on more profitable commercial vehicles, was accompanied by a welter of bitter recrimination.

While Leyland refused to get drawn into "a slanging match," and blamed the failure on "many obstacles," the British motor giant was accused by its intended South African partner of a "mad" decision, which would cost the corporations "tens of millions of Rand."

The collapse of the merger means that Leyland must now renege its passenger car and commercial vehicle divisions, and revive a national dealer network which had been almost entirely absorbed into the Sigma group. The two companies will have to negotiate a separate deal for the manufacture of Sigma trucks and commercial vehicles already being produced at Leyland plants.

Sigma, 75 per cent owned by Anglo American, and 25 per cent by Chrysler, produces Mazda, Mitsubishi, Chrysler, Mack, Peugeot and Citroen vehicles.

Esso to spend bulk of £370m a year on North Sea work

BY KEVIN DONE, ENERGY CORRESPONDENT

ESSO PETROLEUM, the UK subsidiary of Exxon, is planning capital expenditure of more than £370m a year for the next three years, with the bulk of the investment going to the North Sea.

Esso has spent about £1.3bn so far in offshore oil and gas exploration and development on the UK Continental Shelf, and this is expected to increase to at least £2.5bn by the mid-1980.

If other recent discoveries are developed, such as the oil field found last year with the British National Oil Corporation and Shell in the central North Sea block 30/17B, Esso's commitment to offshore projects in the UK could rise to £3bn.

An investment of about 1.2bn is required to complete field developments such as Brent, Cormorant and Fulmar.

Esso is, however, dissatisfied with its financial performance in the UK. Dr. Austin Pearce, chairman, says: "The level of profitability is inadequate for a company which wants to continue to supply its customers in the UK on a long-term basis."

"Taken in isolation, the results of the year cannot justify the present investment level, and if the declining trend of profitability which started in 1975 continues, then future investment must be in doubt and there must eventually be a reduction in investment levels." Last year, Esso Petroleum made a pre-tax profit of £43.2m compared with £84.5m in 1977.

The return on capital (net profit to average total assets) was 2 per cent against 8.1 per cent in 1977. Turnover last year was £2,275bn (£2,236bn).

Of total capital expenditure last year of £368.6m, £331.6m was spent on North Sea exploration and production.

The 17,000 tonnes steel platform jacket for Texaco's Tartan field was floated out at the weekend from the Cherbourg construction yard of Union Industrielle et d'Entreprise. The jacket will be towed later this month to the North Sea for installation about 117 miles north-east of Aberdeen.

The £250m Tartan field, one of the smaller North Sea finds with recoverable reserves of about 250m barrels of crude oil, should start production next year. Output will reach a peak of about 65,000 barrels a day.

The platform jacket was built by the partnership of UIE and the Scottish yard of Redpath de Groot Caledonian. These two companies recently secured the order to build the steel jacket for Shell/Esso's North Cormorant field.

Phillips Petroleum of the U.S. has signed a memorandum of intent with the China National Oil and Gas Exploration and Development Corporation to carry out a geophysical reconnaissance survey on the China coast. Several other Western oil companies have been engaged in recent months to do similar preliminary exploration work.

THE LEX COLUMN

Stock markets in a new climate

As the Conservative Government settles down to inspect "the books" it is a good moment to try to put the stock market's recent buoyancy into a longer term perspective. For all the talk of new peaks, it is important to remember that at 285.5 the All-Share Index is standing at only about half the high point in real terms touched in 1968 and again in 1972. As for gilt-edged, the FT Government Securities Index remains 5 per cent below the September 1977 peak, and yields still approach 12 per cent at the long end of the list.

Tory challenge

Can this change under the Tories? There are two ways of looking at the likely course of stock markets. One is to assess the fundamentals—earnings per share, yields, inflation and so on. Another is to analyse the supply of and demand for securities.

History shows that the supply/demand balance is often the much more powerful factor, driving the stock market to excessively high levels in the late 1960s, and to excessively low levels in 1974. A great deal currently depends on the weight of money argument, for right now the fundamentals are none too brilliant.

Profits growth has been slackening, especially in manufacturing industry, (though the trends are better in many service and distributive trades). Sterling's strength continues to be embarrassing, according to an analysis published today by the London Business School, it would take a drop of around 15 per cent in sterling to restore British competitiveness to the long-term trend level. Yet further sterling strength is on the cards if OPEC decides to raise oil prices higher still.

Despite the firmness of the currency, inflation seems likely

to accelerate—partly because of the new Government's coming switch to indirect taxation, but also because of cost pressures in industry. Depending on the longer term perspective, a year-on-year inflation rate of 12 per cent seems possible by the autumn. A tricky first Budget lies ahead for Sir Geoffrey Howe, grappling to cut down a PSBR which may start from a base level of over £10bn after the Rooker-Wise adjustments and an allowance for comparability awards in the public sector. He is likely to have to resort to one-off devices—such as asset sales—in order to get the PSBR below the £3.5bn promised by Mr. Healey. Meanwhile the immediate outlook for short-term money rates is unexciting.

The strength of institutional cash flow—up a massive 30 per cent for insurance companies and pension funds in 1978—gives cause for greater optimism, however. Under a Labour Government the buoyancy of institutional revenues has been largely negated in that it has encouraged the Government to run correspondingly large deficits, on the theory that excessive savings would lead to a slump. For three years in a row the Labour Government sold over £5bn a year of gilt-edged to the non-bank private sector. In the whole five-year period to the end of 1978 the total take-up of debt by the non-bank private sector was £29.3bn (excluding notes and coin).

Private investors

Not only have institutional funds been diverted away from the equity market by gilt-edged offerings, but private investors have also been important net sellers of shares—to the tune of £1.75bn last year. If there is to be a major surge in share prices it will be because institutional investors are forced to chase the

market up against the competition of private investors who, in a new political climate, may come to believe that the stock market is once again a place to make money.

There is a degree of contradiction here, however. The institutional cash flows are so strong precisely because private individuals are channelling their savings through the big funds. If the Tories encourage a major shift in the recent pattern of savings flows, the consequences would be complex.

Savings ratio

What, for instance, might happen to the high savings ratio which has been a phenomenon of the Labour regime? If the ratio fell from 14 per cent in 1977 to 10 per cent, it would represent a drop in savings in money terms of £5bn a year.

But the stock market will have to rise quite a long way before it is threatened by such hypothetical dangers as a cutback in contribution rates by over-funded pension schemes, or a flood of new issues of shares or corporate bonds.

The stock market is right to be taking a positive line on the impact of Conservative policies: there is clear scope for bringing down long-term interest rates, in particular. Although the 1979-80 Budget arithmetic may be difficult, the City could well be in a frame of mind to accept longer-term promises from the new Chancellor in place of immediate delivery of big cuts in the PSBR or monetary growth.

What is less clear is whether the Conservatives have any effective answer to the continuing problems of British industry. In 1970-74 it proved much easier to stimulate a stock market boom than to generate the genuine industrial revival that might have sustained it.

Nickel strike terms agreed

BY JOHN EDWARDS, COMMODITIES EDITOR

THE EIGHT-MONTH strike at International Nickel's Sudbury mine complex in Canada has been settled, it was announced yesterday.

The company said terms of a three-year labour contract had been agreed by a negotiating committee with union representatives, who were recommending acceptance to their members.

It is expected that the 4,700 workers will vote in favour, and return to work within weeks. In that case full production could be restored by the end of the month.

The Sudbury complex normally produces some 70 per cent of the company's nickel

output, as well as virtually all its copper, platinum and cobalt.

The strike, which started in September and lasted much longer than expected, has sharply reduced surplus stocks held by International Nickel, the world's biggest single nickel producer.

As a result, prices have risen sharply this year to reflect the changed supply situation. The company said yesterday that it was still studying the latest producer price rise announced by the Le Nickel group last week.

But it seems very likely that higher prices will be needed to pay for the cost of the Sudbury settlement, even

though the company described it as "reasonable."

However, free market prices are likely to fall as the prospect of a shortage of supplies recedes.

So far the company has drawn on surplus stocks to meet its supply commitments. But shortages of some grades had already developed, and rationing might have been needed if the strike continued much longer.

Copper values are also likely to come under pressure since International Nickel is Canada's second biggest exporter of copper, and has not been able to meet its delivery commitments for many months.

Trade Department queries clearing banks' accounts

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

THE DEPARTMENT of Trade is seeking a meeting with the big London clearing banks to discuss suggestions that the banks' accounts do not comply with the Companies Acts.

Trade officials are said to take a serious view of claims, by some chartered accountants that the banks' general bad debt provisions are in reality reserves, and part of shareholders' funds.

The banks say that the general provisions are needed to cover potential bad debts not yet identified. They are in addition to specific bad debt provisions made against advances whose recovery is doubtful.

The banks are justified in making the provisions only if the amounts set aside as a deduction from profit are in respect of liabilities or losses known to exist at the balance-sheet date.

The Trade Department is using last year's Price Commission report on bank charges, which recommended disclosure of the general provisions, as the pretext for the meeting with the clearers.

Despite the Price Commission recommendation, the clearing banks refused to reveal the levels of the general provisions in their 1978 accounts. Instead, they disclosed an aggregate figure for both the specific and general provisions.

Extra disclosures in the banks' 1978 accounts result from the work of a special

group, known as the Disclosure Working Party, which was established last year to bring about improvements in clearing bank accounts.

The working party, which consists of a mixture of bankers and accountants from the clearers, is still in existence. It recently held a post-mortem on the banks' 1978 accounts.

Britain is not the only country where bank accounting policies are coming under criticism. The London Business School, the French securities commission, said that it had been forced to intervene to make French bank accounts less difficult to interpret.

UK-Nigeria tax hopes fail

BY DAVID FREUD

HOPES of a rapid renegotiation of the double tax agreement between the UK and Nigeria appears to have been disappointed.

This means an indefinite period in which no double tax agreement will be operating between the two countries, which are major trading partners. Last year Nigeria was the UK's ninth largest export market and the biggest outside the U.S. and Europe.

Last summer Nigeria announced it was revoking all its nine tax agreements from April 1 this year. From that date there are no arrangements to prevent companies being taxed by two countries on the same set of profits.

At the beginning of the year the Inland Revenue was confident that a new treaty would be rapidly agreed. It said, after an initial meeting between tax officials, that "substantial progress" had been made.

However, a second set of talks aimed at reaching a final settlement, held after Easter in Lagos, was broken off with various issues unresolved.

No date has been fixed for a resumption of negotiations, and British officials may be inclined to wait until Nigeria elects a civilian government to take over from the military one in October.

The issues over which the talks broke down have not been disclosed, but it is likely that one of them could have been the

new withholding tax on company profits introduced by Nigeria in last month's Budget.

While the talks have been in progress the Nigerians have not applied to British concerns the 10 per cent levy which came into force last month on all cash remittances by foreign airlines and shipping companies.

It is felt that Nigeria is unlikely to impose the levy—which would affect companies such as British Caledonian in particular—unless the talks break down completely.

The other countries whose tax agreements with Nigeria were revoked are: the U.S., Ghana, Sierra Leone, Gambia, New Zealand, Sweden, Denmark and Norway.

Corporation tax yields 20% more

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

MAINSTREAM corporation tax payments were £2.5bn in the financial year just ended, a rise of nearly a fifth over the total for 1977-78.

This is the first time the Government has disclosed an up-to-date figure for the direct tax on undistributed company profits.

The figures are published by the Central Statistical Office in the latest issue of Financial Statistics.

Until now figures have regularly been given for total corporation tax payments, but there has been no split between the mainstream element of profits tax and advanced corporation tax. The latter is a withholding tax on dividends which shareholders can credit against their individual income tax liabilities.

There has been considerable controversy about the amount of tax paid by companies. The new figures will provide a more detailed indication of the underlying position.

However, there is still no breakdown between industry and the financial and commercial sectors. Some analysts believe that the latter pays the bulk of mainstream tax since industry benefits from capital allowances.

	CORPORATION TAX (£m)		
	Total	Advanced Corporation Tax	Mainstream
1973-74	2,262.4	428.7	1,833.7
1974-75	2,858.7	1,157.8	1,700.9
1975-76	1,995.2	1,171.7	1,073.5
1976-77	2,435.0	1,897.7	1,395.3
1977-78	3,342.5	1,253.0	2,089.5
1978-79	3,930.0	1,425.0	2,505.0

Source: Board of Inland Revenue, Financial Statistics

covery in profits. However they have fallen as a proportion of total Inland Revenue receipts from 17 1/2 to 10 1/2 per cent since 1973-74.

This reflects not only the squeeze on profits in the mid-1970s but the big relief given to companies in 1974 to offset the increase in value of stocks

of goods, raw materials and work in progress.

There will be close interest to see whether corporation tax payments in the coming year are adversely affected by the growth in leasing activity among industrial companies in the last 12-to-18 months. One of the main aims of the expansion of leasing has been to reduce tax liabilities.

The latest figures also show that development land tax receipts in 1978-79 financial year were only £13m.

Capital transfer tax receipts were £322m in 1978-79, 1978-79, while initial payments of petroleum revenue tax amounted to £183m.

Cummins in £106m diesel engine boost

BY HAZEL DUFFY IN COLUMBUS, INDIANA

THE BRITISH plants of the Cummins diesel engine group will share in a \$20m (£106m) investment programme which will put the company's new 10 litre diesel engine on the European and American markets in the early 1980s.

Cummins had hoped to come to an agreement with BL which would have resulted in joint

production of the engine for the European market, giving Cummins a guaranteed outlet for part of its output. But the talks have been inconclusive.

A senior vice-president of Cummins, Mr. Hal Davis, said this week it is still hoped that the company will come to an arrangement with a major European original equipment manufacturer.

Production of the new engines, starting early in 1982, will be split between the company's plants in the U.S. and Shorts in Scotland. Initial output should be 150 engines a day, which will be stepped up to 300 by the mid-1980s. Some components will also be manufactured in Britain, including the fuel pump systems at the company's Darlington plant.

Weather

UK TODAY
MAINLY dry with bright sunny spells in the south, but cloudy with occasional rain in the north.

S., S.E., S.W. England and Channel Isles
Mainly dry with bright spells. Max. 16 (16F).

E. Midlands, Cent. N., N.W. England, Wales
Mostly cloudy with rain in places. Max. 11C (52F).

Lakes, Isle of Man
Some bright intervals. Occasional wintry heavy showers. Max. 8C (46F).

Borders, S. Central Highlands, N.W. Scotland, N. Ireland
Sunny intervals, wintry heavy showers in places. Max. 9C (48F).

Aberdeen, N.E. Scotland, Orkney, Shetland
Mostly cloudy. Occasional showers. Max. 5C (41F).

Overcast. Rather cloudy in the south with some rain later. Brighter further north but might frost.

SPACE. THE FINAL FRONTIER.

A great opportunity to expand your business in Milton Keynes.

Whether you're a large or small service industry or manufacturing concern; whether you need offices, a factory, or a warehouse; bringing your own staff or wanting to recruit - Milton Keynes is the ideal place for you to relocate or expand your business.

Midway between London and Birmingham, and right alongside the M1, Milton Keynes is the perfect base for U.K. and European business operations.

Set in beautiful countryside, with abundant quality housing, the problems of re-accommodating key staff are minimal.

And modern factories, stylish offices and warehouse facilities are continually becoming available for companies of all sizes. There are also sites for firms wishing to build their own premises.

Ring or send the coupon for more details.

Commercial Director, Milton Keynes Development Corporation, Wavendon Tower, Milton Keynes MK17 8LX. Tel: Milton Keynes (0908) 74000.

Name _____ Position _____

Address _____

Tel. No. _____

MILTON KEYNES

Registered at the Post Office. Printed by St. Clement's Press for and published by the Financial Times Ltd., Bracken House, Cannon Street, London, EC4A 3DF. © The Financial Times Ltd.